Successful & Sustainable Strategy

Business Portfolio Ensures Results

Disclaimer

Some statements and estimates in this material may represent expectations about future events or results that involve risks and uncertainties known and unknown. There is no guarantee that the events or results referred to in these expectations will occur.

These expectations are based on present assumptions and analyses from the viewpoint of our management, based on their experience, the macroeconomic environment, market conditions in the energy sector and our expected future results, many of which are not under Cemig's control.

Important factors that can lead to significant differences between actual results and projections about future events or results include Cemig's business strategy, Brazilian and international economic conditions, technology, Cemig´s financial strategy, changes in the energy sector, hydrological conditions, conditions in the financial markets, uncertainty regarding future results of operations, plans and objectives as well as other factors. Because of these and other factors, our actual results may differ significantly from those indicated in or implied by these statements.

The information and opinions contained herein should not be understood as a recommendation to potential investors and no investment decision should be based on the truthfulness, or completeness as of the date hereof of this information or these opinions. None of Cemig's professionals nor any of their related parties or representatives shall have any liability for any losses that may result from the use of the content of this presentation.

To evaluate the risks and uncertainties as they relate to Cemig, and to obtain additional information about factors that could lead to different results from those estimated by Cemig, please consult the section on Risk Factors included in our Formulário de Referência filed with the Brazilian Securities Commission – CVM, and in Form 20-F filed with the U.S. Securities and Exchange Commission – SEC.

Brazil: Emerging Powerhouse Economy

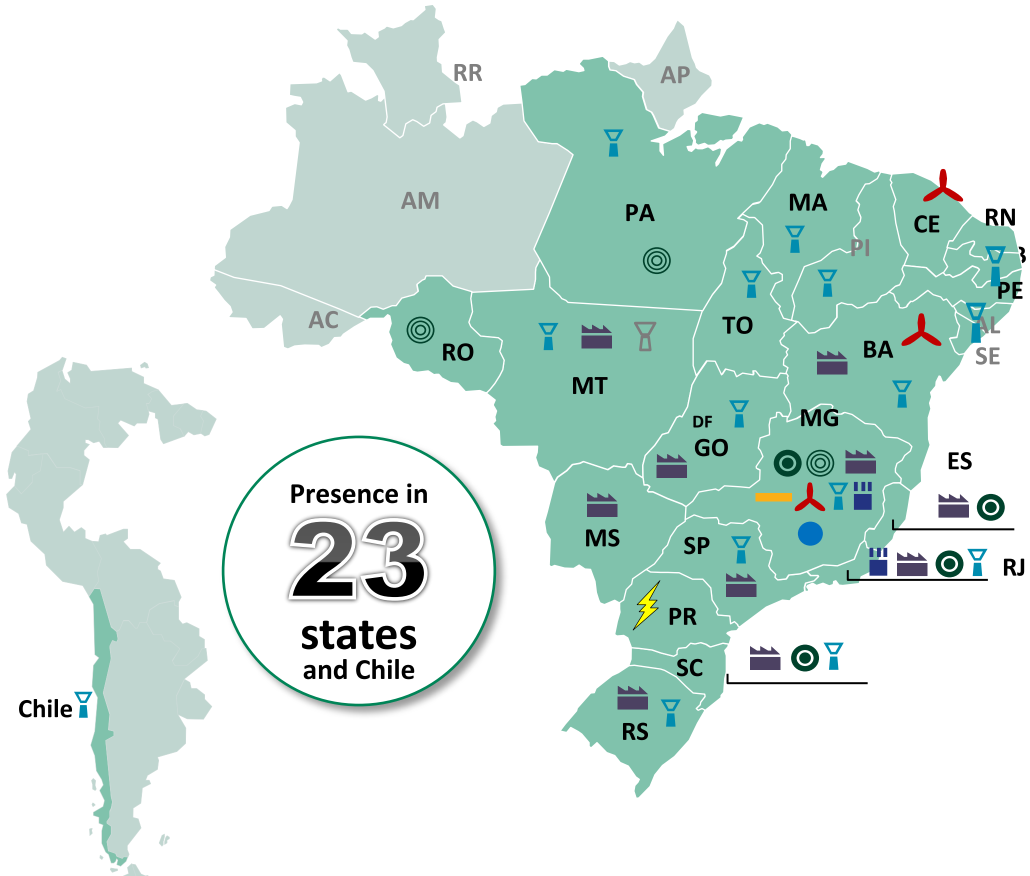
#1	Latin American economy
#6	Ranking in world economy
US$2.3T	GDP 2011*
3.0%	GDP growth 2011*
> 60%	Share of GDP - Southeast Region
> US$145B	Power industry revenue - 2010

- ✓ The demand for electricity will increase to 633 Twh from 415 Twh in 10 years
- ✓ New power capacity to be built will surpass 50 GW
    - ➢ Hydro capacity will add 33 GW
    - ➢ Wind farms will add another 5GW
- ✓ Transmission capacity is also needed due to the long distances between power plants and consumption centers

* BACEN – Banco Central do Brasil – Estimates of December of 2011 – Inflation Report

CEMIG

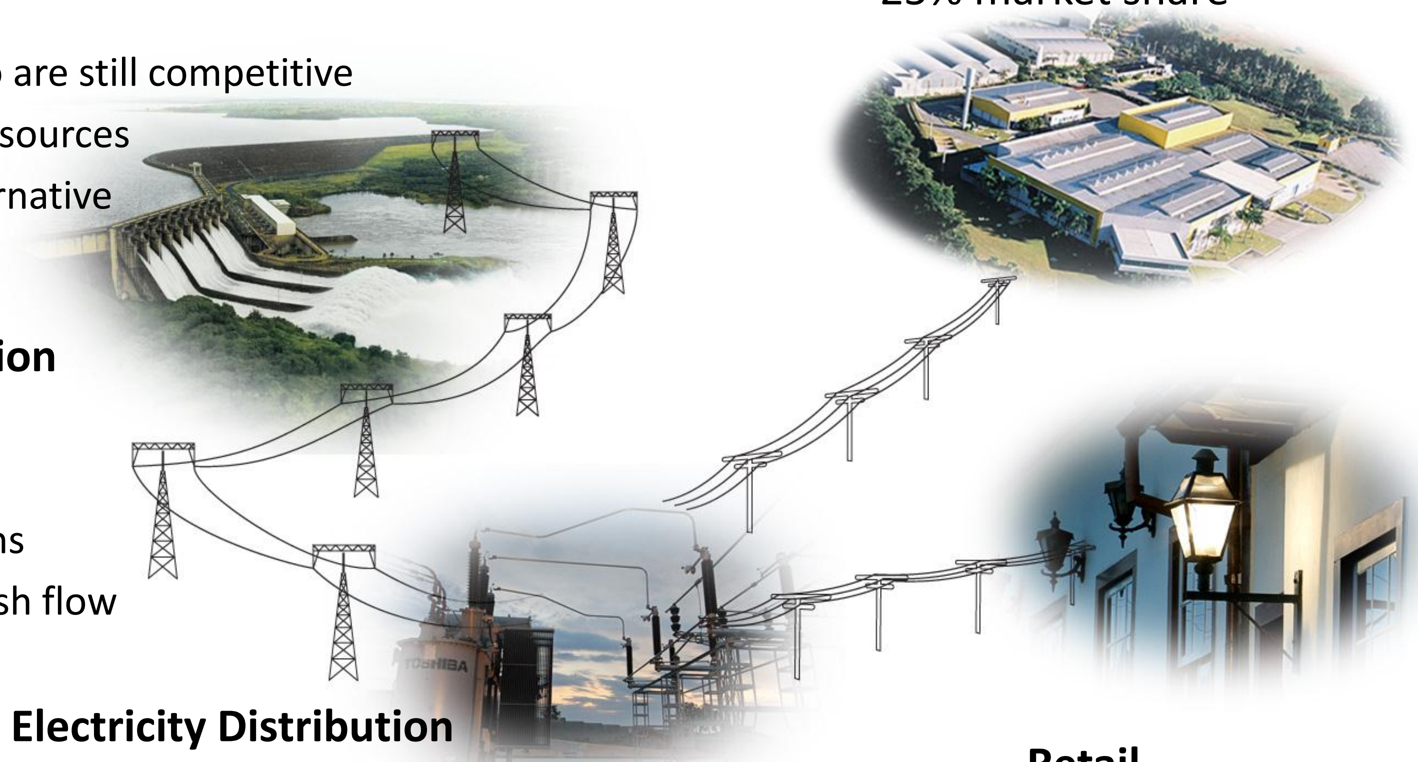
Cemig: Largest Integrated Utility in Brazil



- Power Generation
- Power Generation (under construction)
- Power Transmission
- Power Transmission (under construction)
- Electricity Distribution
- Cemig "Free Consumer" Clients
- Purchase of Energy
- Wind Power Generation
- Natural Gas Distribution
- Telecom Backbone Provider

#1	#3	#3
Electricity distributor*	Power transmission group	Power generation group

Cemig: Largest Integrated Utility in Brazil



Power Generation

6,925 MW of capacity

- ✓7% market share
- ✓Sources such as hydro are still competitive
- ✓Growth in renewable sources
- ✓Natural gas as an alternative

Non-regulated market

25% market share

Power Transmission

9,871 Km

- ✓13% market share
- ✓Highest Ebitda margins
- ✓Stable returns and cash flow

Electricity Distribution

485,046 Km

- ✓12% market share
- ✓Strongly regulated
- ✓Scale gains to achieve higher returns
- ✓Sector in process of consolidation

Retail

Largest distribution company

Well-Diversified Portfolio, still Evolving

		3Q2011 (% of EBITDA)		Long-Term Goal (% of EBITDA)
	**Generation**	46%	→	40%
	**Transmission**	20%	→	20%
	**Distribution & Others**[1]	34%	→	40%

Note: 2. Including Natural Gas Distribution, Electricity Distribution, Telecom, Services

CEMIG

Cemig's financial strength makes it a safe haven

- ✓ Leverage indicators support Cemig's advantageous position, even in stressful world financial markets
  - ➢ Level of debt permits a solid liquidity situation
    - 1.1% of the total is denominated in US dollars
    - Average maturity is 3.5 years
  - ➢ Debt coverage indices at comfortable levels
    - Net debt / Ebitda: 2.0 times
  - ➢ Strong cash position
    - R$ 3.9 billion in cash at the end of 3Q11
- ✓ Recognition of credit quality, solidity of Cemig's balance sheet, ensure access to funding
  - ➢ FitchRatings: *"The ratings of Cemig and its subsidiaries reflect the positive way in which the group has preserved its solid financial profile (...) Cemig has a satisfactory history of raising finance, even in more challenging scenarios."*

CEMIG

Long term strategy aligned with shareholders’ interests

✓ Value creation is a permanent commitment

- **Alignment with shareholders’ interests**
  - Corporate governance as a strategic value
  - Transparency in the decision making process

- **Profitability metrics to assure attractiveness of projects**
  - Strict financial discipline when investing
  - Investments that add value to our shareholders
  - Best management practices and detailed actions plans to capture synergies
  - Continuous technological and operational improvements

- **Ability to create innovative structure to finance expansion**
  - Partnerships with Equity Investment Funds (FIPs) in recent acquisitions (Terna an Light) to create a new growth driver
  - Partnership with FIPs produces a growth strategy that optimizes capital needs

- **Track record of accretive acquisitions**
  - Growth vehicles to carry out expansion more efficiently

CEMIG

Long term strategic plan to meet shareholders’ interests

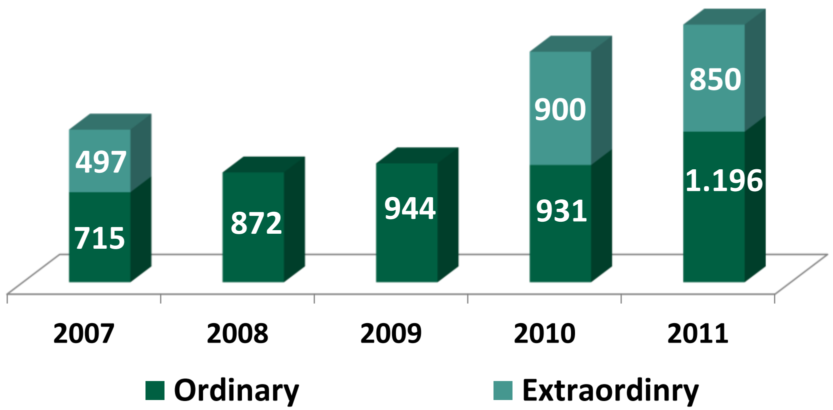
- **Focusing on the power industry to maximize gains**
  - Growth within Brazil's geographical area
  - First steps toward international investments
  - Expansion in line with sustainable growth
  - Investments solely in power industry and gas distribution related business
- **Addressing shareholders’ long-term interests**
  - Dividend policy: minimum 50% of payout and extraordinary dividends every other year, provided cash availability (stated in the bylaws)
  - Corporate governance focused on respect of minority shareholders’ interests
- **Preserve financial strengthen to secure a broader access to the investor markets**
  - Cash flow stable and predictable
  - Net Debt limited to 2.5 x EBITDA
  - Net Debt limited to 50% of Net Debt plus Shareholders´ Equity
- **Growth model supports Cemig’s leading role in Brazilian electricity**
  - More efficient projects based on the accumulated expertize in operating electricity facilities
  - Acquisition of assets to increase the synergy with and between existing assets
  - Experienced project developer

Strategic Plan Results: Dividends

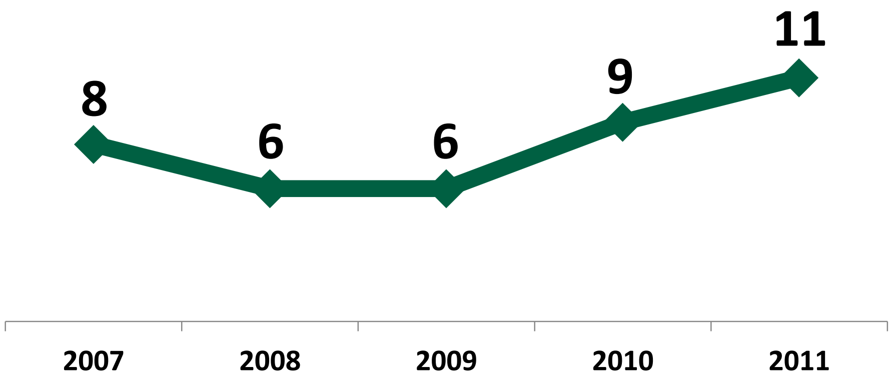
- ✓ Dividends paid in 2010 reached R$ 1.8 billion
  - Ordinary dividends of R$ 931mn; paid in equal parts in June and December 2010
  - Extraordinary dividends of R$ 900 million; paid in December 2010

- ✓ Approved Net Income distribution for 2010:
  - 52.97% of the net profit - R$ 1,196 billion to payment of dividends - R$1.75/share
  - Extraordinary dividends: R$ 850 million, paid in December 2011 - *R$1.24/share*

Dividends paid (*) - (R$ Million)

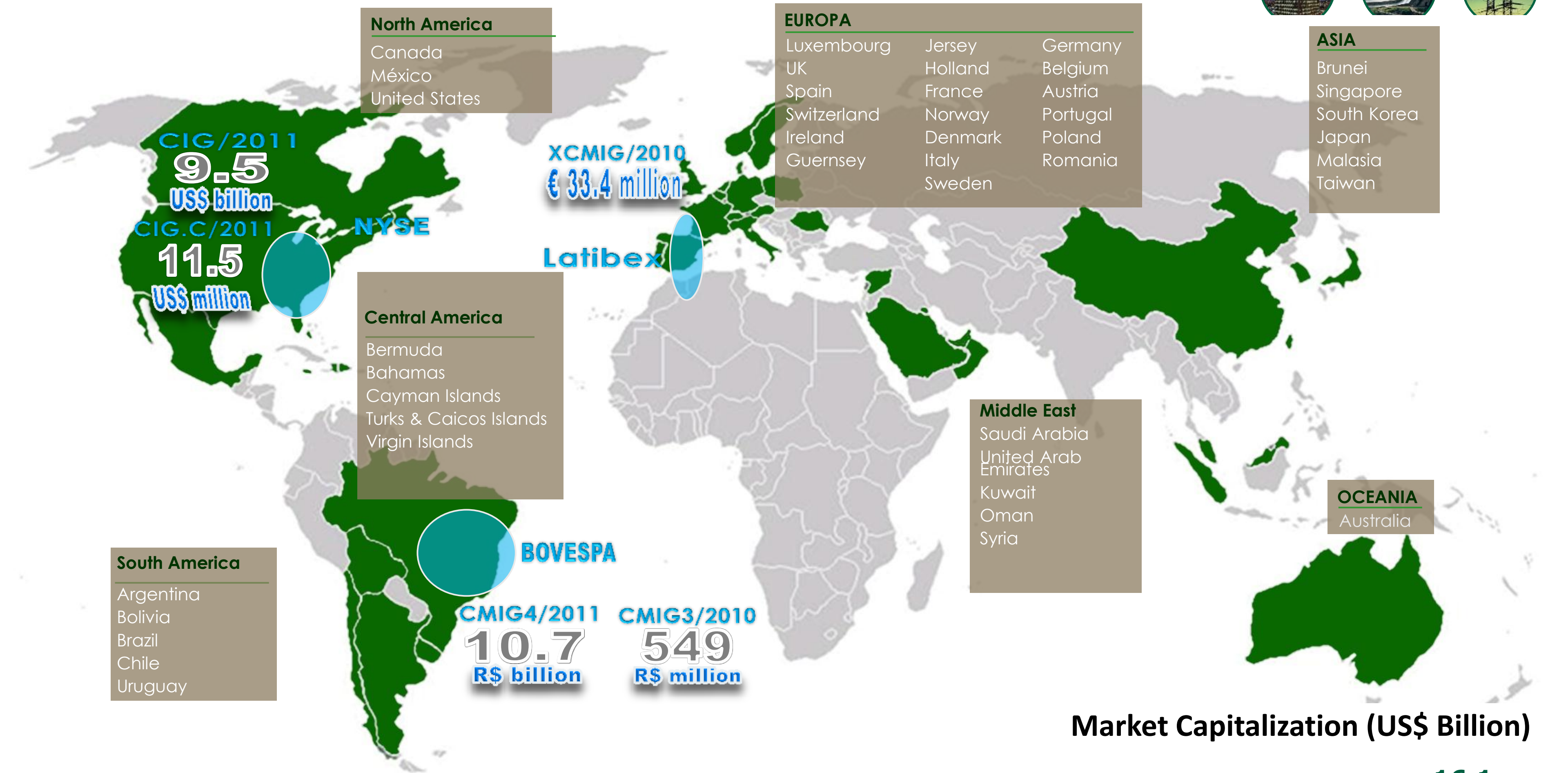


Dividend yied (%)

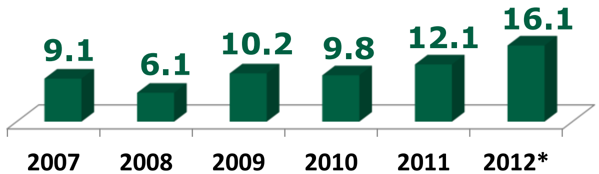


* Dividends approved for the year´s net income, paid in the coming year in semi-annual basis

Strong shareholder base assures liquidity



Market Capitalization (US$ Billion)



* At March 05th, 2012

Average Daily Trading Volume – 2011

Bovespa: R$ 43 million
NYSE: US$ 38 million

- Our Shares are traded in 3 Stock Exchanges
- More than 115,000 shareholders in 44 countries

Leadership in sustainability, a core value at Cemig

- ✓ Social and Environmental responsibilities
- ✓ Commitment to long term vision
- ✓ To guarantee the preservation of our activities
- ✓ Prevent undue costs to be passed to the society through a balanced relationship with the environment and the community
- ✓ Recognition of our actions to ensure sustainability:
  - ➢ Selected member of Dow Jones Sustainability World Index for the twelfth year in a row
  - ➢ Selected member of Corporate Sustainability Index of the São Paulo Stock Exchange (Bovespa) for the sixth year in a row

Dow Jones Sustainability Indexes
Member 2011/12

Índice de Sustentabilidade Empresarial ISE 2012

CEMIG

Cemig's renewables growth vehicle

- Renova Energia snapshot

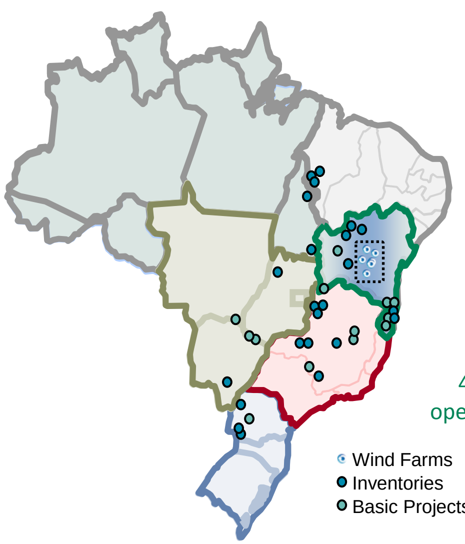
2012 Agenda

- 294 MW to start operations by July 2012;
- Strong portfolio with 1 GW contracted wind projects and more than 9 GW pipeline;
- Well positioned to expand free market commercialization opportunities;
- Strong leader in developing Brazil´s solar platform potential;
- New CEO, Mathias Becker, announced Jan 23rd to lead the company's aggressive growth strategy.

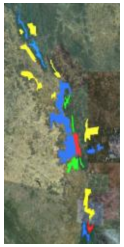
Perfomance in Energy Auctions

- Biggest winner in the 1st Wind Energy Auction in Brazil
- Biggest winner in the 3rd Reserve Energy
- 2nd biggest winner in the A-3 Auction 2011

Geographic Distribution



1,068MW of wind energy under construction



42MW of operating SHPs

RENOVA ENERGIA

CEMIG

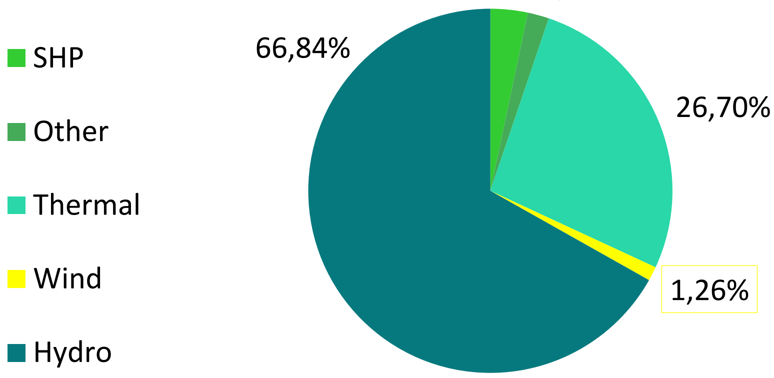
Wind Energy Market

Institutional Presentation

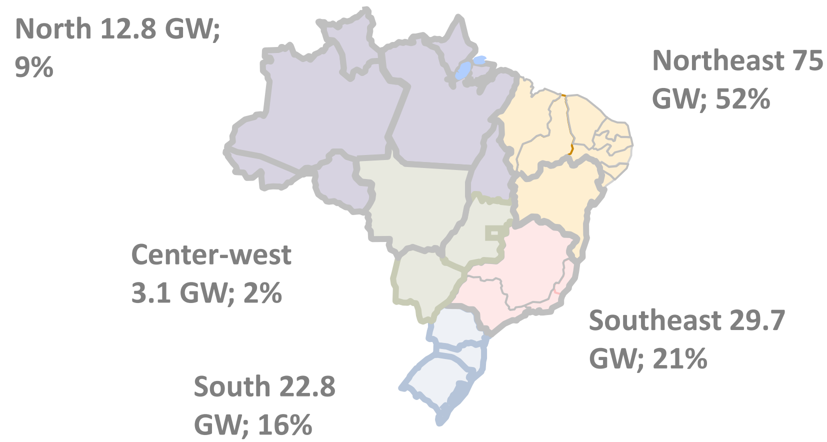
...Huge growth potential still not representative

Brazilian Energy Matrix (2012)

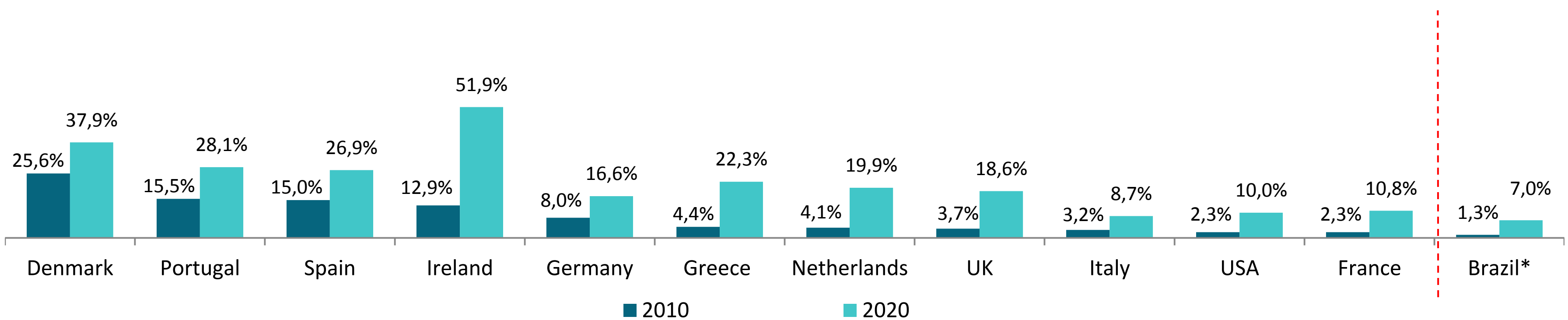
Total installed capacity: 117 GW



Brazil Wind Energy Potential (143 GW)



% Wind energy share in developed countries vs. Brazil (2010-2020)

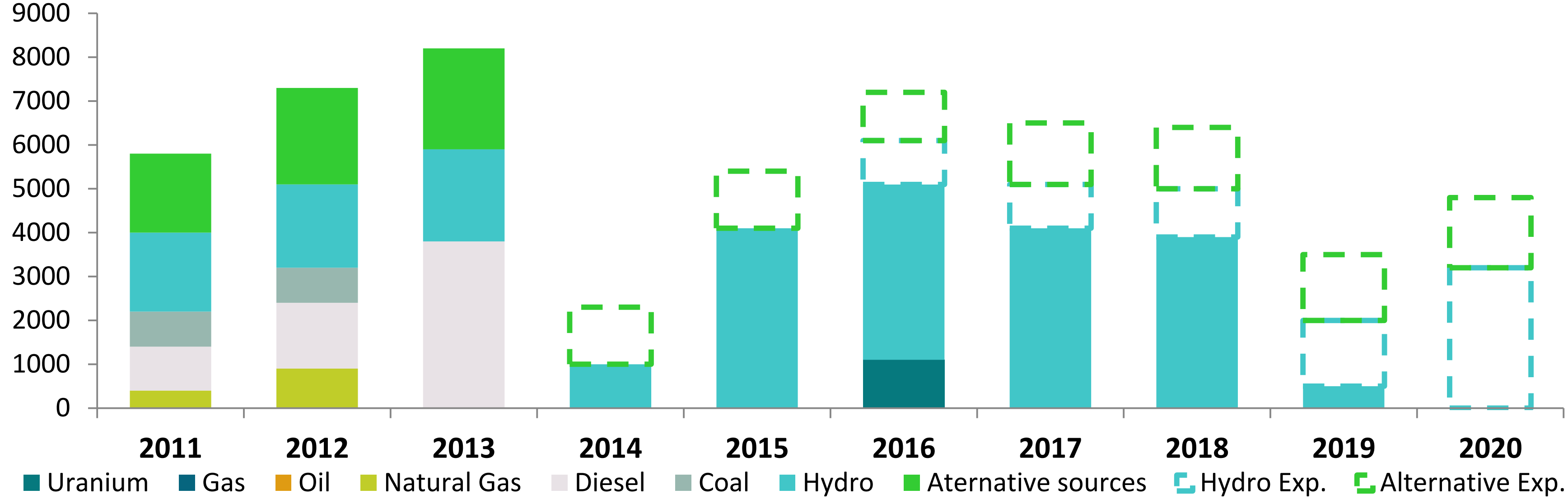


* Brazil 2012 data

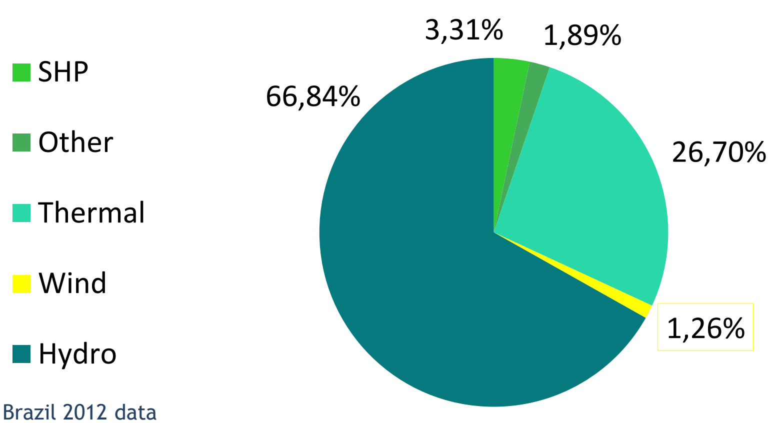
Source: Global Wind Energy Council 2011 Report, EWEA baseline cenario, AWEA, ANNEEL

Wind energy can compete for all new energy demand in Brazil of 6,2 GW/yr

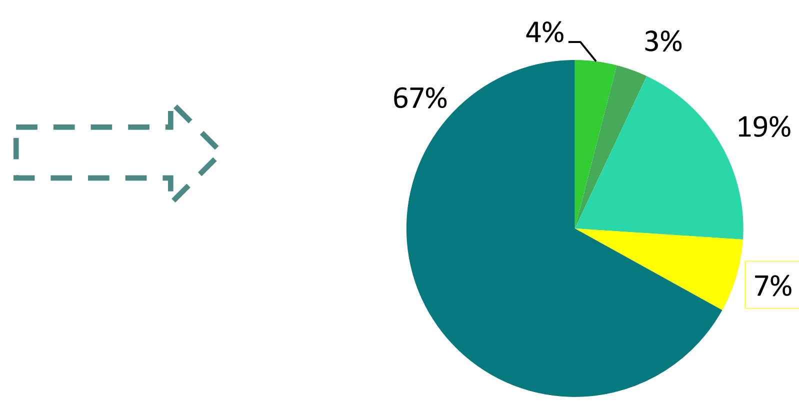
Contracted energy (42.2 GW) + Planned expansion (19.4 GW)



Installed Capacity in 2012



Installed Capacity in 2020



* Brazil 2012 data

Source: Global Wind Energy Council 2011 Report, EWEA baseline cenario, AWEA, ANNEEL

RENOVA ENERGIA

Wind energy passed through important regulatory landmarks and has been relevant in current regulated auctions

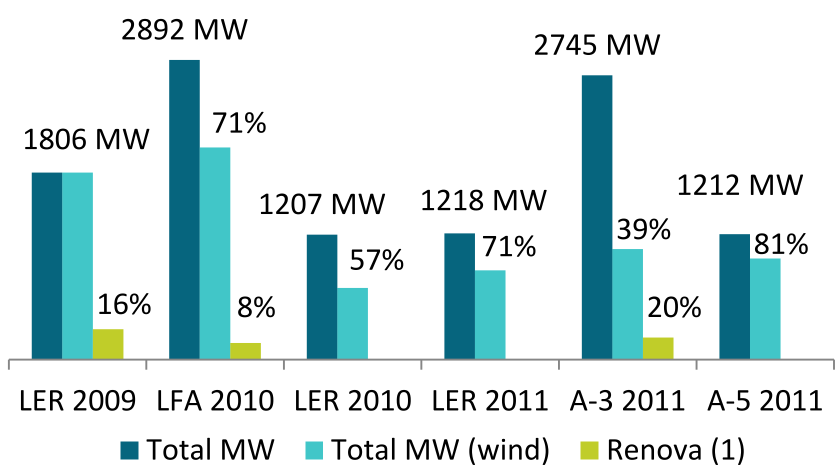
Additional wind energy installed capacity

2004	2009	2010	2011
+1,0 GW	+1,8 GW	+ 2,0 GW	+ 2,9 GW
PROINFA	LER 2009 (2nd Reserve Energy Auction)	LER 2010 & LFA 2010	LER 2011, A-3 2011 & A-5 2011
• Subsidized Program • Non competitive in price • Projects with earlier environmental permits were contracted. • Contracting of 3GW (Biomass, Wind and SHPs – 1 GW each) • Lower load factors for wind projects compensated by higher tariffs (subsidized)	• Non-subsidized • Competitive in price • First auction dedicated to wind energy • Over 10GW registered to participate in the auction • Success of the auction was key to a continuous program to contract wind energy • Operation expected by July, 2012	• Non-subsidized • Competitive in price • Contracted wind, biomass and SHP projects • Operation expected by 2013	• Non-subsidized • Competitive in price • LER 2011 0contracted wind and biomass projects; A-3 wind, SHP, hydro, biomass and natural-gas thermo plants and A-5 contracted wind and biomass. • Record in projects registered • Operation expected by 2014 for LER 2011 and A-3 and by 2016 for A-5.

Supply chain developed rapidly allowing wind to compete for all new energy demand...

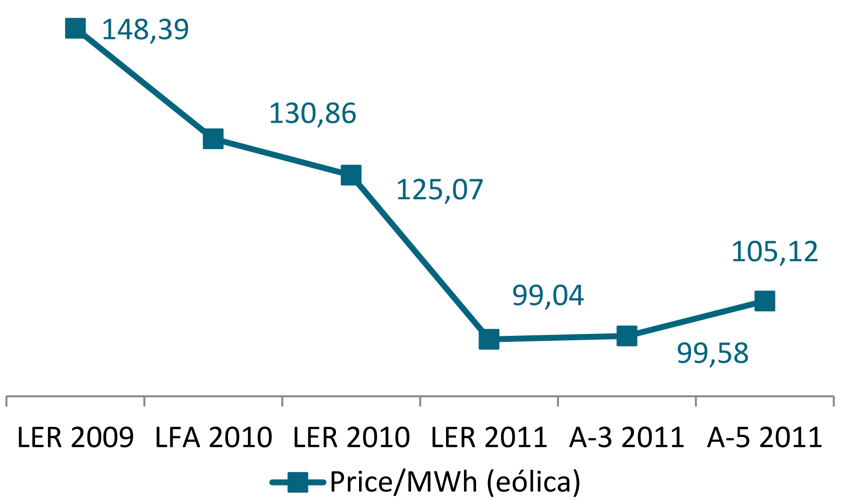
- Establishment of main wind turbine suppliers in Brazil (GE, Vestas, Gamesa, Enercon, IMPSA, Siemens among others)
- Global suppliers redirecting business to emerging markets increasing demand
- Lower equipment prices were reflected in nergy prices
- Highly competitive in price as compared to other sources due to sector and supply chain development

Auctions with wind participation (2009-11)



(1) Renova vs total wind energy contracted
Source: EPE

Average Wind Energy price in Auctions (2009-11)



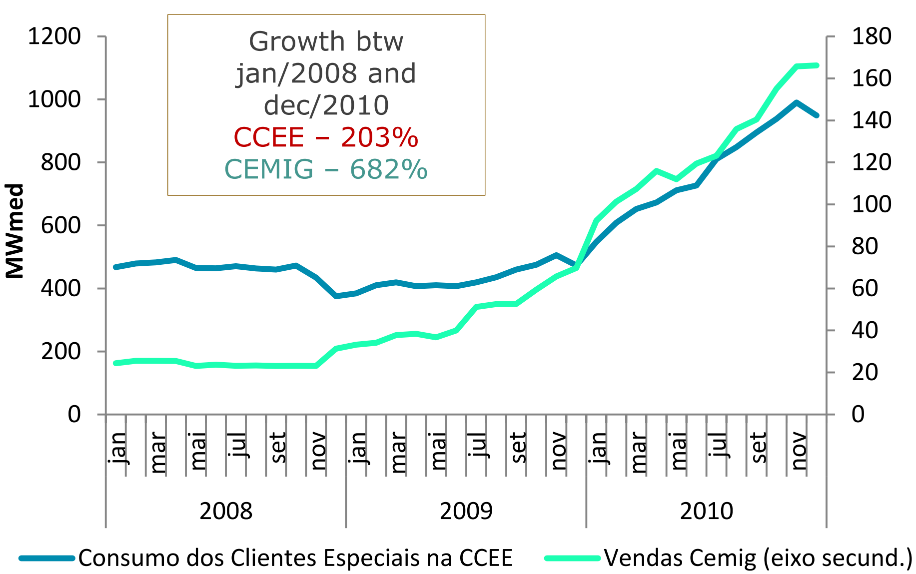
Database auction dates
Source: EPE

Alternative commercialization can unlock additional value for wind projects

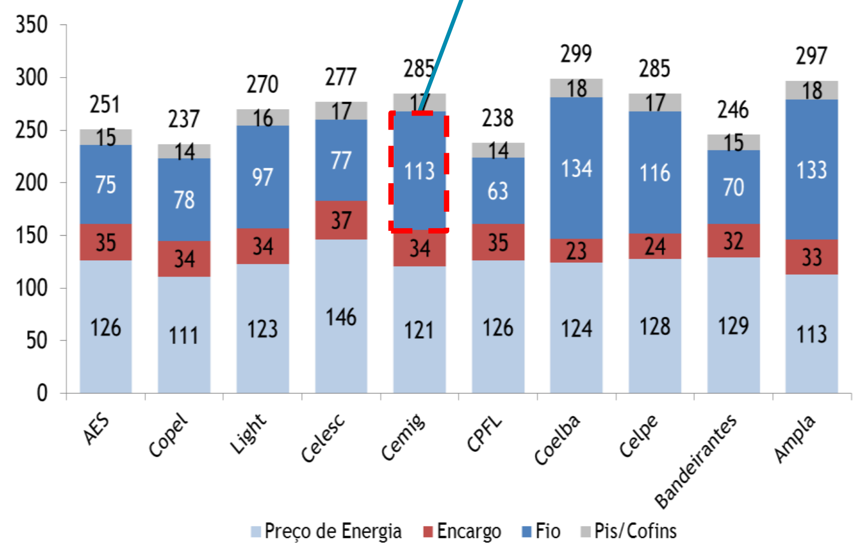
Free market consumers	• Consumers above 3 MW
Special consumers (A4)	• Consumers 0.5 to 3.0 MW from renewable sources
Government Incentive	• 50% transmission costs discount for alternative sources
Contracting Challenges	• Contract term: consumers not willing to commit to long-term PPAs

High transmission cost is an incentive for A4 customers to migrate to the free market

Special Consumer Growth



Tarifa Média de Energia Tensão THS A4



Source: CCEE

Renova Energia

Institutional Presentation

Shareholding Structure

Control Block
69.7% ON
0.0% PN

Shareholder	ON	PN	Total
RR Participações	34.9% ON	0.0% PN	25.9% total
Light	34.9% ON	0.0% PN	25.9% total
RR Participações(1)	13.0% ON	1.1% PN	10.0% total
InfraBrasil	8.0% ON	46.1% PN	17.9% total
FIP Caixa Ambiental	3.2% ON	18.5% PN	7.2% total
FIP Santa Bárbara	2.9% ON	16.7% PN	6.5% total
Outros	1,5% ON	8,3% PN	3,3% total

(1) RR's shares outside the control block

Commitment to corporate governance best practices

- Board of Directors consisting of 7 members, 2 of them independent. The control block will nominate 4 members, 2 each by RR Participações and Light
- *Professional and market management*

Renova's integrated business model

Full cycle developer
- ✓ Involved in every aspect of the project from sourcing to operations
- ✓ Margins captured internally – no outsourcing

Wind Sites
- ✓ 1 GW contracted portfolio and more than 9 GW pipeline with high load factors
- ✓ Site proximity creates econom[illegible] of scale

Top notch suppliers & solid contractual scope
- ✓ Equipment performance guarantees by wind turbine suppliers

Dedicated 'wind' team
- ✓ Dedicated teams to generate and analyze wind performance

Sustainability
- Strong relationship with local communities
- ✓ Specialized-dedicated environment team

Corporate Governance
- ✓ Committed to best practices
- ✓ Board of directors composed by 7 members of which 2 are independent
- ✓ Professional and experienced management

Renova owns the largest contracted wind portfolio in Brazil, totaling 1.069 GW with 1st operations starting July 2012.

Renova's contracted projects snapshot

	LER 2009	LER 2010	A-3	PPA Light	Average/ total
Load factor	50,8%	52,7%	50,5%	50,5%	50%
Installed Capacity (MW)	293,6	161,3	212,6	400,0	1.069
Energy tariff (R$/MW)[1]	160,68	131,78	102,92	-	-
Capex/MW installed (R$ million)	3.996	3.878	3.245	3.245	3.400
% leverage senior debt (BNDES)	71%	70%	73%	74%	72%
PPA	Regulated auctions			Free Mkt	

[1] Adjustment according to PPA rules. Values as of Jan, 2012.

Wind energy portfolio supports aggressive growth potential

Piauí
-Potencial: 1.2 GW

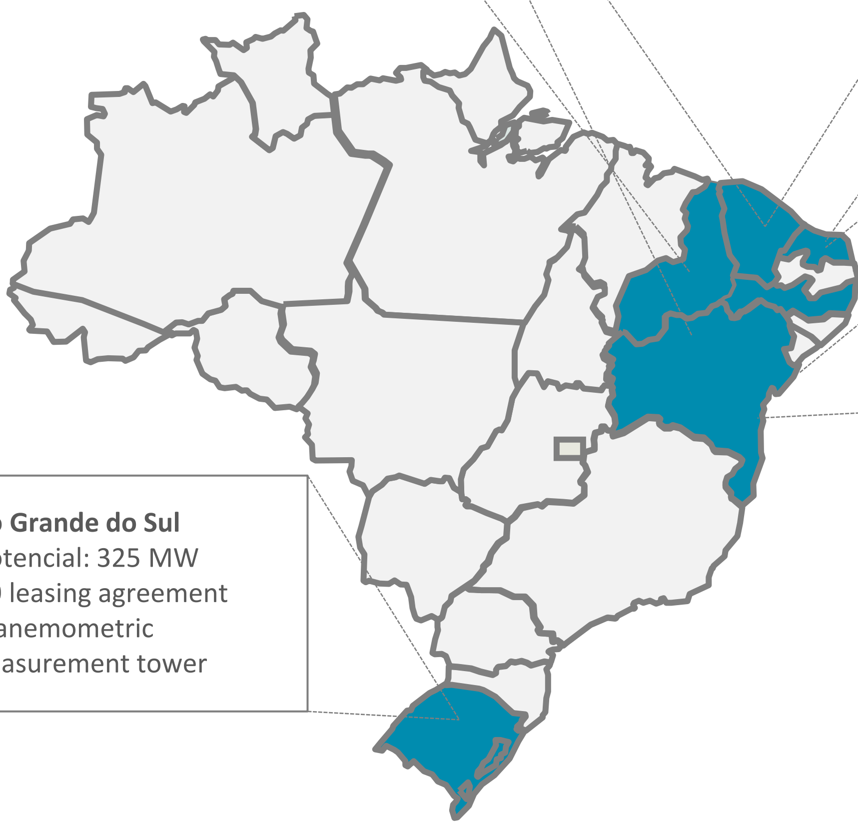
Ceará
-Potencial: 170 MW
-130 leasing agreement

Rio Grande do Norte
-Potencial: 580 MW

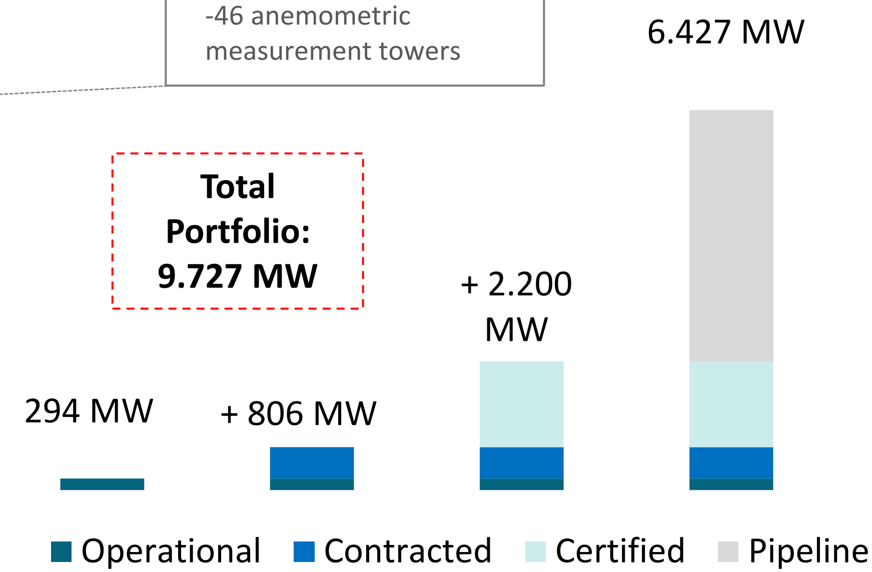
Pernambuco
-Potencial: 904 MW
-261 leasing agreement

Bahia
-Potencial: 5.8 GW
-More than 2.600 leasing agreement
-46 anemometric measurement towers

Rio Grande do Sul
-Potencial: 325 MW
-10 leasing agreement
-1 anemometric measurement tower



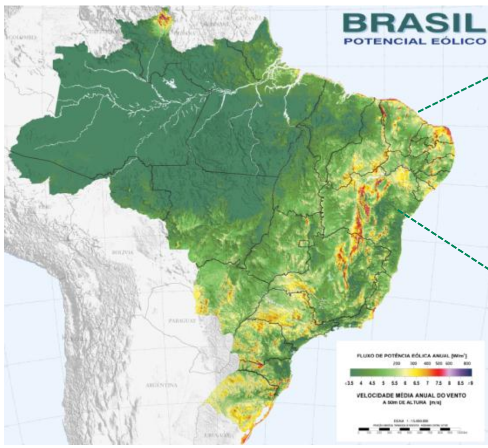
Total Portfolio: 9.727 MW

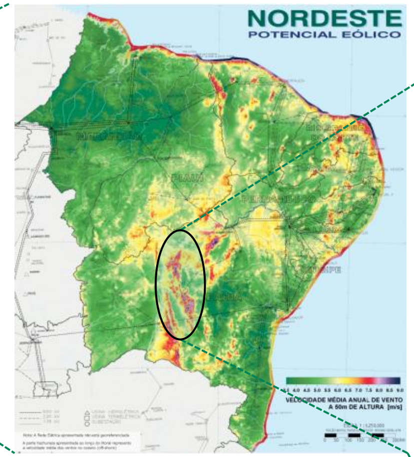


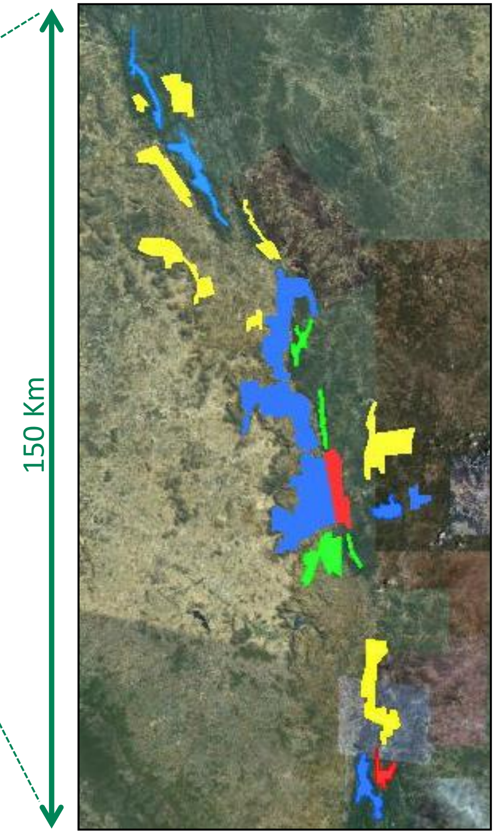
Source: Company data

* 294 MW from LER 2009 start operations in 2012

Unique site for wind energy





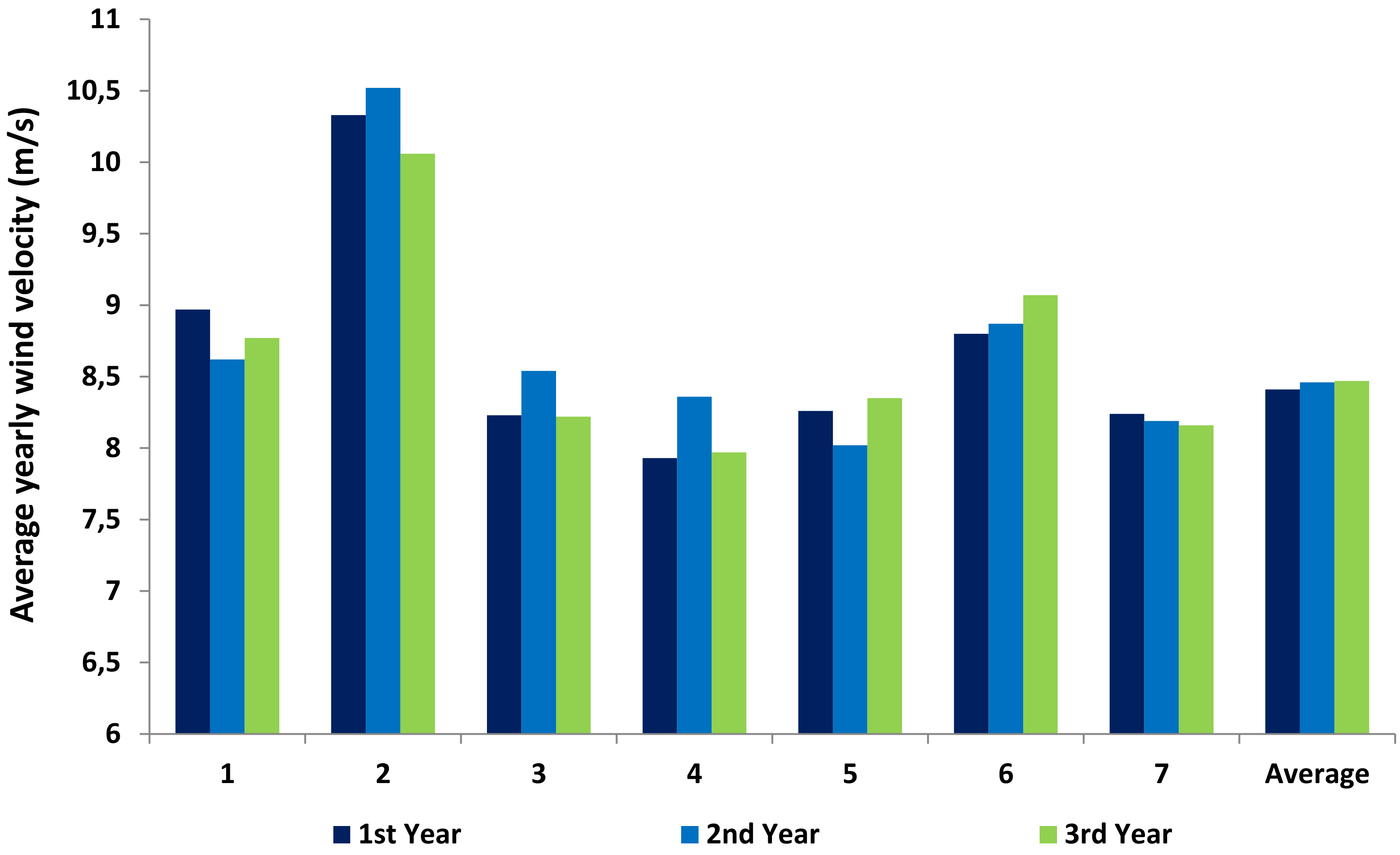


- Unique site in Brazil and the world for generation of wind energy
- 150-km site, almost 2,600 leasing agreements
- Approx. 5.8 GW in wind energy projects in the same region generating synergies and economies of scale in a continuous implementation cycle
- Average load factor of 50%
- 46 metmasts installed by YE2011 and 130 by YE12

Under construction (auction 2009)
Contracted (auction 2010)
With environmental licenses
Remainder of portfolio

Low wind variability provides reliability in load factor long term estimates

Wind variation yr/yr of 7 metmasts in Renova's Bahia Site



RENOVA ENERGIA

Renova well positioned to outperform

Sensitivity Analysis
IRR sensitivity due to changes in CAPEX (BRL thousands/MW installed) and Load Factor (%)

Sensitivity Analysis (IRR): CAPEX (BRL thousands) x Load Factor (%)

	3.240	3.600	4.000	4.400
42,5%	20,50%	17,62%	15,22%	13,34%
45,0%	22,25%	19,13%	16,55%	14,46%
47,5%	24,04%	20,67%	17,77%	15,58%
50,0%	25,87%	22,25%	19,13%	16,79%
52,5%	27,75%	23,86%	20,52%	17,89%

Base-price: R$ 145,00

Industry Average in Regulated Auctions

Renova Energia

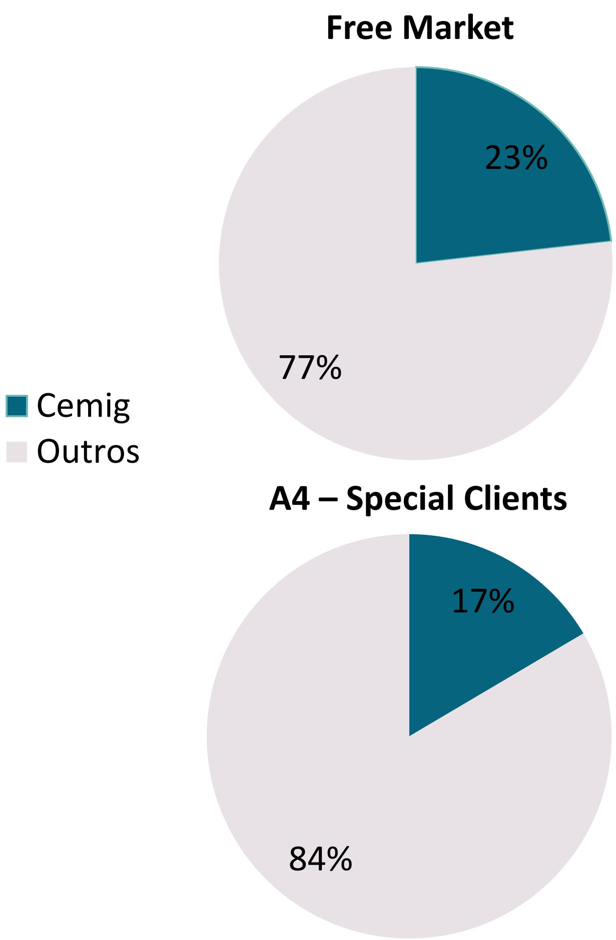
Key competitive advantages:

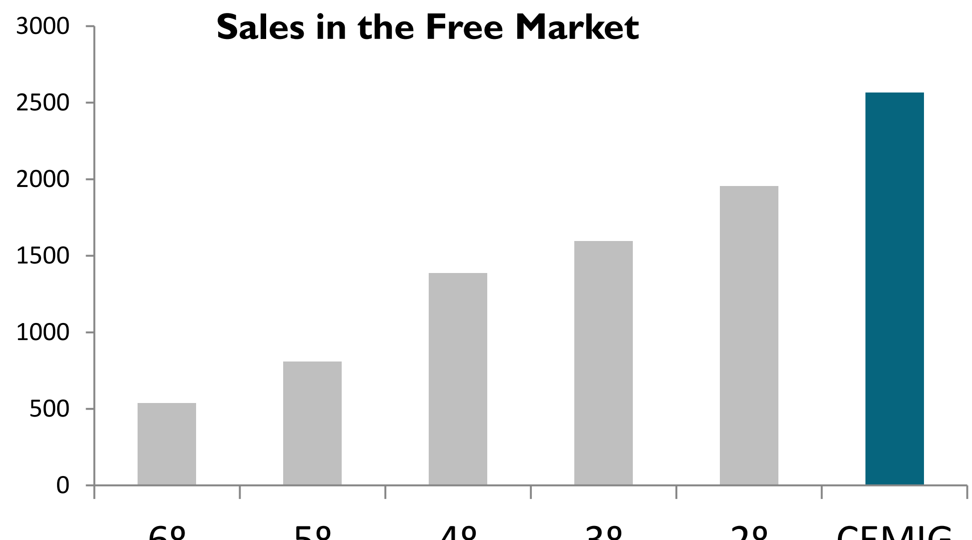
- Renova's wind sites enjoy better than average load factors.
- Scale and economies of scale guarantees CAPEX and OPEX efficiency.
- Lower risks of CAPEX overrun due to anticipated negotiation with suppliers.
- Price competition motivated alternative commercialization opportunities (free market) and new technologies (solar).

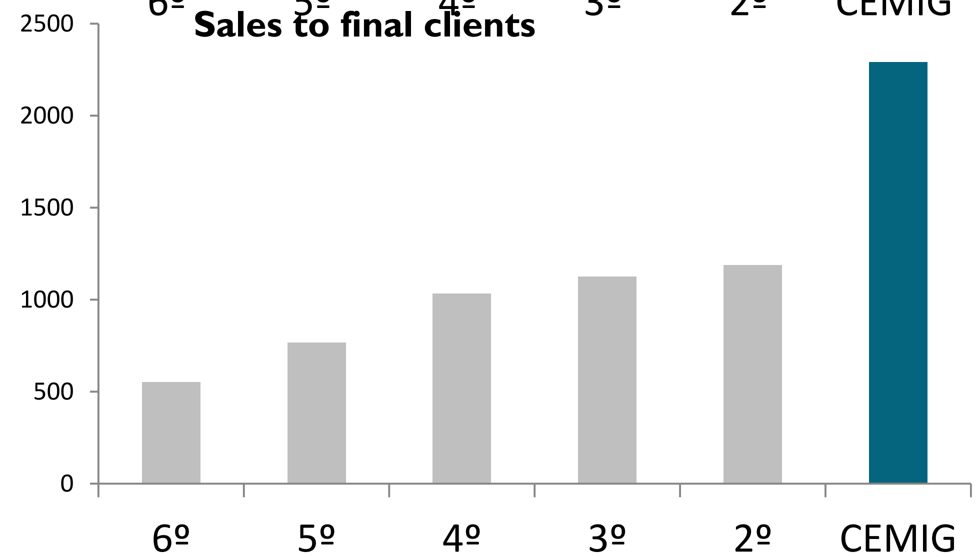
Light investment agreement rationale

Vehicle for alternative energy	• Unique growth platform for alternative energy generation
Access to free market	• Through Light and Cemig, Renova will have access to free and special consumers
Offering subsidized electric power	• Renova's pipeline will ensure supply of subsidized electric power to customers of Light and Cemig
Huge growth potential	• Extensive pipeline of wind energy projects and highly competitive SHP
New resources for investment	• Capital injection in Renova will drive implementation of projects contracted
Experience and Dynamism	• Light Group's experience in implementing and operating projects, allied to Renova's pioneerism in development of new projects and businesses
Solid Strength and Efficiency	• Light's interest in the capital and participation in the management of Renova will strengthen the capacity for major investments

Strategic partnership with Cemig Group provides a solid commercialization strategy in the free market

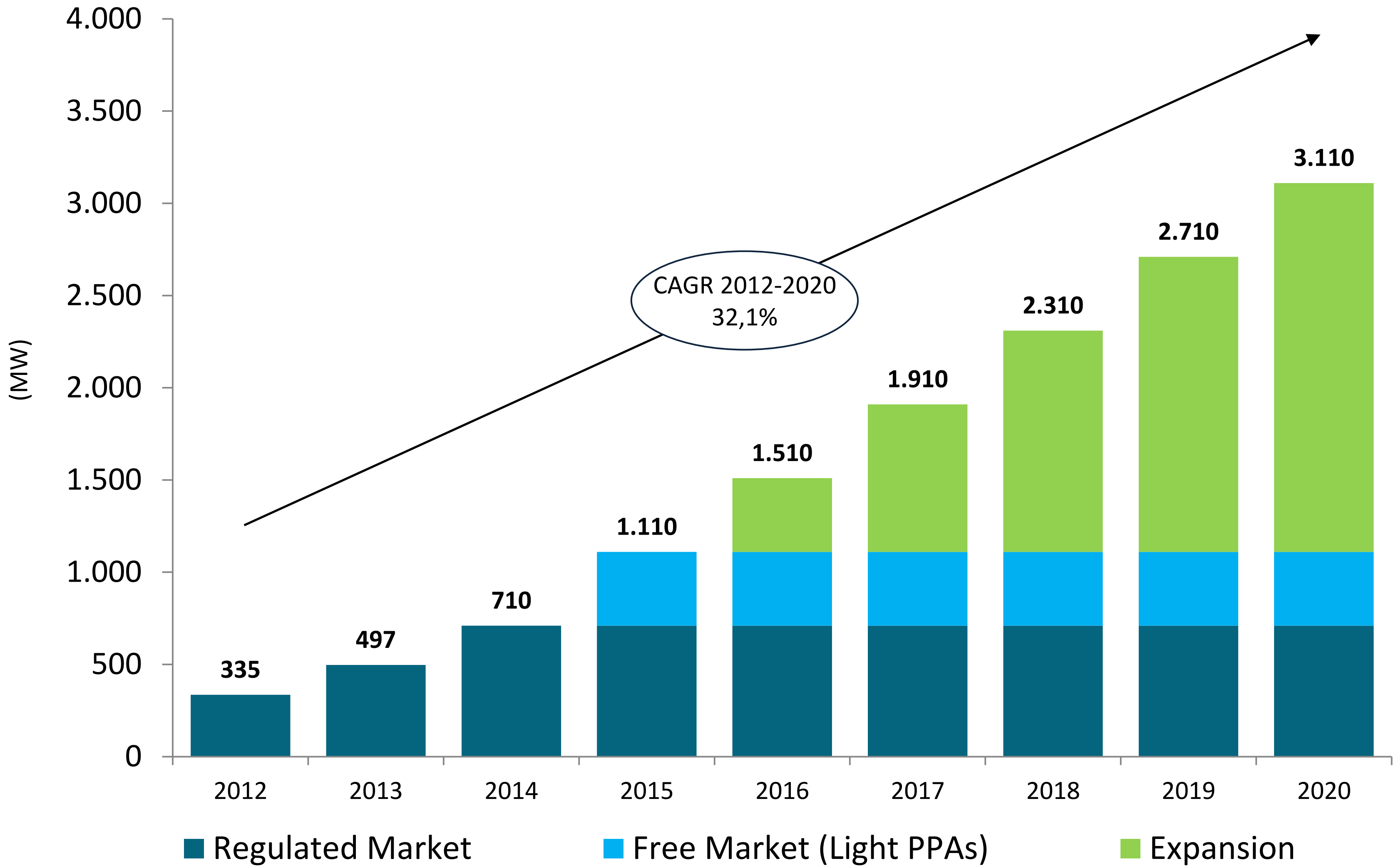






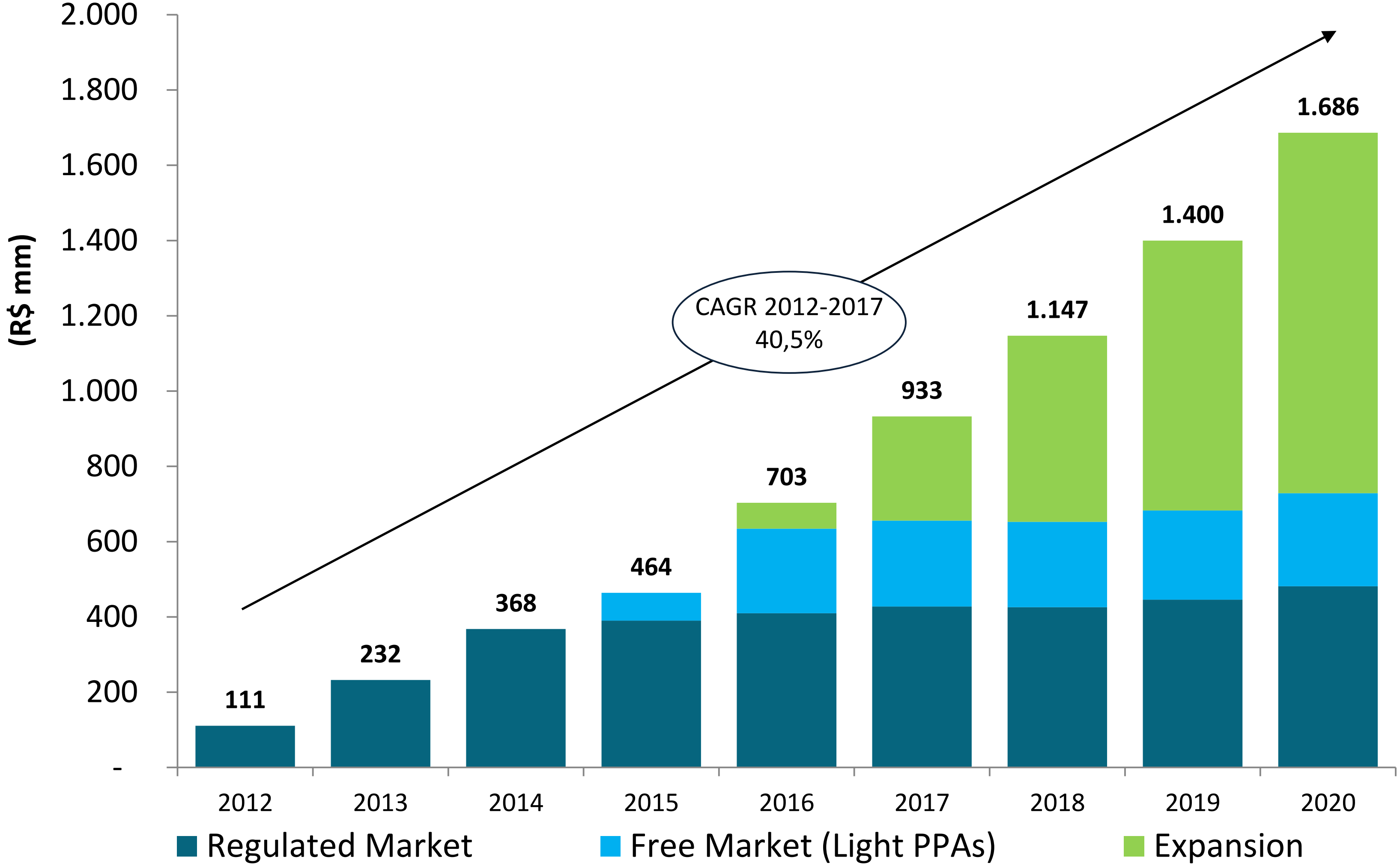
Empresas do Grupo Cemig e Light
A parcela de consumo excedente dos Autoprodutores foi alocada como requisito do ACL
Dados consolidados de Janeiro a Novembro de 2010
Fonte: DRE, CCEE, análise Cemig

Installed Capacity Evolution



Fonte: Renova

EBITDA Evolution



Fonte: Renova