



# Successful Strategy

Performance reflects balanced portfolio structure

April, 2012







## Disclaimer



Some statements and estimates in this material may represent expectations about future events or results that involve risks and uncertainties known and unknown. There is no guarantee that the events or results referred to in these expectations will occur.

These expectations are based on present assumptions and analyses from the viewpoint of our management, based on their experience, the macroeconomic environment, market conditions in the energy sector and our expected future results, many of which are not under Cemig's control.

Important factors that can lead to significant differences between actual results and projections about future events or results include Cemig's business strategy, Brazilian and international economic conditions, technology, Cemig's financial strategy, changes in the energy sector, hydrological conditions, conditions in the financial markets, uncertainty regarding future results of operations, plans and objectives as well as other factors. Because of these and other factors, our actual results may differ significantly from those indicated in or implied by these statements.

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To evaluate the risks and uncertainties as they relate to Cemig, and to obtain additional information about factors that could lead to different results from those estimated by Cemig, please consult the section on Risk Factors included in our Formulário de Referência filed with the Brazilian Securities Commission – CVM, and in Form 20-F filed with the U.S. Securities and Exchange Commission – SEC.

All figures are in BR GAAP.





# Brazil's Leading Power Utility





- (1) As of March 21th, 2012
  - ) In the Power Industry

# Cemig: Strength in Numbers (1)

Number of power plants

Total installed capacity

6,964 MW

Locations in Minas Gerais State

Locations in Minas Gerais State 5,415

Size of concession area vs. France

Larger

Electricity Distribution lines 485,046 km

Power Transmission lines

10,060 km







CEMIG



# Cemig at a Glance

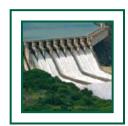


- Based in State of Minas Gerais, controlling shareholder
  - growing throughout Brazil and Chile
- Strong financial profile:

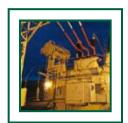
2010 - Net revenues: R\$ 12.9B EBITDA: R\$ 4.5B
 2011 - Net revenues: R\$ 15.8B EBITDA: R\$ 5.4B

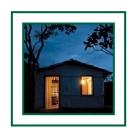
- Highest liquidity in the sector
  - listed on 3 stock exchanges New York, São Paulo, Madrid
  - More than 114,000 shareholders in 44 countries
  - Average Daily Trading Volume in 2011:
    - R\$59M in Bovespa
    - US\$53M in NYSE
- Solid dividend policy
  - Minimum 50% payout ratio
  - Every two years, may pay extra dividends, if cash conditions permit
- Strong Growth outlook in the long run
  - Acquisitions
  - Re-pricing of energy contracts

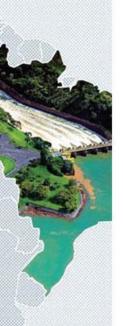












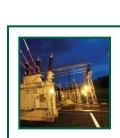
# The Cemig Story – Agenda



The positioning











# Cemig is Uniquely Positioned



- 1 The Brazil advantage
- 2 Unmatched scale
- 3 Diversified portfolio
- 4 Leader in renewable energy
- 5 Strong governance

# An Emerging Powerhouse Economy



Latin American economy	#1
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Ranking of economy in world #6

GDP 2011 US\$2.5 Trillion

GDP growth 2011 2.7%

**Population** 191M

Power industry net revenue - 2010 >US\$145 Billion

Investment grade by Moody's, Fitch and S&P



# Largest Integrated Utility in Brazil



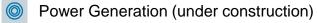
#1 **Electricity** distributor\*

#3 Largest power transmission group

#3 Largest power + generation group

#1 Integrated utility





**Power Transmission** 

Power Transmission (under construction)

**Electricity Distribution** 

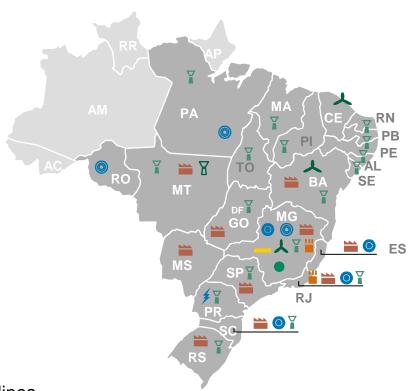
Cemig "Free Consumer" Clients

Purchase of Energy

Wind Power Generation

Natural Gas Distribution

Telecom Backbone Provider



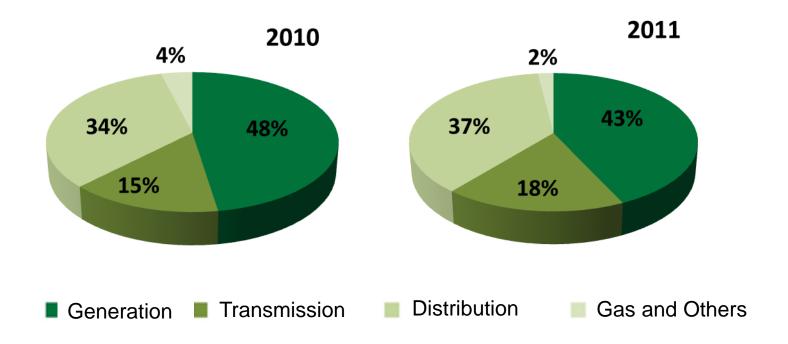
<sup>\*</sup> in terms of length of electricity distribution lines



# Diversified, Low Risk Business Portfolio



#### **Breakdown of EBITDA**

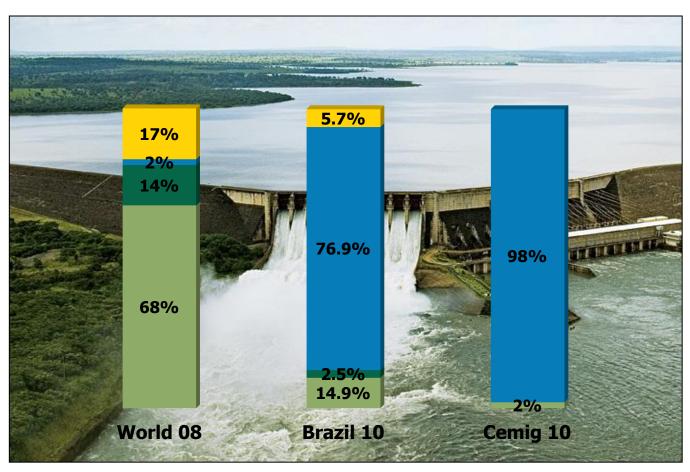


Most of revenues are inflation protected

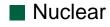


# Leader in Renewable Hydro Power Energy

#### **Power Generation by Source**



■ Fossil Source Fuels







# Best-in-Class Corporate Governance



- ✓ Minas Gerais, controlling shareholder a positive influence
  - one of fastest growing, investor-friendly states in Brazil
  - growth and profitability interest aligned with minority shareholders
  - 6 from a total of 14 members are appointed by minority shareholders
- ✓ Pro-market corporate bylaws include
  - Minimum 50% dividend payout
  - Capex limited to 40% of EBITDA
  - Net debt limited to 2.5x EBITDA
  - Net debt limited to 50% of total cap.
- ✓ Leader in sustainability
  - only Latin American utility in DJSI since 1999
  - Included in the ISE Bovespa sustainability index since 2005
- ✓ Present in the Global Dow Index











# The Cemig Story – Agenda

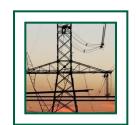


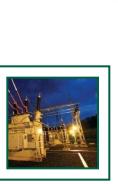
The positioning

The performance

The growth







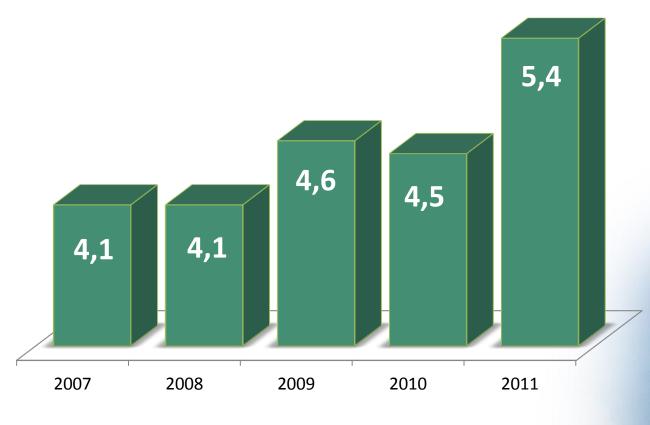


## Growth in EBITDA



#### R\$ billion

EBITDA Margin: 34%

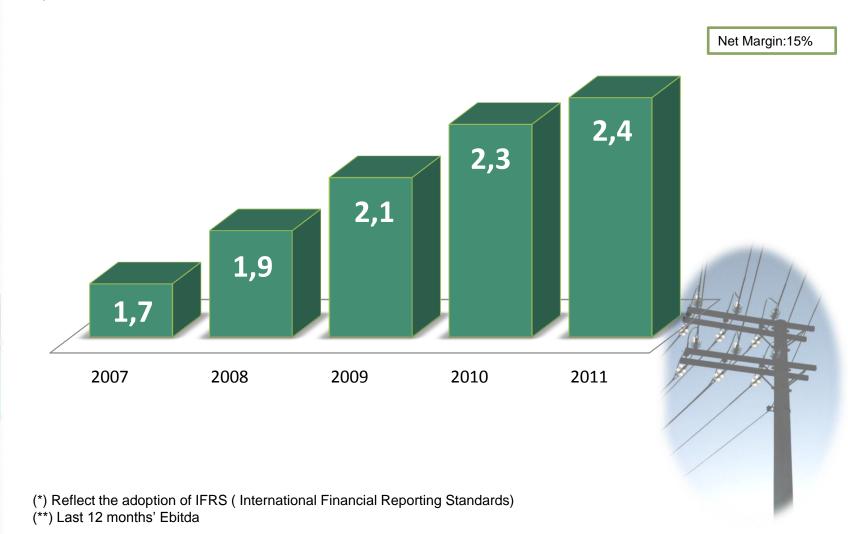


- (\*) Reflect the adoption of IFRS (International Financial Reporting Standards)
- (\*\*) Last 12 months' Ebitda

# Net Income Continues to Expand



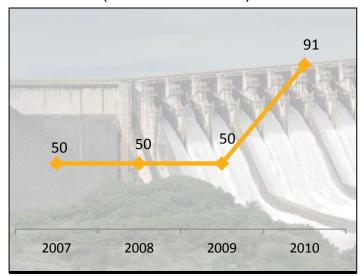
#### R\$ billion



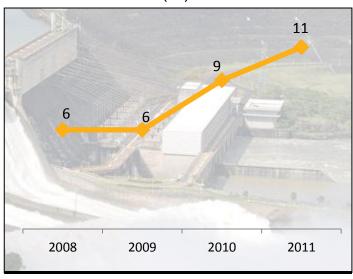
# Attractive and Secure Dividend Payout (1)



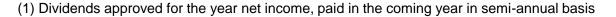
# Dividend Payout (% of Net Income)

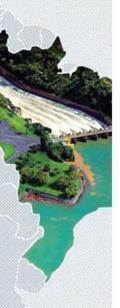


Dividend Yield



- ✓ Dividends paid in 2011 reach R\$ 2.04 billion
  - Ordinary dividends R\$1,196mn, paid in equal parts in June and December 2011
  - Extraordinary dividends: R\$ 850 million, paid in December 2011
- ✓ Proposal for 2011 Net Income distribution:
  - 53.58% of the net profit R\$ 1.294 billion to payment of dividends R\$1.90/share
    - Based on total shares before stock bonus to be proposed on April 27, 2012





# Strong Balance Sheet to Support Growth



Net debt to EBITDA

2.4X

Debt in foreign currency(\*)

2%

Cash on hand

R\$2.9B

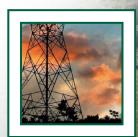
Net Revenue 2011

R\$ 15.8B





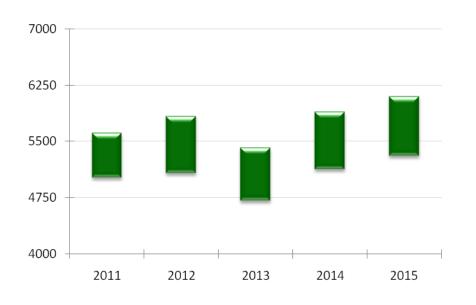




# EBITDA guidance



#### EBITDA guidance<sup>(1)</sup> 2011-2015 R\$ million

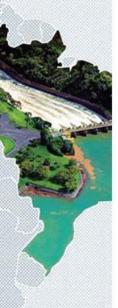


Year	Lower limit	Upper limit
2011	5,012	5,616
2012	5,074	5,838
2013	4,707	5,416
2014	5,123	5,895
2015	5,302	6,097

Consolidated includes the amounts of the holding company and affiliated companies







# The Cemig Story – Agenda



The positioning

The performance

The growth





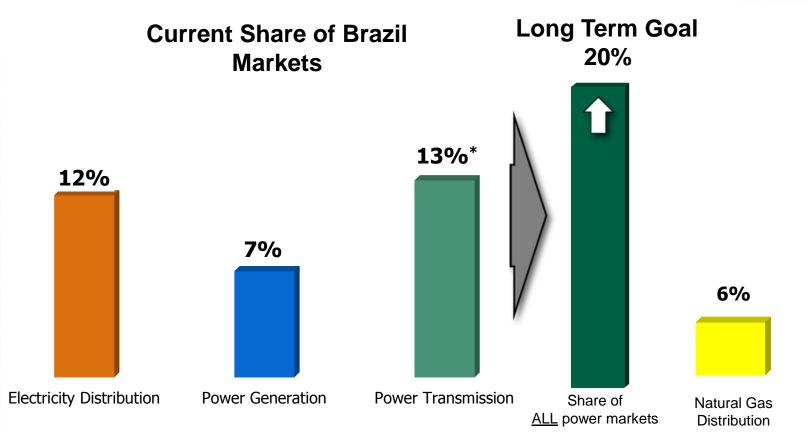






# Clear Long Term Goals

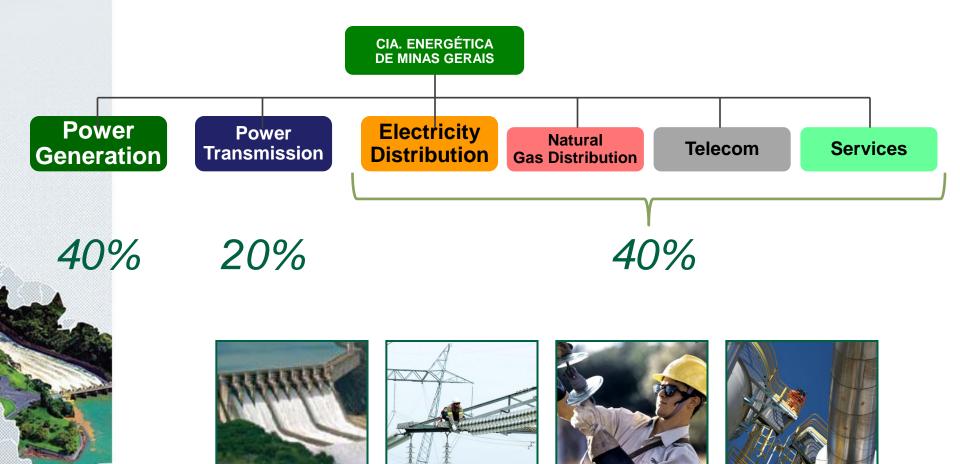




- ➤ Brazilian generation market (% of total installed capacity)
- ➤ Brazilian transmission market (% of Permitted Annual Revenue (RAP))
- > Brazilian electricity distribution market (% of all electricity distributed to free and captive clients in Brazil)

# Target Ebitda contribution by business in the long run





## **Growth Drivers**



1 Leverage price increases



2 Improve operating efficiency



3 Geographic expansion





# Record of Successful Acquisitions

#### **Business Model for Growth**

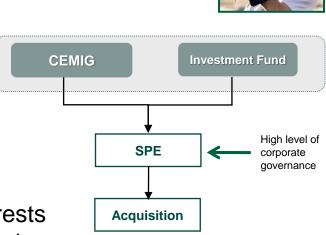
- Partnerships with Equity Investment Funds (FIPs) in recent acquisitions (Terna and Light) create a new growth driver
- Structuring of partnerships with FIPs produces a growth strategy that optimizes capital needs
- Innovative acquisition structure enables Cemig to use it in other expansion opportunities, aligned with its Long-Term Strategic Plan.

Attractive return to investors, at low risk

Best-in-class Corporate Governance

- Investors enter as financial partners and Cemig as operating partner
- Possibility of increasing stake in the future

Strategic positioning with minority or equal interests assures Cemig greater access to financial capital markets



CEMIG



## Clear Priorities for 2012







# Why Invest in Cemig









# **Appendix**



## Agenda



- Background
- Strategy Overview
- Business Outlook
- Acquisitions
- Results
- Market Recognition
- Regulatory Framework
- Others

## Brazilian GDP growth is driven by domestic market





BRAZIL

#### **Economics**

- Largest Latin America economy
- 6th largest world economy
- GDP (2011): US\$ 2.5 trillion (+2.7%)
- Inhabitants: 191 million
- Area: 8.5 million km<sup>2</sup>
- Currency<sup>(1)</sup>: Reais (BRL) US\$1 = R\$ 1.83
- Reserves<sup>(1)</sup>: US\$ 355 billion

#### Economic Development Acceleration Plan – Second Phase (PAC 2)

- Federal plan to invest US\$ 598 billion in the period of 2011-2014
- Electric Power Generation: US\$ 71 billion
- Electric Power Transmission: US\$ 17 billion
- Renewable Fuel projects\*: US\$ 626 million
- Energy Efficiency: R\$ 689 million

\*Ethanol, Biodiesel and Alcohol pipeline

#### **Electric Power Industry**

- Power Generation
  - ✓Installed Capacity(2): 107 GW

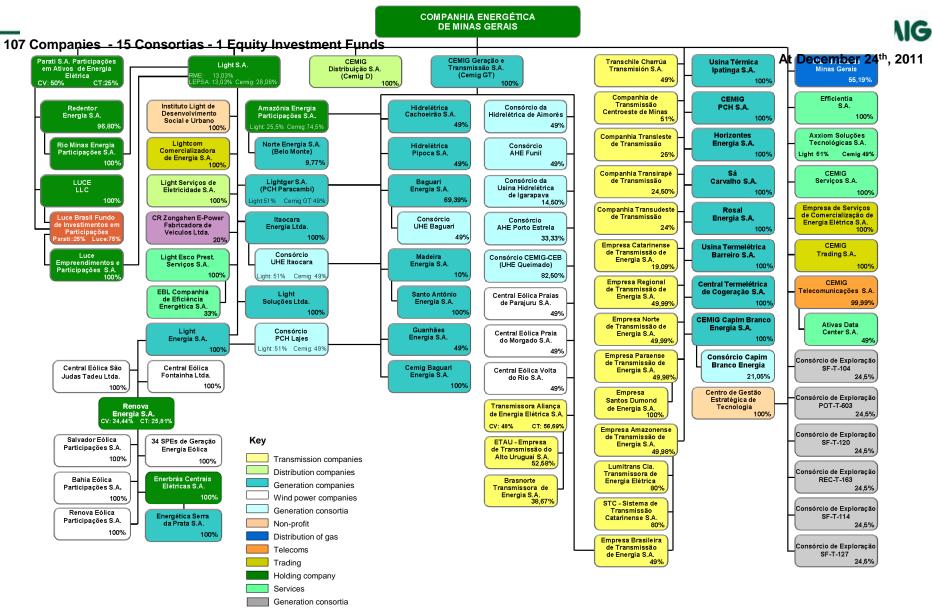
65.9% Hydro; 10.8% Natural Gas; 5.6% Oil;

- 7.1% Biomass; 1.6% Nuclear; 1.6% Coal;
- 1.4% wind farm
- Power Transmission
  - ✓ National Network<sup>(3)</sup>: 102,000 km
  - ✓ Peak Demand in 2009: 64.04 GWh/h
- Electricity Distribution
  - ✓ Energy Consumption in 2009:388,204 GWh
    - 43% industries and 26% householders
  - ✓99% penetration countrywide
  - ✓ More than 50% of South America
  - √ Peak Demand comparable to UK

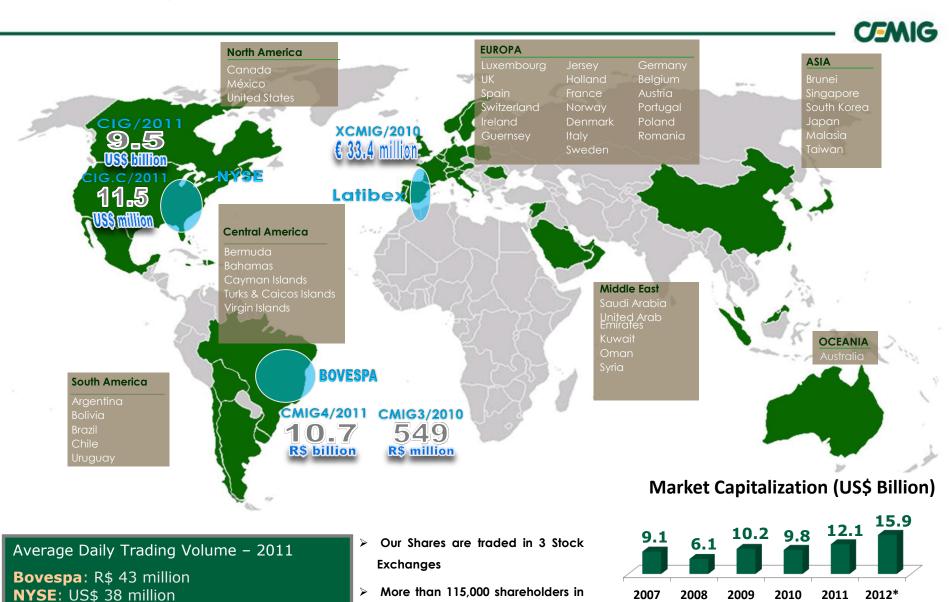
Source: Brazilian Institute for Geography and Statistics (IBGE), Brazilian Electricity Regulator (ANEEL), Brazilian Association of Transmission Companies (ABRATEE), Energy Research Company (EPE).

- (1) As of March 21th, 2012
- (2) As of January 06th, 2012
- (3) As of June 30th, 2010

## Companies and Consortia of the Cemig Group



## Strong shareholders base assures liquidity



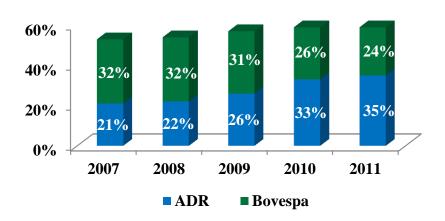
44 countries

\* At March 21th, 2012

## Cemig: a global investment option



#### Non-Brazilian investors as % of free float\*



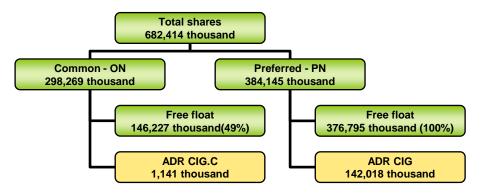
#### **Preferred Share**

- \* Free float = all shares in circulation except those held by the State of Minas Gerais.
- The percentage of non-Brazilian investors in Cemig's stockholding base is growing every year.
  - Cemig has shareholders in more than 44 countries
  - The percentage of investors holding ADRs has increased by more than 50% in 4 years
- Cemig is one of only 3 Brazilian companies, and the only Latin American utility, in the Global Dow Index.

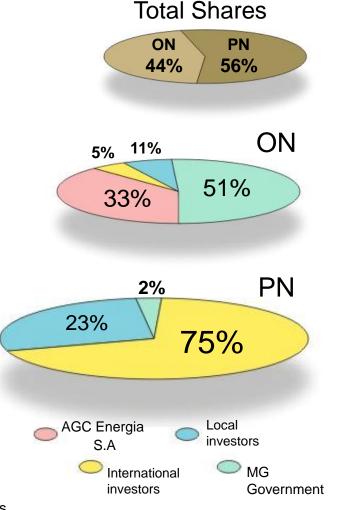
## The blend of shareholders provides long term perspective



- Our shareholder diversity provides a global business management vision focused on sustainability of the company's activities
- Listed in major stock exchanges
  - BOVESPA (Brazil)
  - NYSE (USA)
  - LATIBEX (Spain)



Share nominal value = R\$5.00



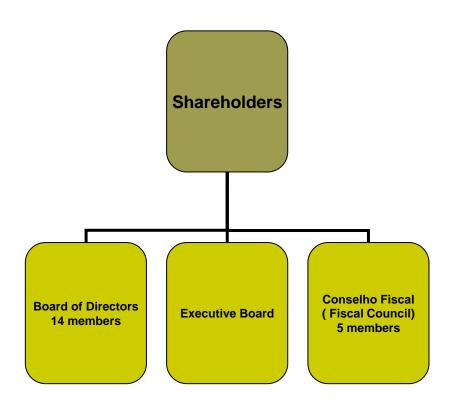
ADR outstanding approximately 20% of total shares and 36.97% of PN shares 1 ADR = 1 share in Bovespa ON shares have voting rights

## Corporate Governance: implementation of best practices



#### **Highlights**

- Code of ethics;
- 6 BoD members appointed by minority shareholders;
- BoD approves all investments above R\$14mn;
- BoD approves nomination of external auditors;
- Executive Board coordinates external auditor selection process (in compliance with the Brazilian Procurement Legislation for state owned companies);
- Fiscal Council plays Audit Committee key role, including:
  - Accounting practices;
  - Dividend policy;
  - Prevention of fraud;
  - Financial statements analysis.
- SOX compliance:
  - Sections 302 and 404 Certification;
- BOVESPA level 1;
- NYSE listed company practices.









## Leadership in sustainability, a core value at Cemig



- Social and Environmental responsibilities
- Long-term vision commitment
- To guarantee the preservation of our activities
- Prevent undue costs to be passed to the society through a balanced relationship with the environment and the community
- Recognition of our actions to ensure sustainability:
  - Selected member of Dow Jones Sustainability World Index for the twelfth time in a row, now world leader in Utilities "Supersector"
  - Selected member of Corporate Sustainability Index of the Sao Paulo
     Stock Exchange (Bovespa) for the seventh year in a row.

## Why is Cemig Sustainable?



- 1. Financial Strength
- 2. Strategic Management
- 3. Commitment to clients
- 4. Profitable Investments
- 5. Technological Innovation
- 6. Commitment to stakeholders
- 7. Dedication towards the environment
- 8. Focus on Renewables
- 9. Care for human capital
- 10. Social Responsibility





## Global Compact



In 2009 Cemig joined the Global Compact and published its "Corporate Social Responsibility" handbook.

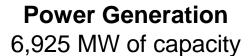
#### The principles of the Global Compact



- Businesses should support and respect the protection of internationally proclaimed human rights in their area of influence; and
- 2. make sure that they are not complicit in human rights abuses.
- 3. Businesses should uphold the freedom of association and the effective recognition of the right to collective bargaining;
- 4. elimination of all forms of forced and compulsory labor;
- 5. the effective abolition of child labor; and
- 6. elimination of discrimination in respect of employment and occupation.
- 7. Businesses are asked to support a precautionary approach to environmental challenges;
- 8. undertake initiatives to promote greater environmental responsibility; and
- 9. encourage the development and diffusion of environmentally friendly technologies.
- 10. Businesses should work against corruption in all its forms, including extortion and bribery.

### The Largest Integrated Power Utility in Brazil









Power Transmission

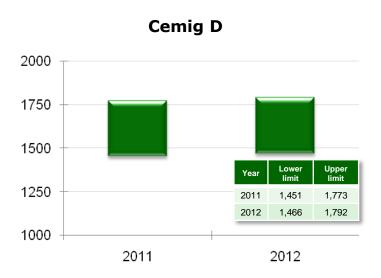
9,871 Km

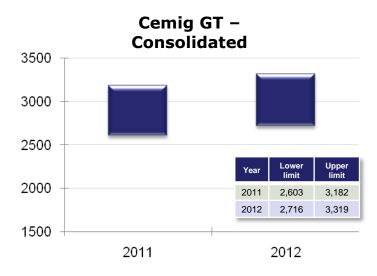
Electricity Distribution 485,046 Km

Retail
Largest distribution company

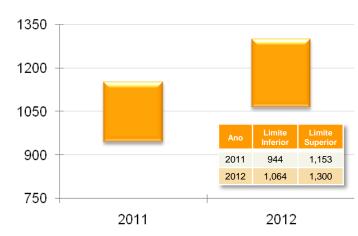
## EBITDA Guidance 2011-2012







#### Holdings





## Net Income and Ebitda per company (R\$ Million)



**Net Income per Company** 

Company	3Q11	2Q11	1Q11	9M11	%
Cemig Geração/Transmissão(*)	320	223	206	749	44%
Cemig Distribuição	221	170	143	534	31%
Light	0	12	43	55	3%
Gasmig	13	13	21	47	3%
TBE	46	37	47	130	8%
TAESA	157	42	40	239	14%
Others	-100	26	26	-48	-3%
Cemig Consolidated	657	523	526	1,706	100%

**Ebitda per Company** 

Company	3Q11	2Q11	1Q11	9M11	%
Cemig Geração/Transmissão(*)	627	576	571	1,774	44%
Cemig Distribuição	425	399	388	1212	30%
Light	63	62	114	239	6%
Gasmig	23	25	32	80	2%
TBE	66	62	61	189	5%
TAESA	250	73	75	398	10%
Others	47	71	51	169	4%
Cemig Consolidated	1,501	1,268	1,292	4,061	100%

## Financial Highlights



Income Statement – consolidated (R\$ million)	3Q11	2Q11	1Q11	9M11
Net Revenue	4,047	3,659	3,387	7,046
EBITDA	1,501	1,267	1,292	2,559
EBITDA Margin %	37%	35%	38%	36%
Net Income	657	523	526	1,049
Net Margin %	16%	14%	16%	15%
Balance Sheet – consolidated	2011	2011	1011	OM44
Balance Sheet – consolidated (R\$ million)	3Q11	2Q11	1Q11	9M11
	3Q11 3,851	<b>2Q11</b> 3,037	1Q11 2,733	9M11 4,487
(R\$ million)				
(R\$ million) Cash and Cash Equivalents	3,851	3,037	2,733	4,487
(R\$ million) Cash and Cash Equivalents Total Assets	3,851 36,940	3,037 35,274	2,733 34,309	4,487 33,556
(R\$ million) Cash and Cash Equivalents Total Assets Total Financial Debt	3,851 36,940 14,067	3,037 35,274 13,879	2,733 34,309 13,317	4,487 33,556 13,226

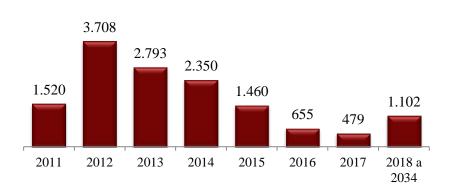
- √ Fundamentals remain solid
- √ Financial discipline
- √ Financial Management focused on long term

#### Debt profile lengthened with reduction of costs

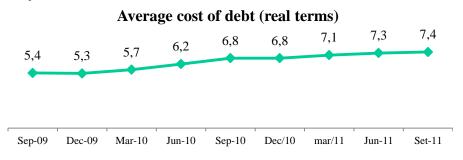


#### Maturities timetable (R\$ Million)

Average tenor: 3.3 years



Emission of debentures has promoted the lengthened of our debt from 3 to 3.3 years



#### ✓ Average cost of debt: 7.4% p.a. at constant September 2011 prices, including stockholdings

#### √ Cost of debt shows excellent credit quality

✓ Appropriate net leverage, combined with strong cash flow, ensures financial solidity

#### Consolidated debt, September 30, 2011 (R\$ Million)

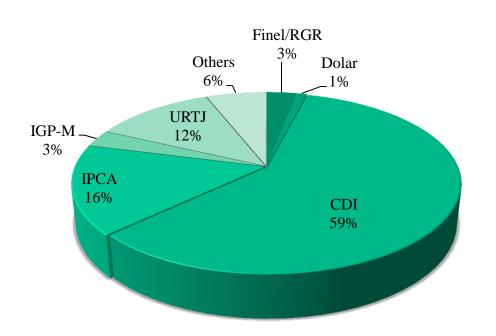
	CEMIG Consolidated	CEMIG GT	CEMIG D
Total debt	14,067	7,837	3,496
Debt in foreign currency	181 19	% 1	- 107 3%
Net debt (1)	10,216	5,555	2,544
EBITDA / interest	4.20	3.67	6.05
Net debt / EBITDA	2.08	2.05	1.83
Net debt / (shareholders' Equity + Net debt)	43.78%	53.4%	47.6%

(1) Net debt = total debt less (cash and cash equivalents).

# **Financial discipline** to lower debt cost and reduce FX exposure



#### Main indexors - 3Q11



#### Main Creditors (R\$ million) - 3Q11

Debentures Holders	6,072
Banco do Brasil	3,709
BNDES	1,502
Banco Itaú BBA(*)	820
Bradesco(*)	589
Unibanco	226
Eletrobrás	466
CEF	255
Others	458
Total	13,639

<sup>\*</sup> URTJ - Reference Unit Interest Rate.

## Superior credit capacity recognized by the major rating agencies



**Fitch**Ratings

AA(bra) Cemig H, Cemig GT and Cemig D National scale

Investment Grade				Speculative Grade															
AA+	AA	AA-	A+	Α	A-	BBB+	BBB	BBB-	BB+	BB	BB-	B+	В	B-	CCC	CC	С	RD	D
	1																		



Investment **Grade** 

Cemig GT and Cemig D Aa1.br

Aa2.br Cemig H

Cemig GT and Cemig D Baa3

Cemiq H Ba1

National scale

National scale

Global scale

Global scale





Cemig GT and Cemig H brAA-

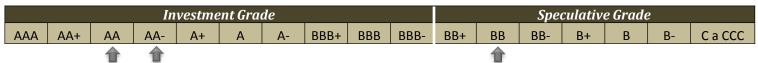
Cemig D

brAA BB

Cemig H, Cemig GT and Cemig D Global scale

National scale

National scale



Solid fundamentals assured by excellent financial management, stable profitability, strong cash generation and robust corporate governance.

# Opportunities of raising funds to finance expansion Cemig is ready to enjoy market liquidity

#### **Local Bank Market**

- Debt rollover
- Assignment of receivables
- Project Finance (Cemig as a minority shareholder)

#### **Local Capital Market**

- Debêntures are the major source of funds for investment (long term and inflation indexed)
- Securitizations

#### **International Capital Market**

- Eurobonds (high liquidity, long term, but proceeds used only to refinance existing debt)
- Perpetual bonds as a viable alternative in the long run

#### **Multilateral Agencies**

- CAF, JBIC, KfW, World Bank, IDB
- Long term
- Attractive costs
- Tax breaks on remittance of interests

Eletrobrás: long term, attractive costs, but restricted to rural electrification

## Agenda



- Background
- Strategy Overview
- Business Outlook
- Acquisitions
- Results
- Market Recognition
- Regulatory Framework
- Others

## Long Term Strategic Plan addresses sustainable growth...



- Broadening of CEMIG's area of activity, focusing on the electric industry
  - Growth within Brazil's geographical area
  - First steps towards international investments
  - Expansion in line with Brazilian regulatory limits and sustainable growth
  - Invest only in the power industry and gas distribution related business
- Addressing shareholders' long-term interests:
  - Dividend policy: minimum a 50% of net income payout and extraordinary dividends, provided cash availability (stated in the bylaws)
  - Corporate governance focused on transparency and respect of minority shareholders' interests
- Incorporation of our goals and commitments to our bylaws secures stability of the company's long-term planning
  - Capex limited to 40% of EBITDA:
  - Net Debt limited to 2x EBITDA (2.5 x with acquisitions)
  - Net Debt limited to 40% of Total Capitalization (50% with acquisitions)

#### ...Investment policy to guarantee sustainable growth



#### Pillars of our activity:

- Focus on electricity sector and related activities
- Profitability: return compatible with each business
- Partnerships with strategic investors: corporate governance
- Growth through new projects, long-term vision
  - Opportunities in electricity generation and transmission
- Acquisitions, drivers for short-term growth
- Investment Criteria Selection:
  - Investments that add value to our shareholders
  - Continuous technological and operational improvement
  - Best management practices

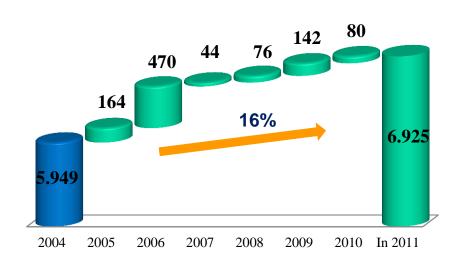
#### Guarantees to ensure profitability (stated in the bylaws):

- Investment only in power generation, transmission and distribution and gas&oil
  projects that offer rates of return compatible with the risk of each business but higher
  than the level projected in the Strategic Plan, with the exception of legal obligations.
- Operational expenses and revenues of electricity distribution companies, must be kept aligned to the tariff adjustments and reviews.

## Strategic Plan Results



#### **Power Generation**



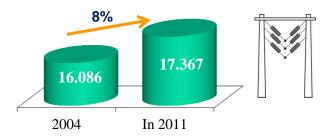
Power Transmission lines - km

103%

9.871

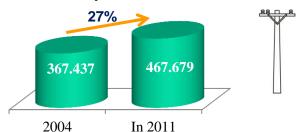
2004 In 2011\*

#### **Sub-transmission lines -km**



Our power matrix ensures higher operational margins

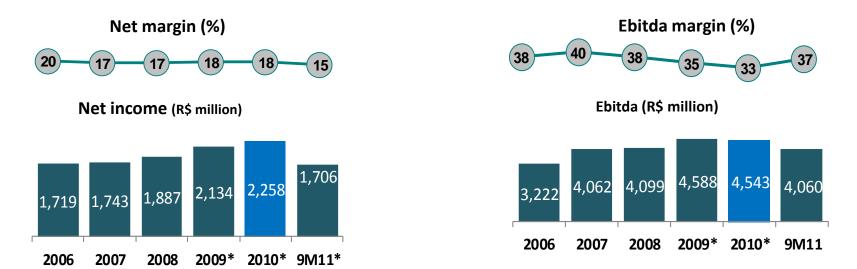




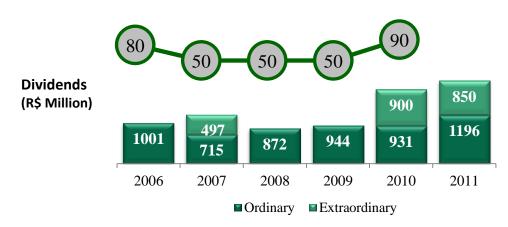
\* Includes Abengoa 48

### Strategic Plan Results





#### **Dividend pay-out (% of Net income)**

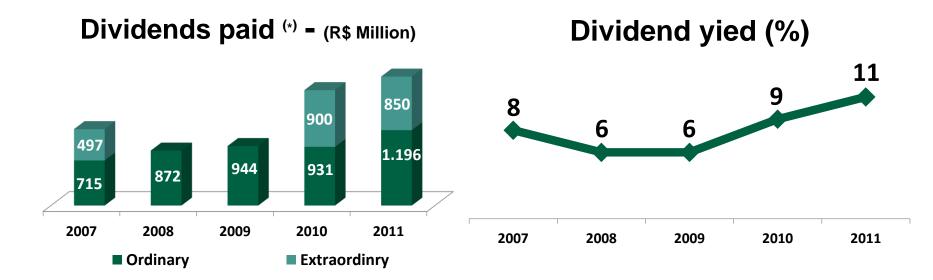


<sup>\*</sup> Reflect the adoption of IFRS (International Financial Reporting Standards)=

#### Strategic Plan Results: Dividends



- ✓ Dividends paid in 2010 reach R\$ 1.8 billion
  - Ordinary dividends R\$ 931mn, paid in equal parts in June and December 2010
  - Extraordinary dividends: R\$ 900 million, paid in December 2010
- ✓ Dividends paid in 2011 reach R\$ 2,046 billion
  - 52.97% of the net profit R\$ 1,196 billion to payment of dividends R\$1.75/share
  - Extraordinary dividends: R\$ 850 million, paid in December 2011 R\$1.24/share



<sup>\*</sup> Dividends approved for the year's net income, paid in the coming year in semi-annual basis

## Results reflect long-term vision

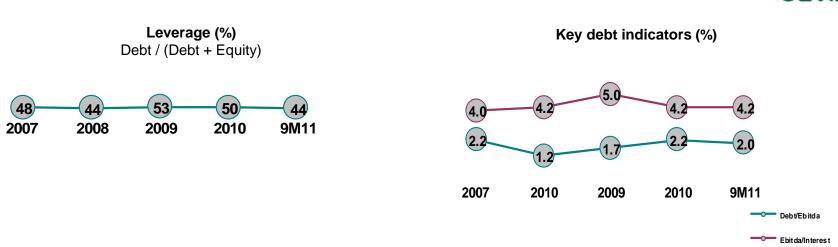


- Company's structure oriented towards electricity sector consolidation
- Operational excellence aligned with costs reduction
- Investment criteria defined by Strategic Plan to add value
- Risk management ensures reliable processes
- Corporate governance as a corporate value constantly evolving
- Financial management to improve credit quality and cost reduction
- Sustainability and governance contained in Company's bylaws
- Committed to provide investors' return on investment

### Continuous improvement of our KPI

Earnings per share (R\$)





## Key performance indicators in line with Long Term Strategic Plan

**Dividend payout (%)** 

53 (2.8) 3.7 3.0 3.4 50 50 50 2007 2008 2009 2010 2007 2008 2010 2009 Profit per Share (R\$) Dividend payout (%)

## Agenda



- Background
- Strategy Overview
- Business Outlook
- Acquisitions
- Results
- Market Recognition
- Regulatory Framework
- Others

#### Basics of our business portfolio



- Power generation
  - More competitive environment
    - Regulated market: long term contracts with distributors sales through public auctions.
    - Un-regulated market: medium term contract with large clients. Contract terms bilaterally negotiated.
- Power transmission
  - Most successful regulation
  - Stable cash flow: fixed income alike investment
- Electricity distribution
  - Strongly regulated
    - Operating expenses: Full pass-through mechanism. Yearly adjustment for non controllable costs and inflation.
    - 5 year rate setting review: sharing productivity gains with users
    - Revenues come from grid use and sales to captive market
- Natural gas distribution
  - Same concession area of Cemig Distribuição
  - Partnership with Petrobrás (Petrobrás 40% and Cemig 55%)
- Telecommunication backbone services
  - Synergy: usage of power transmission lines for fiber optics cables
    - 60% of capacity used by Cemig Group

## Power Generation: Cemig



#### Installed Capacity (September/2011)

Plant	Installed capacity (MW)	Efective Power (MW Average)
São Simão	1,710	1,281
Emborcação	1,192	497
Nova Ponte	510	276
Jaguara	424	336
Miranda	408	202
Três Marias	396	239
Volta Grande	380	229
Irapé	360	206
Aimorés	330	172
Others hydro	744	458
Hydro -Light Geração	238	177
Wind - Ceará Complex Cemig's Holdings	49	19
Thermo	184	123
Total	6,925	4,215

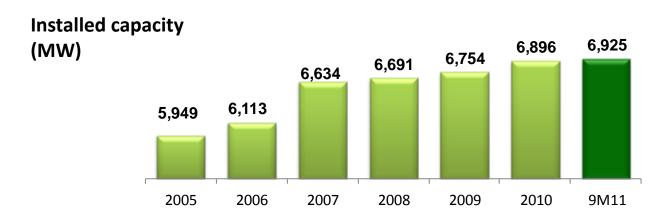
 Cemig provides 7% of Brazil's generation capacity and supplies 25% of Brazil's free customers market

## Power Generation: Expansion



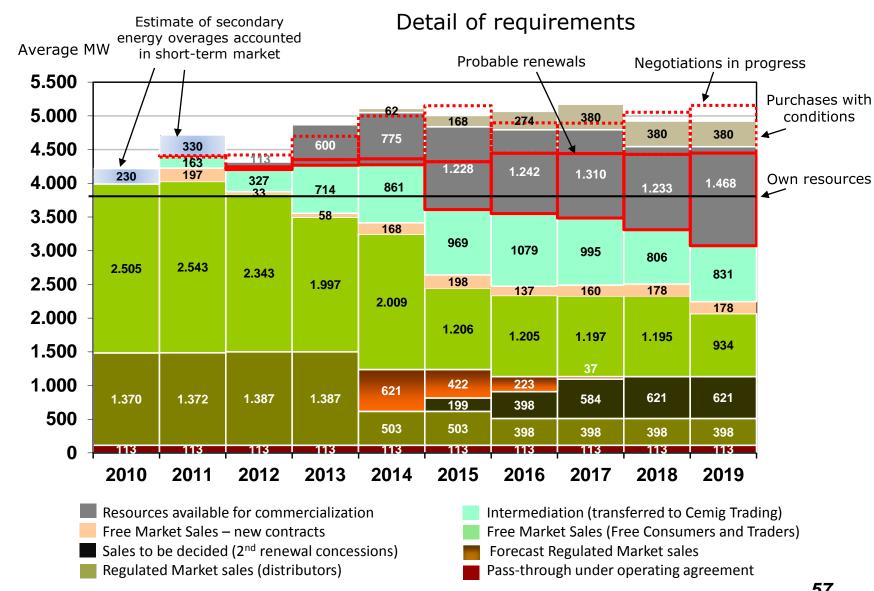
- > Acquisitions:
  - > 3 wind farms from Energimp S.A.: R\$ 223 million (49%).
- New projects

Plant	Installed capacity (MW)	Cemig stake (%)	Start up date
Santo Antônio	3,150	10%	Dec/2011
Itaocara Hydro Plant*	195	49%	Feb/2014
Belo Monte	11,233	7,28%	Feb/2015



## CEMIG GT – Supply-demand balance

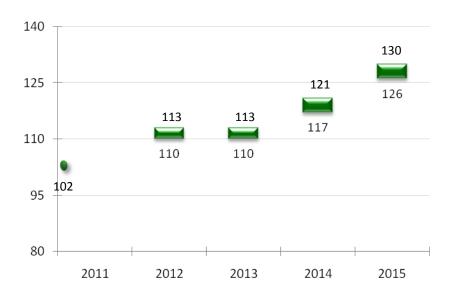




## CEMIG GT: Power generation prices estimates



## Effect of renewal of existing contracts (R\$/MWh)

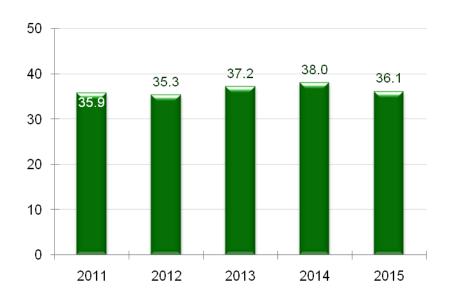


- ➤ In 2011 there has been a significant reduction in the projected short-term (spot) price at the secondary energy market
  - If isolated, this effect on the average price of energy would be 110.5 R\$/MWh
- > Starting in 2014, the existing contracts will be replaced by new contracts with higher prices

#### Power Generation Sales Volume Estimates: CEMIG GT



#### MARKET - TWh\*

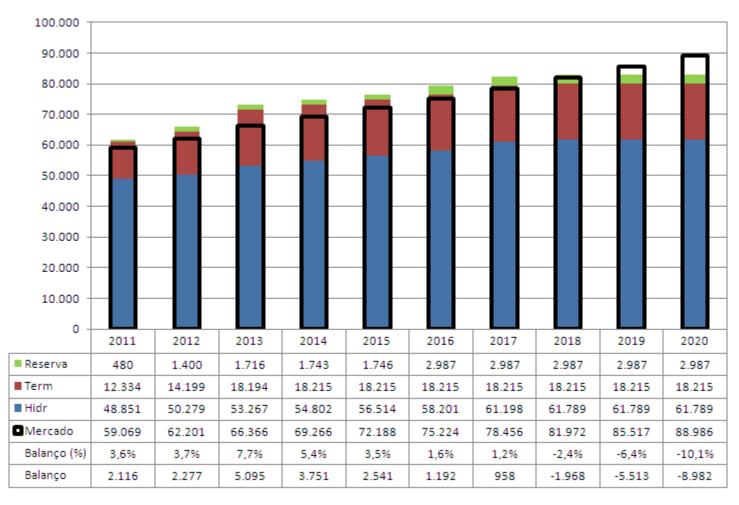


- In 2011 Cemig GT participated in the Secondary Energy market (additional generation above the assured physical levels, due to favorable hydrology and sold on the Short-term (Spot) Market)
- Energy purchases (Petrobrás, Copel, Incentive-bearing sources, Wind Power, RBE, remainder from Santo Antônio)

#### **Brazilian National Grid**



#### Structural Energy Balance (Average MW)

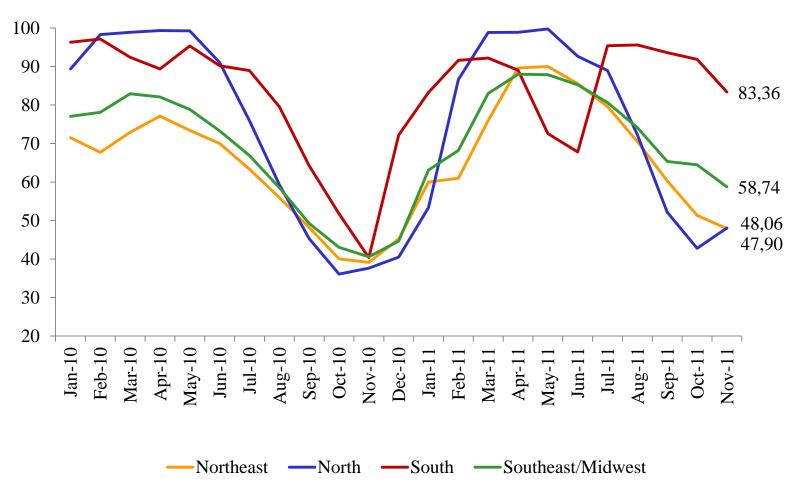


Sources: PMO, May 2011; PDE, 2019; Cemig research and an estimated GDP of 5% for the 2011-2014 period

#### Level of reservoirs (%)\*



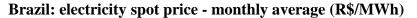
#### Level of reservoirs by region (%)

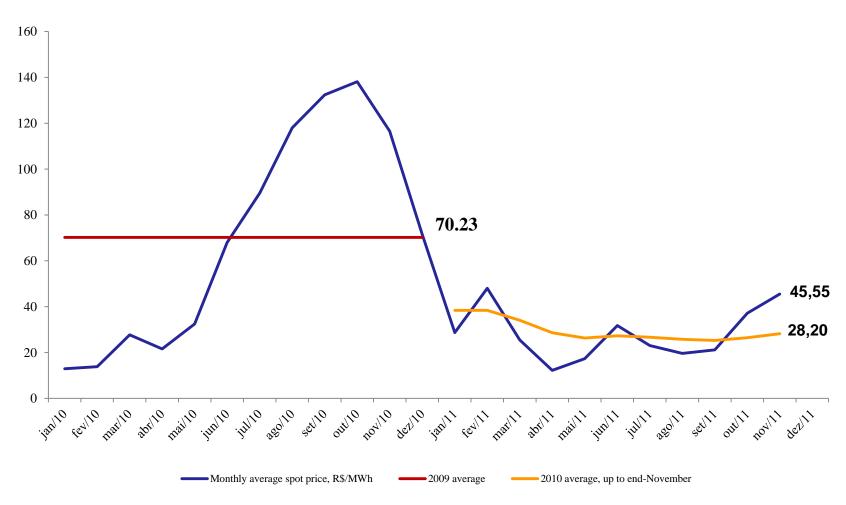


\*Source: ONS

## Spot Market: 2010/2011







\*Source: CCEE

#### Power Generation Auctions:2010/2011



Name	Date	Power Plant	Capacity Installed(MW)	,		e/MWh
Special Power Auctions	2010	Belo Monte (30 years long contracts)	11.233	4.571	R\$	77,97
A-5 20		Garibaldi	178	83	R\$	108,00
	2010	Colider	300	180	R\$	103,00
New Power Auctions	July, 30 <sup>th</sup>	Ferreira Gomes	252	150	R\$	70,00
July, 5	July, 30	Santo Antonio	300	-	R\$	100,00
		Small Hydro	-	-	R\$	154,00
4.2	۸-3 2010	wind power (50)	1.519,6	643,9	R\$	134,10
A-3 2010  New Power Auctions August 26 <sup>th</sup>	Biomass (1)	65,0	22,3	R\$	137,92	
	August 20	Small Hydro Plant	101,0	48,1	R\$	146,99
A-1 2010		Hydro	-	-	R\$	105,00
New Power Auctions	December 10 <sup>th</sup>	Thermo	-	-	R\$	115,00
	2010	Wind power (20 years long contracts)	528,2	266,8	R\$	122,69
Reseve Power Auction	August 26 <sup>th</sup>	Biomass (15 years long contracts) (*)	647,9	280,8	R\$	145,78
	August 26	Small Hydro Plant (30 years long contracts)	30,5	21,7	R\$	130,73
A-5	2010	Teles Pires	1.820	911	R\$	58,63
Second Power Auctions	December 17 <sup>th</sup>	Santo Antônio de Jari (AP) <sup>(1)</sup>	300	-	R\$	104,00
Adjustment Auctions*	2011 February 17 <sup>th</sup>	Existent energy	-	-	R\$	109,84 <sub>aνε</sub>
		wind power (44 projects)	1.067,7	484,2		99,6
A-3	2011	Hydro Plant (1 project)	450,0	209,3		102,0
Reserve Power Auctions (582 Projects)	Agost 17 <sup>th</sup>	Natural Gas (2 projects)	1.029,1	900,9		103,3
(302 : 10)0003/		Biomass (4 projects)	197,8	91,7		102,4

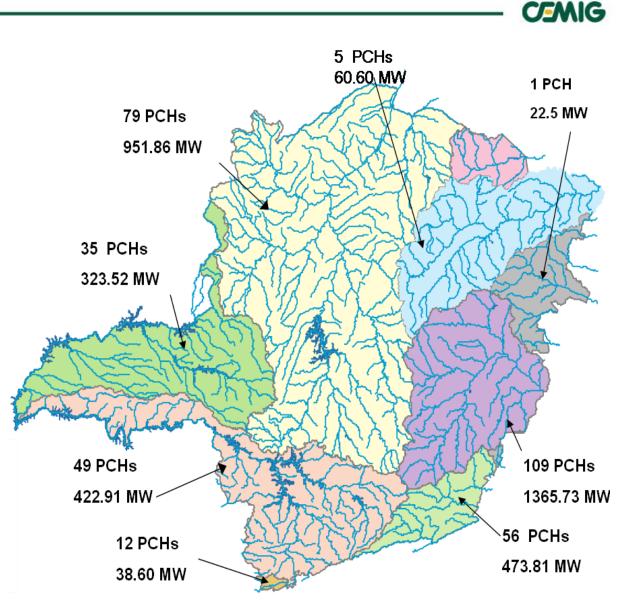
<sup>(1) -</sup> concession has already been awarded

<sup>(\*) -</sup> Cemig was one of the largest sellers in this auction - price R\$108.00

## Business Opportunities: Small Hydros Program

- Short-term supply alternative
- Successful funding format:
  - 30% Equity
    - Cemig 49%
    - Private Investor 51%
  - 70% Debt
    - BNDES
- Current status:
  - Cachoeirão Small Hydro Power Plant (27 MW) in commercial operation;
  - Pipoca Small Hydro Power Plant (20 MW) in commercial operation;
  - 04 Small Hydro Power Plants (44 MW) construction is estimated to begin in 2011 (Fortuna II, Dores de Guanhães, Senhora do Porto e Jacaré);
  - 05 Small Hydro Power Plants (77 MW) in evaluation.

PCH = Small Hydro Power Plant



## Business Opportunities: biomass cogeneration



#### Sugar and ethanol potencial in Minas gerais

Plants	Quantity*	Generatn. (MWa**)	Surplus (MWa**)
Existing	12	750	300
Expected	22	2,416	1,631
Total	34	3,166	1,931

<sup>\*</sup> Just includes plants available to generate and sell power

- ✓ Approximately 75% of the plants are located in the heavy-industry region known as the Minas Triangle
- ✓ Generation available from April to September, the dry season for the hydro power plants
- ✓ Solutions offered by Cemig through its subsidiaries:
  - Connection of Plants to the national electricity grid.
  - Sale of excess electricity generated not consumed by the Plant itself.
  - Formation of corporate partnerships, creating Special-purpose Companies, to implement or retrofit thermal plants.

<sup>\*\*</sup> Average generation in 6 months of the year

## Brazilian hydroelectric power generation potential





Region	State	Operation	Estimated	Overall
	AC	-	1,121	1,121
	AM	250	19,648	19,898
ے	AP	68	1,938	2,006
North	RO	3,549	9,342	12,891
_	RR	5	5,257	5,262
	PA	8,500	40,900	49,400
	TO	2,324	4,351	6,674
	AL	1,582	2,687	4,269
	ВА	6,885	5,278	12,163
	CE	4	21	25
ast	MA	663	1,527	2,191
Northeast	РВ	4	8	11
Š	PE	746	821	1,566
	PI	119	376	495
	RN	-	2	2
	SE	1,581	2,665	4,246
st	ES	475	881	1,356
hea	MG	12,278	11,965	24,244
Southeast	RJ	1,421	1,829	3,250
	SP	10,982	4,138	15,120
est	DF	30	-	30
r-W	GO	5,905	6,438	12,343
Center-West	MS	3,547	2,497	6,044
<u>~</u>	MT	1,893	14,914	16,807
£	PR	15,947	8,168	24,115
South	RS	5,062	5,541	10,603
•	SC	3,716	3,515	7,232
	TAL	87,535	155,827	243,362
Source:	: Eletrobrás	s (SIPOT).		

AM PA MA CE RN PB PB PE AL SE	
PR RJ	
RS	
Amazon region:	

Amazon region: Estimated capacity to be developed is 63.5% of the total available

## Tapajós Complex

✓ Location: Tapajós Basin, PARA State

√ 5 Hydro Power Plants

✓ Installed Capacity: 10,682 MW

✓ Assured energy: 4,581 average MW

(expected)



Power Plant	River	Installed Capacity -MW	Assured Energy Avg MW	Start-up
São Luiz do Tapajós	Tapajós	6,133	3,369	2016
Cachoeira do Caí	Tapajós	802	418	2019
Jatobá	Jamanxim	2,338	1,282	2019
Jamanxim	Jamanxim	881	475	2019
Cachoeira dos Patos	Jamanxim	528	272	2019
Total		10,682	5,816	

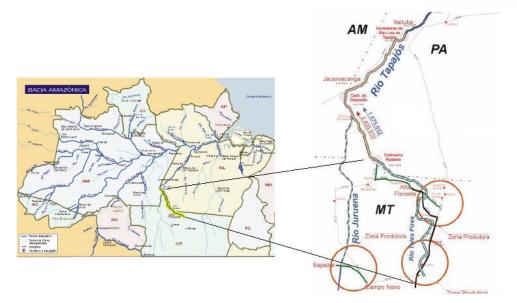
## Teles Pires Complex

CEMIG

✓ Location: Teles Pires Basin,

#### Mato Grosso State

- ✓ 3 Hydro Power Plants
- ✓ Installed Capacity: 3,027 MW



Power Plant	River	Installed Capacity -MW	Assured Energy Avg MW	Start-up Date
Teles Pires	Teles Pires	1,820	915	2015
São Manuel	Teles Pires	746	400	2015
Sinop	Teles Pires	461	227	2015
Total		3,027	1,542	

## Santo Antônio hydro plant – basic information



- 3,150 MW of installed capacity
- 2,218 MWAverage of energy > Capacity Factor (CF) of 69%;
- Price: R\$78.87/MWh (equivalent to R\$99/MWh for a traditional 55% CF Hydro Power in Brazil)
- Winner consortium:
  - 10% Cemig
  - 39% Furnas
  - 20% FIP (Investment Fund) Amazônia Energia
  - 18.6% Odebrecht
  - 12.4% Andrade Gutierrez
- Start-up schedule:
  - 72 MW in 2011; 1,074 MW in 2012; 858 MW in 2013; 358 MW in 2014 and 788 MW in 2015
- Construction on schedule

## Santo Antônio hydro plant – basic information



- Low-fall plant (13.9 m), average estimated flow 568 m<sup>3</sup>/s, lake 271 km<sup>2</sup>, resulting in lower ratio between reservoir area and total energy generated than in other Amazon region plants: index of 0.09
  - Balbina (250 MW, 2,360 km<sup>2</sup> reservoir): index 9.44
  - Samuel (217 MW, 584 km<sup>2</sup> reservoir): index 2.69
  - Manso (210 MW, 387 km² reservoir): index 1.84
  - Tucuruí (4,000 MW, 2,414 km² reservoir): index 0.61
  - Belo Monte (11,000 MW, 440 km<sup>2</sup> reservoir): index 0.04
- Low population on banks of Madeira River:

1,762 people affected ,in 415 homes

- EPC Group
  - Construction leaders:
    - Norberto Odebrecht and Andrade Gutierrez
  - Manufacturers of rotors and generators:
    - Alstom, VA Tech Hydro and Voith

## Belo Monte hydro plant – basic information



- Concession period: 35 years
- 11,233 MW of installed capacity
- Assured energy: 4,571MW average
- 516 km<sup>2</sup> reservoir
- Ratio between reservoir area and total energy generated: 0.04 km<sup>2</sup> /MW
- Estimated cost of the project: R\$ 25.8 billion

## Wind power potential in Minas Gerais



Cemig is one of the pioneer companies in terms of wind generation in Brazil through the *Morro do Camelinho* plant, which was connected to the grid in 1992.

#### Wind power map of Brazil:

Brazil has a theoretical wind power generation potential of 143.5 GW, estimated at a height of 50 meters <sup>(1)</sup>. This is more than the total volume of generation capacity currently installed in the country of 107 GW <sup>(2)</sup>. Wind power currently supplies 0.71% of this total, or 765.5MW <sup>(2)</sup>.

#### **Wind power map of Minas Gerais:**

The Wind Atlas of Minas Gerais indicates wind potential of 39 GW, for a height of 100 meters <sup>(3)</sup>. This is 2.7 times the output of the Itaipu Plant, or 3.5 times more than Belo Monte Plant (the two largest hydro projects in Brazil).

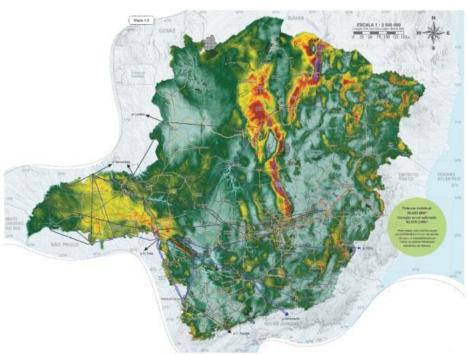
(1) Source: Atlas of Brazilian Wind Potential.

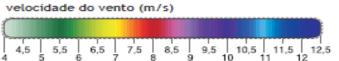
(www.cresesb.cepel.br/atlas eolico brasil/atlas.htm)

(2) Source: Aneel

(http://www.aneel.gov.br/aplicacoes/capacidadebrasil/capacidadebrasil.asp)

(3) Source: Wind Atlas Minas Gerais.





Height	Plant potential	
50 m	10.6 GW	
75 m	24.7 GW	
100 m	39.0 GW	

## Power Transmission Capacity (Km)



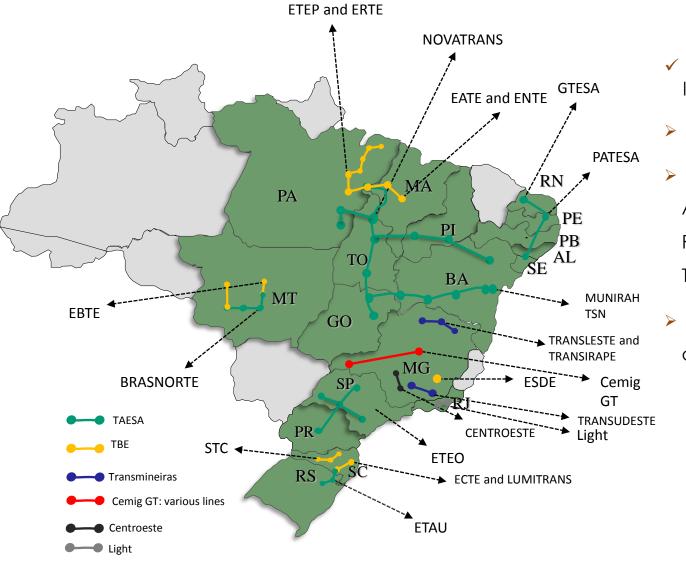
	2005	2006	2007	2008	2009	2010	In 2011*
>525-Kv lines	0	0	0	51	77	101	228
500-kV lines	2,165	2,592	2,488	2,788	3,594	4,421	5,190
345-kV lines	1,976	1,969	2,001	2,001	2,167	2,358	2,251
230-kV lines	751	803	824	915	1,668	1,888	2,016
Total	4,892	5,364	5,313	5,755	7,506	8,768	9,685

- Charrúa Nueva Temuco transmission line start-up in Jan. 2010:
  - 220 kV, 205 km
- Cemig stands for 13% of Brazil's market (in terms of annual permitted revenue)\*

**73** \* Includes Abengoa

### Transmission: Present all over Brazil





- Cemig is now Brazil's third largest transmission group:
- Total lines: 9,871Km
- Consolidated Permitted
   Annual Revenue (RAP-2010):
   R\$1.4 billion, including
   Transchile
- Present in 19 States of Brazil and in Chile

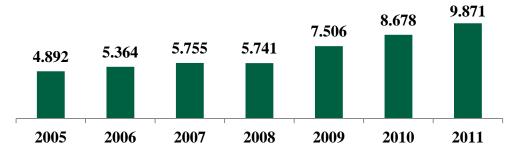
### Power Transmission: Expansion



- ✓ Acquisitions in 2009:
  - Taesa (formerly Terna): R\$ 1.90 billion for a 56.7% stake
  - Increased interest in TBE: R\$ 505 million
- ✓ Acquisitions in 2010
  - Increased interest in TBE: R\$ 100 million.
  - Current stake of 40% approximately.

ASSETS	RAP (Permitted Annual Revenue) - R\$ million	Cemig stake (%)	Start up date
EBTE (775km) <sup>1</sup>	27.3	68%³	06/2010 (partial)
Transm. Centro Oeste	10.5	51%	03/2010
Santos Dumont substation <sup>2</sup>	8.3	40%³	05/2011

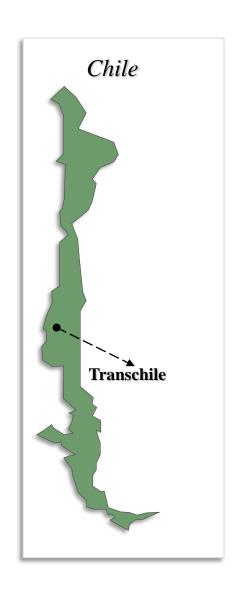
#### Transmission capacity (km)



<sup>&</sup>lt;sup>1</sup> EBTE: indirect holding through EATE.

### Start up in Chile: First international step





#### Charrúa-Nueva Temuco Transmission Line

•Voltage: 2x 220kV

•Length: 205 km

•Concession period: 20 years

•Stake: 49%

•Total investment: US\$88 million

•Annual Revenue: US\$65 million

• **Financing:** 63% of the investment

•Capital from Cemig: U\$20.3 million

•Start of works: April 2007

•Start of operation: January 2010

#### **Power Transmission auctions**



#### 2010 Auctions

June, 11th

9 lots totaling 700 Km of lines

These assets will be built in 7 states

30 years contracts and estimated total capex of R\$700 million

11 substations and 4 transmission lines

Total RAP (max): R\$ 84 million

Five companies and one consortium won these lots

RAP: average winning bid of R\$ 57 million

31.57% average discount

#### September, 3rd

3 lots totaling 512 Km of lines and four substations

These assets will be built in 3 states

30 years contracts and estimated total capex of R\$300 million

Total RAP (max): R\$ 39 million

One federal company won these three lots

RAP: winning bid of R\$ 19 million

50.9% average discount

#### December, 09th

8 lots totaling 555 Km of lines

These assets will be built in 6 states

30 years contracts and estimated total capex of R\$786 million

6 substations and 9 transmission lines

Total RAP (max): R\$ 93 million

11 companies and 1 consortium won these lots

RAP: average winning bid of R\$ 52 million

43.67% average discount

#### 2011 Auctions

3 lots totaling 430 Km of lines and six substations

These assets will be built in 4 states

1 companies and 1 consortium won these lots

RAP: average winning bid of R\$ 49 million

53.27% average discount

#### The 1<sup>st</sup> Transmission Tariff Review



- ✓ This cyclical review is related just with old assets hold by Cemig GT
  - Taesa and TBE are not entitled to this type of review

The criteria of this Tariff Review were set by Aneel Normative Resolution 257/07, the principal ones being:

a. WACC:

- 9.18% p.a.
- **b. Operational Costs:** Defined by application of efficiency parameters, obtained by the DEA benchmarking method, to companies' real costs.

DESCRIPTION	PREVIOUS VALUE (R\$)	REVIEW VALUE (R\$)
Total Annual Permitted Revenue (RBSE + RBNI)	316,107,885.62	333,010,887.33

#### **Tariff Repositioning Percentage**

5.35%

- Backdated payment, including monetary updating: R\$ 158 million.
- RAP for 2009 (with charges/taxes) goes to R\$ 475 million.
- Gross base: R\$ 2.5 billion
- Net base: R\$ 1.1 billion

The financial effects of this review are taken into account in Cemig's Guidance for 2010.

### **Electricity Distribution Capacity**



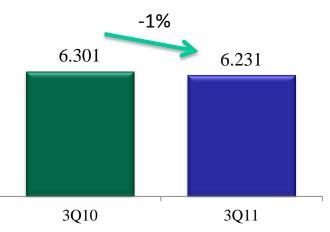
Network in km	2007	2008	2009	2010	1Q11
SUB-TRANSMISSION	16.676	16.810	16.959	17.096	17.367
161-kV lines	55	55	55	55	55
138-kV lines	11.145	11.254	11.442	11.491	11.749
69-kV lines	4.510	4.535	4.508	4.595	4.608
Lines below 69 kV	966	966	954	955	955
DISTRIBUTION	429.560	442.749	450.316	457.463	467.679
Urban Overhead lines	90.524	91.550	95.539	96.469	102.292
Urban Underground lines	1.049	1.380	1.432	1.432	2.190
Rural Overhead Lines	337.987	349.819	353.345	359.562	363.197
TOTAL	446.236	459.559	467.275	474.559	485.046

- Cemig stands for 12% of Brazil's installed capacity
- We are the largest distribution network as measured by either Km of lines and number of consumers

### Cemig D: sales by category in 2Q11





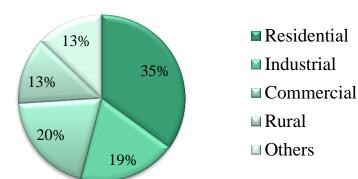


#### Sales by category - GWh

TYPE	3Q11	3Q10	Change %
Residential	2,144	2,021	6%
Industrial	1,143	1,209	-6%
Commercial	1,253	1,117	12%
Rural	813	746	9%
Other	805	740	9%
Clients	6,158	5,833	6%
CCEE	64	460	-86%
Total	6,231	6,301	-1%

- ✓ Strong growth in demand from final consumers reflects intense economic activity in the concession area
  - Economy of Minas Gerais has been growing faster than Brazilian GDP
  - YoY consumption growth of 12% in Commercial category
- ✓ Total sales stable due to reduction of overcontracting on the CCEE.

#### Percentage by category - Final Consumer 2Q11

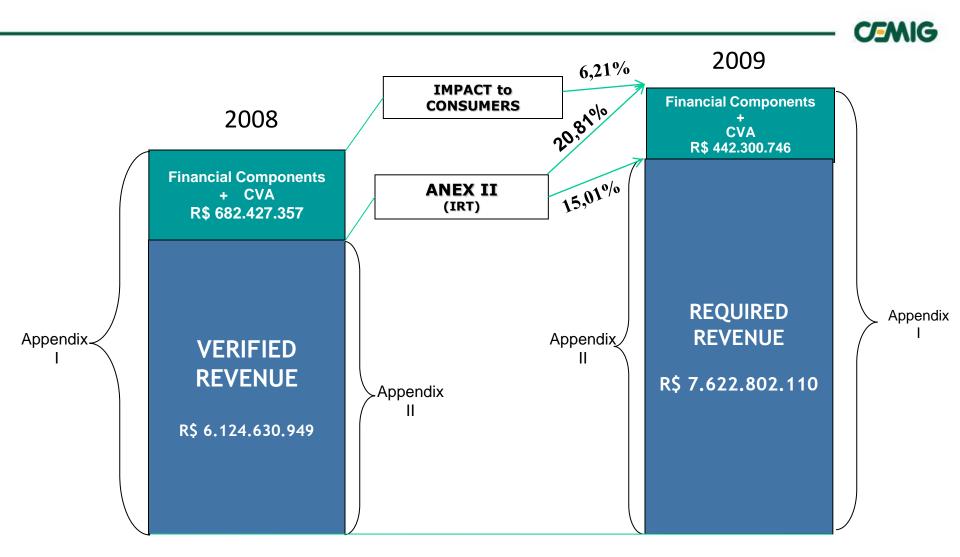


## Electricity Distribution tariff review



- Allowed return on asset approach:
  - Benchmark WACC: was 11.26% in 1st cycle (2003)
  - Tariff review: WACC of 9.95% in 2<sup>nd</sup> cycle (2008)
- New Tariff Review methodology:
  - Reference company model disclosed:
    - Black box opened.
  - Asset base review every 10 years (proposal): CEMIG in 2013;
  - Regulatory energy losses and delinquency rate specific for each concession area;
  - Special obligation financed asset depreciation will be granted in the long run;
  - X Factor: excluded the influence of Consumers Satisfaction Index.
- Cemig Distribution 2<sup>nd</sup> tariff review:
  - 2008 Preliminary Result: -12.24%
  - 2009 Final result: -13.66%
    - Regulatory Ebitda Margin: 21%
    - Losses coverage: sufficient
    - Market Growth: 3.17% p.a. (less risk than in 2003)
    - X Factor (Xe): 0.14%

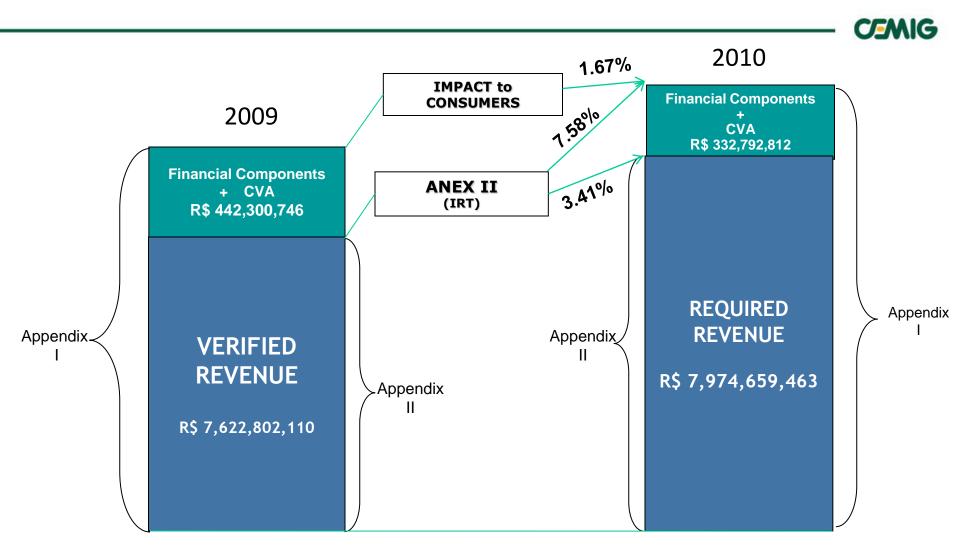
## Cemig D 2009 readjustment and Impact on Tariff



Appendix I: Tariffs billed to consumers, including RTE, CVA and financial components, without taxes.

Appendix II: Tariffs considered "clean", base for posterior readjustments, without taxes (ICMS, Pasep/Cofins)

## Cemig D 2010 readjustment and Impact on Tariff



Appendix I: Tariffs billed to consumers, including RTE, CVA and financial components, without taxes.

Appendix II: Tariffs considered "clean", base for posterior readjustments, without taxes (ICMS, Pasep/Cofins)

### 1<sup>st</sup> Tariff Review 2003 vs 2<sup>nd</sup> Tariff Review 2008/2009



#### 1<sup>st</sup> Tariff Review 2003

- Regulatory Ebitda Margin: 21.2%
- Losses coverage: inadequate
- Market Growth:
   3.7% p.a. (with risk
   of being lower; at the
   time, was 2.0% p.a.)
- X Factor (Xe): 1.25%

#### 2<sup>nd</sup> Tariff Review 2008

- Regulatory Ebitda Margin: 21%
- Losses coverage: sufficient
- Market Growth:
   3.17% p.a. (less risk than in 2003)
- X Factor (Xe):0.84%

### 2<sup>nd</sup> Tariff Review 2009 Final

- Regulatory Ebitda Margin: 21%
- Losses coverage: sufficient
- Market Growth:
   3.17% p.a. (less risk than in 2003)
- X Factor (Xe) : 0.14%

## Aneel's Proposal for the 3rd Cycle: WACC



Regulatory Proposal							
WACC	2nd Cycle (Final)	3rd Cycle (Aneel's Proposal)					
Debt							
Cost of Debt (Rd)	14.97%	11.50%					
Taxes (t)	34.00%	34.00%					
Debt-to-Capital (D/D+E)	57.16%	60.00%					
WAC of debt	5.65%	4.55%					
Equity							
Risk free Rate (Rf)	5.32%	4.96%					
Market Premium (Rm – Rf)	6.09%	5.78%					
Beta (US)	0.55	0.65					
Country Risk (Rb)	6.69%	4.42%					
Regulatory Risk (Rf)	1.33%	0.00%					
Cost of Equity (Re)	16.72%	13.14%					
Equity-to-Capital (E/D+E)	42.84%	40.00%					
WAC of Equity	7.16%	5.25%					
WACC (nominal, US\$)	12.81%	8.81%					
Us Inflation (r)	2.60%	2.48%					
WACC (real, US\$)	9.95%	7.15%					

## Aneel's Proposal for the 3rd Cycle: Main Changes



- ✓ Opex:
  - Two stages:
    - Reference Company model of the 2nd Cycle (2008) adjusted to inflation and productivity gains and sales volume increase – First Stage
    - Benchmarking with peers in order to verify Stage 1 and produce component
       (T) Second Stage; Cemig is in the G5 group
- ✓ X Factor: New methodology takes into account three components
  - Costs trend: (T) Reference Company + Benchmarking, ex-ante. More efficient companies will capture gains through all the tariff cycle. Companies will be divided in clusters.
  - Productivity: (P) Adjusted annually, ex-post. Function of sales volume growth.
  - Quality: (Q) Companies divided into 4 groups according to the concession area. Better quality supply rewarded with tariff increases. Management through benchmarking of peers. Calculated annually, ex-post.

### Aneel's Proposal for the 3rd Cycle: Main Changes



- Energy Losses: Regulatory energy losses will be defined according to the complexity of each concession area
  - Companies ranked and then grouped. In a ranking from more to less complexity, to deal with electricity losses, Cemig was considered 24<sup>th</sup> and Light 7<sup>th</sup>
  - The target for each company will be the top performer in their group in terms of energy losses
- ✓ Regulatory Asset Base: Just the additional assets will be valued
  - ANEEL's Proposal is not to review the entire asset base
  - In case of Cemig the asset base was expected to be fully reviewed in 2013

# Natural Gas Distribution - Gasmig



- ✓ 287 Clients (conventional), 2 Thermal power plants
- √ 28 municipalities served
- ✓ 222 employees
- √ 794 km of networks

Concession area: 586,523 km²

Market\*:
Sales volume:
668,441,993 m³
Average: 2,448,505
m³/day

**Major works:** 

Sul de Minas Project

- Completed

Vale do Aço project

-completed

\*Equivalent in million BTU:

24,933,948 MBTU

82,020 MBTU/day



## Natural Gas Expantion: Cemig's consortium wins Brazilian Oil and Gas Bids in December 2008

✓ Strategic initiative seeks means to ensure supply of natural gas for distribution, through Gasmig, and for thermal power generation

#### **Consortium Structure**

- Cemig's stake in the consortium of 24.5%
- Private partners provide expertise (51% as a whole)
  - Orteng Equipamentos e Sistemas
  - Comp Exploração e Produção de Petróleo e Gás
  - Delp Engenharia Mecânica
- Companhia de Desenvolvimento de Minas Gerais, 24,5%

#### Winning Bid

- Signature Bonus of R\$ 11.3 million to be paid as of the signature of the Concession Contracts (expected date: april/2009)
- Minimum Exploratory Program of R\$ 25.6 million. Represents a commitment, with the Oil and Gas National Agency, to investment over the next 4 to 5 years

				Winning bids			
Exploratory Block	Location	Characteristics Expected Fluid	Signature Bonus (R\$ ´000)	Minimum Exploratory Program (R\$ ´000)	Total Bid	Qualified Operator	
POT-T-603	Potiguar basin of the State of Rio Grande do Norte	Mature basin	Light crude oil	R\$ 2,001	R\$ 4,038	R\$ 6,039	SIPET
REC-T-163	Recôncavo basin of the State of Bahia	Mature basin	Light crude oil	R\$ 2,501	R\$ 4,470	R\$ 6,971	COMP
SF-T-104	São Francisco River basin of the State of Minas Gerais	New frontier	Dry gas	R\$ 4,000	R\$ 6,530	R\$ 10,530	COMP
SF-T-114	São Francisco River basin of the State of Minas Gerais	New frontier	Dry gas	R\$ 2,001	R\$ 6,530	R\$ 8,531	Orteng
SF-T-120	São Francisco River basin of the State of Minas Gerais	New frontier	Dry gas	R\$ 401	R\$ 2,000	R\$ 2,401	COMP
SF-T-127	São Francisco River basin of the State of Minas Gerais	New frontier	Dry gas	R\$ 401	R\$ 2,000	R\$ 2,401	Orteng

## Agenda



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### Aquisitions leverage results

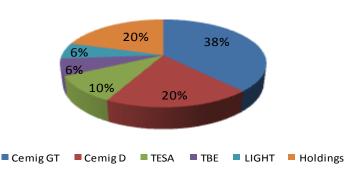


Asso	ets 2004	2005	2006	2007	2008	2009	2010	Total
Value invested in acquisitions R\$ Million								Total
Rosal	137	-	-	-	-	-	-	137
TBE(1)	-	-	349	4	15	575	139	1,081
Light	-	-	175	-	-	-	786	961
Total	137	-	524	4	15	575	925	2,178
Contribution to net income								
Rosal	(6)	19	19	19	21	23	16	
TBE	-	-	25	29	36	79	108	
Light	-	-	(20)	147	129	79	122	
Total	(6)	19	24	195	185	181	246	
Dividends received								Total
Rosal	-	-	13.3	17.7	17.4	58.9	24.7	132
TBE	-	-	10.4	33.9	32.8	29.4	61.7	168
Light(2)	-	-	0	75	107.9	92.1	179.8	455
Total	-	-	24	127	158	180	266	755

<sup>(1)</sup> Includes EBTE in construction (2008 - 2009 e 2010) - Growth of stake in 2009 e 2010

- √ R\$ 246 million of 2010 consolidated Net income came from acquisitions made in 2004–2009
- ✓ Dividends and other proceeds received from these companies represent 35% of the amount invested.

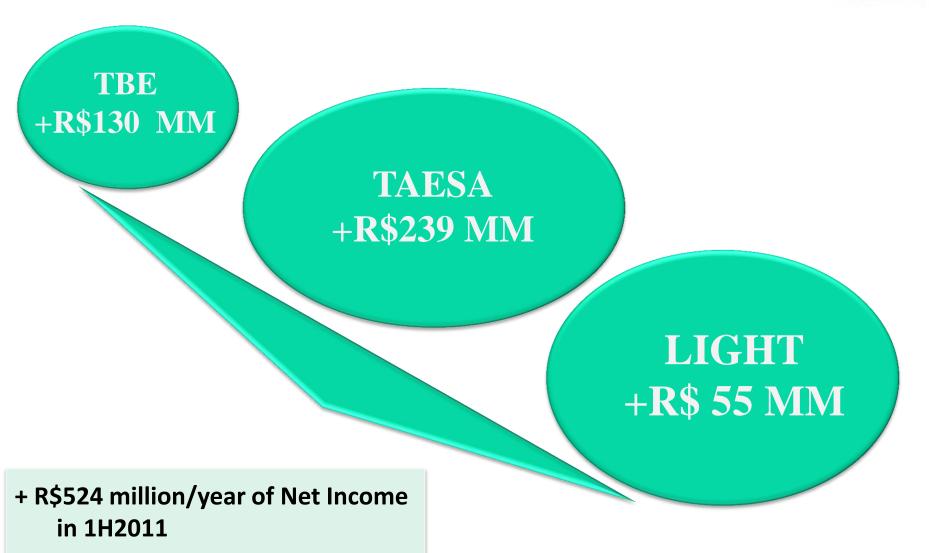
#### Net income 2010



<sup>(2)</sup> Includes EBTE under construction (2008 - 2009 and 2010) - Increased participation in 2009 and 2010

## Holdings acquired add net income to Cemig's results

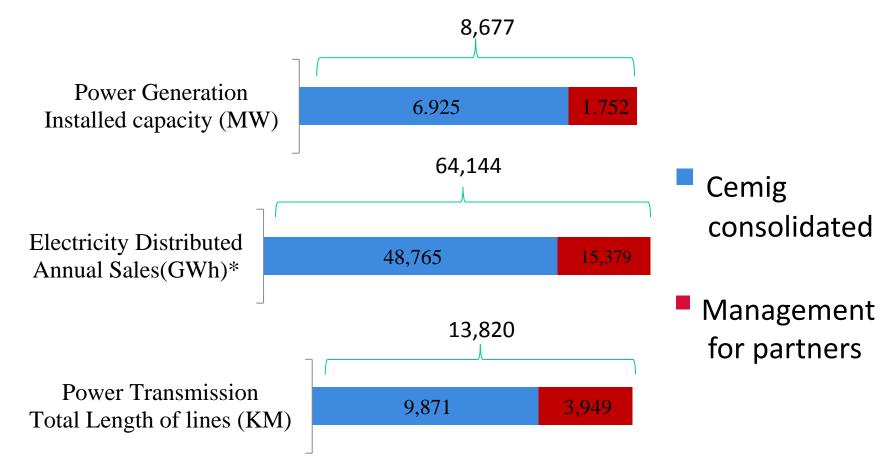




### Cemig Group grows through management of assets



✓ As well as operators, we have become managers of assets, in all segments of electricity:



### Acquisition of Brookfield's shares in TBE (Transmission)



- ✓ In 2006 Cemig acquired a Stake in TBE
- ✓ Cemig increased its stake in TBE: R\$505M paid in 2009

Stakes before the acquisition							
	EATE	ECTE	ENTE	ERTE	ETEP		
CEMIG	17.68%	7.50%	18.35%	18.35%	19.67%		
Eletrobrás	29.30%	0%	0%	0%	21.33%		
Other partners	53.02%	92.50%	81.65%	81.65%	59.00%		
Stak	es after acc	uisition of	Brookfield	's shares			
CEMIG	35.34%	13.37%	36.69%	36.69%	39.33%		
Eletrobrás	29.30%	0%	0%	0%	21.33%		
Other partners	35.36%	86.63%	63.31%	63.31%	39.34%		

• On July 14, 2009 Cemig acquired the 4.9% of the shares held by Brookfield in the companies of the TBE Group, EATE, ENTE, ERTE and ETEP and 3.8% of ECTE, for R\$ 25,047,488.02. Including the transaction made on June 30, 2009, in which Cemig acquired 95% of Brookfield's shares in TBE (74.5% in ECTE), the total disbursed was R\$ 504,976,101.08.

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### Acquisition of MDU's Shares in TBE (Transmission)



- ✓ The acquisition of equity interests held by MDU in the companies of the TBE group was completed on November 12, 2010.
- ✓ Cemig's stakes were increased to the following:

COMPANY	% OF TOTAL CAPITAL
Empresa Norte de Transmissão de Energia S.A. (ENTE)	13.30%
Empresa Regional de Transmissão de Energia S.A. (ERTE)	13.30%
Empresa Catarinense de Transmissão de Energia S.A. (ECTE)	5.73%

✓ Total amount of the transaction: R\$ 100.5 million.

#### Cemig's interests in TBE group companies after acquisition of MDU's interest

% OF TOTAL CAPITAL	EATE	ECTE	ENTE	ERTE	ETEP
Alupar Investimentos S.A.	38.01%	40.01%	50.01%	50.01%	50.02%
Centrais Elétricas Brasileiras S/A Eletrobrás	24.00%	0.00%	0.00%	0.00%	8.02%
Centrais Elétricas de Santa Catarina - CELESC	0.00%	30.88%	0.00%	0.00%	0.00%
Companhia Energética de Minas Gerais - CEMIG	37.99%	19.09%	49.99%	49.99%	41.96%
MDU	0.00%	10.01%	0.00%	0.00%	0.00%
	100.00%	100.00%	100.00%	100.00%	100.00%

## Description of TBE – Power transmission group



Company	Line/Substation	Length (Km)	Capacity(kV)	Start-up
EATE	Tucuruí (PA) a Presidente Dutra (MA)	927	500	mar/03
ECTE	Blumenau (SC) a Campos Novos (SC)	253	525	mar/02
ENTE	Tucuruí (PA) a Açailândia (MA)	458	500	fev/05
ERTE	Vila do Conde (PA) a Santa Maria (PA)	155	230	set/04
ETEP	Tucuruí (PA) a Vila do Conde (PA)	324	500	ago/02
STC	Barra Grande (SC) a Rio do Sul (SC)	184	230	nov/07
LUMITRANS	Machadinho (SC) a Campos Novos (SC)	40	525	out/07
EBTE(*)	LT Juína-Maggi	775	230	2011
TOTAL		3,115		

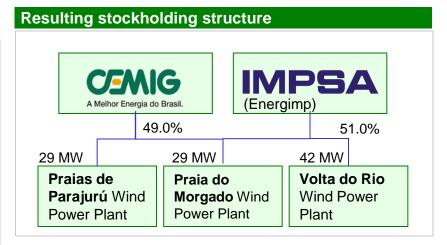
<sup>\*</sup> EBTE: Cemig GT holds a 51% interest in EBTE and EATE detains the remaining 49% stake.

### Acquisition of holdings in wind farms: The Transaction



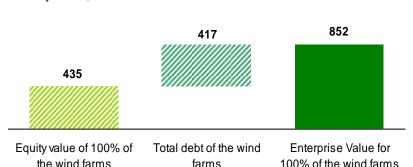
#### The Transaction

- Acquisition of 49% stockholdings in three wind farms (99.6MW) in the Brazilian State of Ceará, currently owned by Energimp S.A. (IMPSA).
- Price paid for the shares: R\$ 223 million, to be paid to IMPSA after apporval by Aneel, the Caixa Econômica Federal ("CEF") and Eletrobrás.
- Cemig has no project completion risk in relation to the wind farms.
- Stockholders' Agreement between Cemig and IMPSA sets the conditions for governance and management.



#### Equity + debt: components of EV

R\$ million



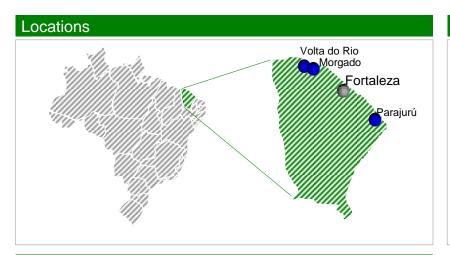
\* Includes interest on financing by CEF, pro-rata, up to estimated operational startup dates.

#### **Principal financing**

- Creditor: Caixa Econômica Federal (CEF)
  - Amount: R\$ 376 million
  - Tenor: 12 years
  - Rate: TJLP +2.5% p.a.
  - Grace period: 6 months

### Acquisition of holdings in wind farms: The Assets





#### Volta do Rio Wind Power Plant

Location: Acaraú (240km from Fortaleza), Ceará

Equipment: 28 rotors of 1,500KW each

Installed capacity: 42.0MW

Load factor: >45%

Energy contracted: 161.2GWh / year

Cliente (Proinfa): Eletrobrás

Price of electricity: Proinfa

Concession period: 30 years

#### Praias de Parajurú Wind Power Plant

Location: Beberibe (102km from Fortaleza), Ceará

Equipment: 19 rotors of 1,516KW each

• Installed capacity: 28.8MW

• Load factor: >45%

Energy contracted : 106.6GWh / year

Client (Proinfa): Eletrobrás
 Price of electricity: Proinfa
 Concession period: 30 years

#### Praia do Morgado Wind Power Plant

Location: Acaraú (240km fromFortaleza), Ceará

Equipment: 19 rotors of 1,516KW each

Installed capacity: 28.8MW

Load factor: >45%

Energy contracted: 115.6GWh / year

• Client (Proinfa): Eletrobrás

• Price of electricity: Proinfa

Concession period: 30 years

## Terna (now named TAESA) acquisition - Transaction Summary



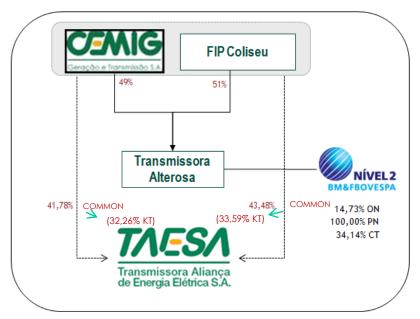
- ✓ Power Transmission Company with 3,753 km of lines in 11 Brazilian
  States
- ✓ Acquisition in partnership with Equity Investment Fund FIP Coliseu
  - Largest FIP created to invest in the Brazilian electricity sector: R\$ 1.33 billion
    - Attractive to investors, as it comprises assets already in operation
- ✓ Payment of R\$ 2.15 billion on November 3, 2009: partnership with Fip Coliseu
  - The operation involved the purchase of 85.26% of the voting capital, and 65.85% of the total capital
    - o Price paid is equal to R\$ 37.14 per "unit" (2 preferred shares + one common share)
    - Represents a multiple estimated of nearly 7.6 times EBITDA
- ✓ Innovative acquisition structure enables Cemig to use it in other expansion opportunities, in line with its long-term Strategic Plan

### FIP Coliseu: Efficient vehicle for growth in Transmission



- ▶ On November 4th, 2009, Cemig GT, jointly with FIP Coliseu, acquired 65.85% of Terna Participações S.A., through Transmissora do Atlântico de Energia Elétrica S.A.
- Atlântico was split, creating Transmissora Alterosa, which will be responsible for the public offer to acquire the free float from minority stockholders.
- ► Terna absorbed Atlântico, and its name was changed to Transmissora Aliança de Energia Elétrica S.A. "Taesa".

Taesa: Structure before public offer



### TAESA - Transmissora Aliança de Energia Elétrica S.A - Overview

**Geographic Footprint** 



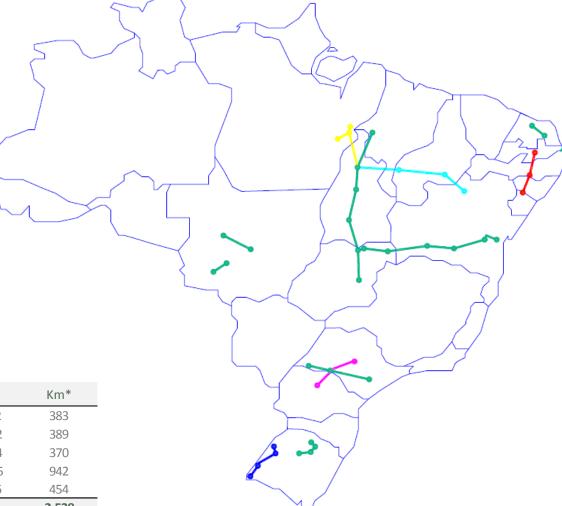
#### **Overview of Concessions**

	Start-up	Concession
Line	Date	Term
TSN	abr-03	dez-30
GTESA	jul-03	jan-32
PATESA	mar-04	dez-32
Munirah	nov-05	fev-34
Novatrans	abr-04	dez-30
ETAU	mai-05	dez-32
ETEO	out-01	mai-30
Brasnorte	under	mar-38
	construction	

#### Concessions Abengoa

Concessions	Stake	Begin	Reduction	End	Km*
NTE	100%	jan-02	jan-19	jan-32	383
STE	50%	dec-02	jul-19	dec-32	389
ATE I	50%	dec-04	feb-21	feb-34	370
ATE II	50%	mar-05	nov-21	mar-35	942
ATE III	50%	Apr-06	Apr-23	apr-36	454
Total					2.538

<sup>\*</sup>Not Weighted by the Stake



#### Distribution: Increasing stake in Light in 2010 creates new opportunities



- ✓ A 13.03% stake was bought for R\$172M in 2006 (with full payback in 2 years)
- ✓ Cemig D and Light represent almost 16% of electricity distributed in Brazil in 2008
  - Tradition and experience in Light and Cemig brought closer
  - Opportunity to capture synergy gains between assets and processes
- ✓ Cemig GT and Light have opportunities to jointly create value
  - Partnerships have already been made for construction of new hydro plants (PCH Paracambi is already feasible)
  - Opportunity to capture synergy gains in sales in the Free Market
  - Light's "assured energy" will be re-priced in 2013 and 2014, strong likelihood of increasing
- ✓ Cemig increases its exposure to one of Brazil's fastest-growing economies
  - Major increase in investment in the economy of Rio de Janeiro, due to pre-salt oil, and other industrial projects
  - Positive impact in the economy of Rio de Janeiro derived from the Olympics and Soccer World Cup

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### CAPEX(R\$ Million)



### Investment program

ACTIVITY	ACTUAL, TO SEPTEMBER 2011	PLANNED, 2011	PLANNED, 2012
"P1" projects	559	1.372	1.822
Generation	30	77	56
Transmission	11	44	137
Cemig D	518	1.250	1.626
Cemig Holding company	=	1	3
Light for Everyone Program	359	407	+
CDE	-116	-142	-58
Minas Gerais State	-50	-189	-16
Acquisitions	280	403	7
SPE Parati S/A - Redentor - Luce	246	246	-
SPE Parati S/A - Free Float - Braslight	29	142	-
TBE - Stock buyback	5	15	7
TOTAL INVESTMENTS	1.032	1.849	1.755

Amounts are estimated as from 2010, in accordance with corporate planning, at September 2011 prices. They include the basic investments to maintain the routines of the Distribution, Generation, Transmission and Holding companies.

## Planned expansion



#### **Power Generation Expansion**

Capacity, MW	CEMIG %	2009	2010	2011	2012	2013
Santo Antônio Hydro Plant	10				3,150	
Pipoca PCH	49		20			
Senhora do Porto PCH	49		12			
Dores de Guanhães PCH	49		14			
Jacaré JCH	49		9			
Fortuna II PCH	49		9			
Itaocara	49					194
Paracambi	49			25		
Lajes	49		18			
Capacity under construction		-	82	25	3,150	194
Cemig stake (MW)		-	40	12	315	95
CEMIG TOTAL		6,769	6,809	6,821	7,136	7,231

#### **Power Transmission Expansion**

Length of transmission network/km	CEMIG %	2010
EBTE		775
Cemig stake (Km)	65.73	509
CEMIG TOTAL		509

## Large Growth in Cash Flow



Cash flow, R\$ mn								
	3Q2011	3Q2010						
Cash at start of period	3,037	3,755						
Cash from operations	1,295	1,553						
Net profit	657	660						
Depreciation and amortization	239	255						
Suppliers	157	58						
Provisions for operational losses	-83	-86						
Other adjustments	322	666						
Financing activities	-386	-79						
Financings obtained and capital increase	299	474						
Payments of loans and financings	-623	-553						
Interest on Equity, and dividends	-62	*						
Investment activity	-92	-1,051						
Securities — Cash investments	627	3						
PP&E / Intangible assets	-719	-1,051						
CASH AT END OF PERIOD	3,851	4,178						

<sup>✓</sup> Cash position provides flexibility to financial management

### Consolidated net revenue



✓ Growth in net revenue reflects business diversification, and positive effects of acquisitions (RME/Light S.A., TAESA and TBE companies)

Operating Revenues	3Q11	2Q10	Ch%	2Q11	2Q10	Ch%	1Q11	1Q10	Ch%	9M11	9M10	Ch%
Sales to end consumers	3,821	3,360	14	3,659	3,387	8	3,534	3,086	15	11,014	9,833	12
TUSD	561	419	34	379	361	5	525	335	57	1465	1115	31
Supply + Transactions in the CCEE	472	469	1	427	353	21	432	377	15	1,331	1,199	11
Revenues from Trans. Network	448	351	28	394	387	2	279	260	7	1121	998	12
Gas Supply	93	62	50	143	96	49	126	90	40	362	248	46
Construction revenue	268	398	(33)	428	306	40	268	267	0	964	971	(1)
Others	175	177	(1)	90	68	32	89	66	35	354	311	14
Subtotal	5,838	5,236	11	5,520	4,958	11	5,253	4,481	17	16,611	14,675	13
Deductions	(1,791)	(1,581)	13	(1,700)	(1,527)	11	(1,647)	(1,393)	18	(5,138)	(4,501)	14
Net Revenues	4,047	3,655	11	3,820	3,431	11	3,606	3,088	17	11,473	10,174	13

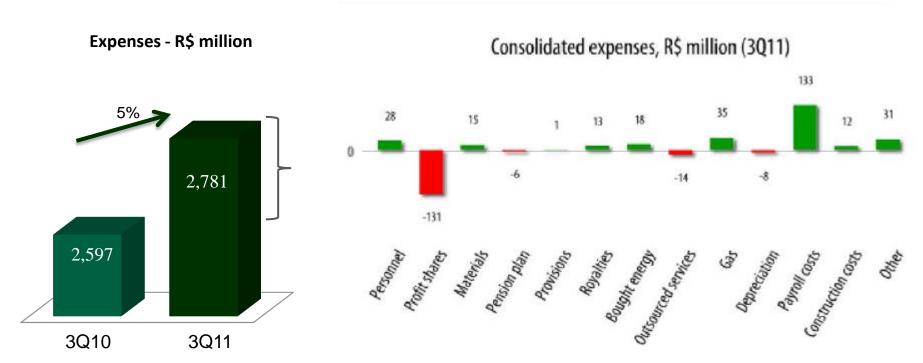
# **Operating Expenses**



Operating Expenses	3Q11	2Q10	Ch%	2Q11	2Q10	Ch%	1Q11	1Q10	Ch%	9M11	9M10	Ch%
Personnel/Administrators/Councillors	293	265	11	297	299	(1)	307	294	28	897	858	5
Forluz – Post-Retirement Employee Benefits	47	53	(11)	31	7	343	31	28	11	109	88	24
Materials	31	16	94	29	30	(3)	18	29	(38)	78	75	4
Contracted Services	17	31	(45)	254	227	12	215	178	21	486	436	11
Purchased Energy	252	234	8	1,016	861	18	1,076	718	50	2,344	1,813	29
Royalties	1,111	1,098	1	36	34	6	38	42	(10)	1,185	1,174	1
Depreciation and Amortization	238	246	(3)	229	224	2	233	214	9	700	684	2
Operating Provisions	39	38	3	66	184	(64)	41	23	78	146	245	(40)
Charges for Use of Basic Transmission Network	100	(33)	(403)	193	174	11	189	187	1	482	328	47
Gas Purchased for Resale	226	191	18	81	52	56	62	49	27	369	292	26
Other Expenses	93	62	50	96	156	(38)	70	73	(4)	259	291	(11)
Employee Participation	267	398	(33)	26	43	(40)	(2)	36	(106)	291	477	(39)
Construction cost	71	59	20	427	306	40	268	267	0	766	632	21
TOTAL	2,785	2,658	5	5,566	5,255	6	2,546	2,138	19	8,112	7,393	10

#### Consolidated operational expenses





- ✓ Operational Efficiency Program continues to generate excellent results.
  - Greater control of costs and management of PMSO expenses achieves real-terms reduction from 3Q10.
  - Quest for greater efficiency in reduction of costs leads to significant improvement in margins in the quarter.
  - Growth of expenses on electricity bought for resale arises from a higher volume of trading by Cemig.

## Expansion of consolidated net income in the year



- ✓ Result shows growth consistent with solid fundamentals
  - Growing productivity in all areas
  - Continuous improvement in operational margins
  - Diversification of the risk inherent to each business through integrated structure

Statement of Results		2Q10	Ch%	2Q11	2Q10	Ch%	1Q11	1Q10	Ch%	9M11	9M10	Ch%
Net Revenue	4,047	3,654	11	3,820	3,431	11	3,606	3,088	17	11,473	10,173	13
Operating Expenses	2,785	2,658	5	2,782	2,598	7	2,545	2,137	19	8,112	7,393	10
EBIT	6,832	6,312	8	1,038	833	25	1,061	951	12	8,931	8,096	10
EBITDA	1,500	1,242	21	1,267	1,058	20	1,294	1,166	11	4,061	3,465	17
Financial Result	(293)	(167)	75	(256)	(227)	13	(283)	(129)	119	(832)	(523)	59
Provision for Income Taxes, Social Cont & Deferred Income Tax	(311)	(169)	84	(259)	(199)	30	(252)	(302)	(17)	(822)	(670)	23
Net Income	657	659	(0)	523	407	29	526	520	1	1,706	1,586	8

## Cemig Distribuição



Operating Revenues	3Q11	3Q10	Ch%	2Q11	2Q10	Ch%	1Q11	1Q10	Ch%	9M11	9M10	Ch%
Sales to end consumers	2,563	2,332	10	2,446	2,331	5	2,307	2,295	1	7,316	6,958	5
TUSD	458	439	4	446	431	3	447	330	35	1,351	1,200	13
Revenues from construction	167	267		353	257			213	3	739	737	
Others	35	67	(48)	23	16	44	43	29	48	101	112	(10)
Subtotal	3,223	3,105	4	3,268	3,035	8	3,016	2,867	5	9,507	9,007	6
Deductions	(1,182)	(1,077)	10	(1,131)	(1,028)	10	(1,071)	(1,007)	6	(3,384)	(3,112)	9
Net Revenues	2,041	2,028	1	2,137	2,007	6	1,945	1,860	5	6,123	5,895	4

CEMIG D Market											
		GW									
Quarter	<b>Captive Consumers</b>	TUSD ENERGY1	T.E.D2	TUSD PICK3							
3Q09	5,666	3,915	9,581	22							
4Q09	5,740	4,304	10,044	22							
1Q10	5,613	4,385	9,998	23							
2Q10	5,710	4,914	10,624	24							
3Q10	5,841	5,047	10,888	25							
4Q10	5,938	4,927	10,865	25							
1Q11	6,034	4,797	10,831	25							
2Q10	5,969	5,127	11,096	26							
3Q11	6,166	5,274	11,441	24							

<sup>1.</sup> Refers to the quantity of electricity for calculation of the regulatory charges charged to free consumer clients ("Portion A")

<sup>2.</sup> Total electricity distributed

<sup>3.</sup> Sum of the demand on which the TUSD is invoiced, according to demand contracted ("Portion B").

## Cemig Geração e Transmissão



Statement of Results		3Q10	Ch%	2Q11	2Q10	Ch%	1Q11	1Q10	Ch%	9M11	9M10	Ch%
Net Revenue	1,303	1,072	22	1,053	945	11	2,317	1,958	14	4,673	3,975	16
Operating Expenses		480	8	491	467	5	980	917	6	1,988	1,864	6
EBIT		592	33	562	478	18	1,337	1,041	28	2,685	2,111	27
EBITDA	878	682	29	649	567	14	1,524	1,226	24	3,051	2,475	23
Financial Result		(127)	28	(167)	(142)	18	(179)	(92)	95	(508)	(361)	41
Provision for Income Taxes, Social Cont & Deferred Income Tax		(119)	23	(130)	(90)	44	(125)	(125)	-	(401)	(334)	20
Net Income	478	346	38	265	246	8	1,033	824	25	1,776	1,416	25

Operating Revenues	3Q11	3Q10	Ch%	2Q11	2Q10	Ch%	1Q11	1Q10	Ch%	9M11	9M10	Ch%
Sales to end consumers	679	562	21	639	521	23	593	470	26	1,911	1,553	23
Supply	380	374	2	404	356	13	395	366	8	1,179	1,096	8
Revenues from Trans. Network + Transactions in the CCEE		331	43	260	253	3	285	220	30	1,018	804	27
Construction revenue		37	-	21	46	-	7	51	•	51	134	-
Others	52	38	37	7	13	(46)	5	8	(38)	64	59	8
Subtotal	1,607	1,342	20	1,331	1,189	12	1,285	1,115	15	4,223	3,646	16
Deductions	(304)	(270)	13	(278)	(244)	14	(271)	(229)	18	(853)	(743)	15
Net Revenues		1,072	22	1,053	945	11	1,014	886	14	3,370	2,903	16

## Agenda



- Background
- Strategy Overview
- Business Outlook
- Acquisitions
- Results
- Market Recognition
- Regulatory Framework
- Others

## Market Recognition





Included in the DJSI for the 11th year running.



Prêmio Anefac Transparency Trophy, 2010.





Included in The Global Dow Index as the only Latin American electricity company in this 150-company index, and one of the 10 selected to represent emerging markets.



37th Apimec Award



Included in Bovespa Corporate Sustainability Index.



## **Appendix**



- Regulatory Framework
- Others

#### Power Generators are the most exposed to risks



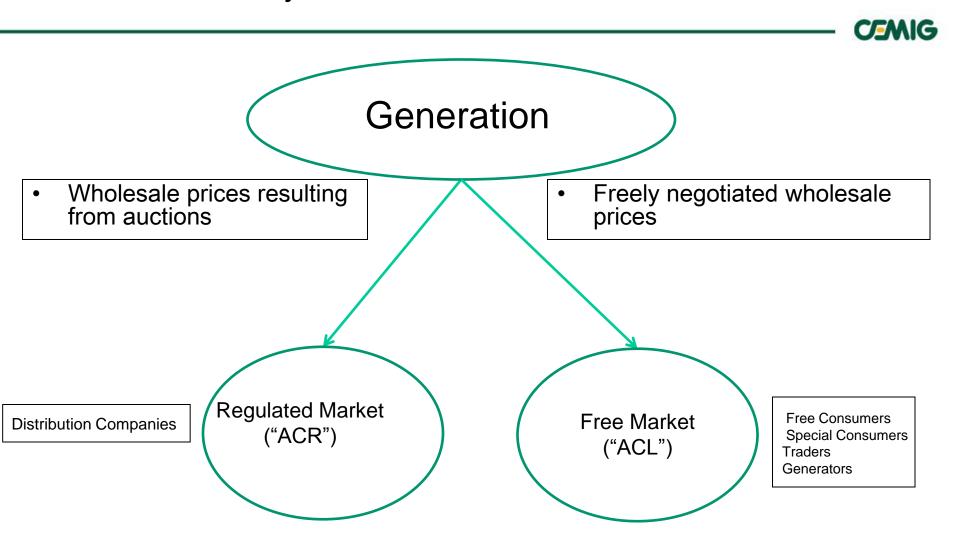
- Regulated market
  - Concessions granted based on the least price approach.
  - Power purchase contract:
    - Auctions organized by a Federal agency:
      - Final buyer : Electricity Distributors.
    - New capacity: longer term, no market risk, inflation adjusted;
    - Existing capacity: shorter term, volume reduction at the distributor discretion, inflation adjusted.
- Unregulated market (free market)
  - Target: large industrial clients, large businesses;
  - Price freely negotiated: conditions, term, inflation adjustment;
  - Usually take or pay contracts.

#### Power Generation Price Trend



- Price will behave differently according to the nature of the contract to be auctioned by ANEEL:
  - Existing capacity (so called "old energy") contracts:
    - power to be supplied in a year from now;
    - Term of 8 years; (can be from 3 to 15 years)
    - Imply distributor 's forecasted demand risk:
      - Contractual volume can be reduced.
  - New capacity (so called "new energy") contracts:
    - Power to be supplied in three or five years from now;
    - Term of 30 years for hydro an 15 years for thermos
    - No risk on the contractual volume reduction by distributors.

## Brazil's electricity markets



Co-existence of two markets: competitive, and regulated

# Types of contracting in the Regulated Market



	A-5 New Energy Auctions	A-3 New Energy Auctions	A-1 Existing Generation Auctions	Adjustment Auctions	Local Generation Auctions (Distribution Company Option)
Objective	Expansion	Expansion	Existing load	Adjustment of current situation	Existing load
Duration of contract	15 to 30 years	15 to 30 years	5 to 15 years	Up to 2 years	No standard
Market	Regulated	Regulated	Regulated	Regulated	Regulated
Restrictions	None	2% of the load in A–5	Depends on the replacement amount, that is to say the amount of electricity that is being decontracted in the year the auction is held.	Up to 1% of the demand contracted in A	Up to 10% of the load. Passthrough limited by the Reference Value, that is to say the limit for passthrough to the tariff.
Source (Usual)	Hydro	Hydro and Thermal	Hydro and Thermal	Hydro	Hydro, Thermal and alternative sources

#### Reserve Auctions



- Objective: To further increase the security of the System by diversifying supply sources
- Energy sources: So far specific auctions for Small Hydro Plants ("PCHs") and plants generating from wind energy and biomass.

#### Contract periods:

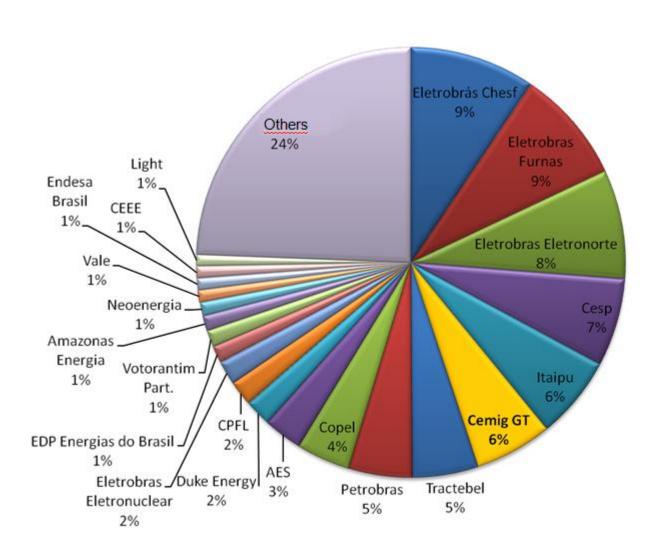
Hydro: 30 years

Biomass:15 years

Wind: 20 years

#### Brazilian generation market – 2010 (% of total installed capacity)



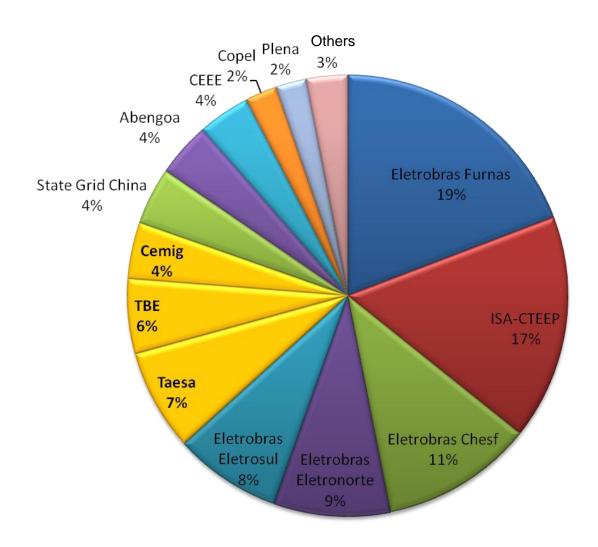


Source: ANEEL, Cemig

#### Brazilian transmission market – 2010 (% of Permitted Annual Revenue (RAP))



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Source: ANEEL, Cemig

#### Transmission regulation is the most successful one



- Competition for concession contract:
  - Cap price approach: annual permitted revenue;
  - Allowed revenue: the winner bid is the lowest revenue earned from users;
  - 30-year long concession.
- Stable Cash flow
  - Guaranteed contracts signed with users:
    - Receivables pledged as guarantees;
    - Annual inflation adjustment;
    - Revenue secured regardless the use of the asset;
- Low operating risk:
  - Penalties are applied only in the case of bad maintenance or poor performance.
- Fixed income alike investment.

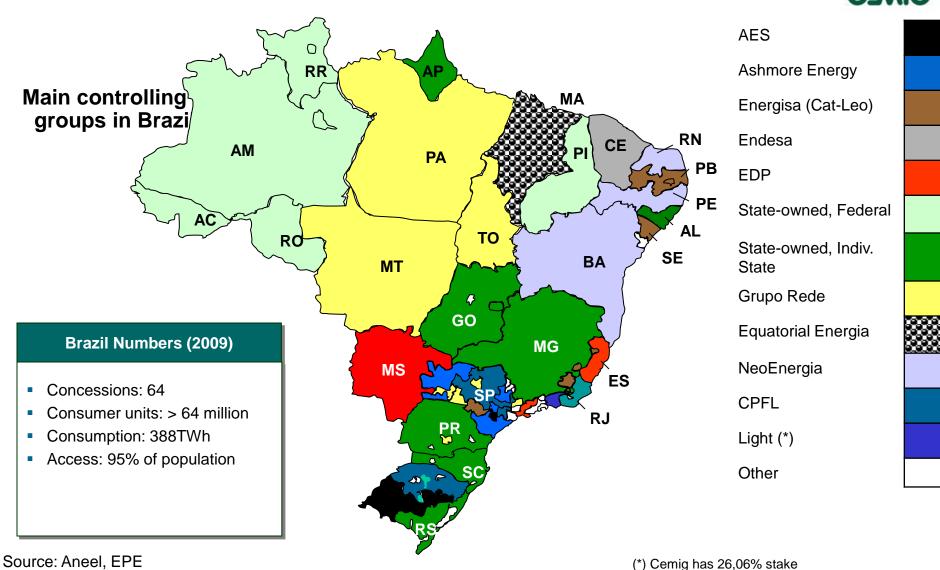
#### Transmission network expansion



- Facilities built before 1995:
  - Concession will expire on July 8, 2015;
  - 20-year extension may be granted at ANEEL discretion;
  - Allowed return to be reviewed every four years
- Expansion projects can be carried out in three ways:
  - New concessions to be granted through auctions:
    - Projects are selected by the ONS in light of the National Grid needs;
    - Auctions are organized by ANEEL;
    - Contracts are standard and term is for 30 years;
    - Bids are made on annual revenue.
  - Authorization to build, directly requested by the ANEEL:
    - In certain cases, ANEEL may request any utility to build a transmission line or a substation of regional impact.
  - Acquisition of existing facility.

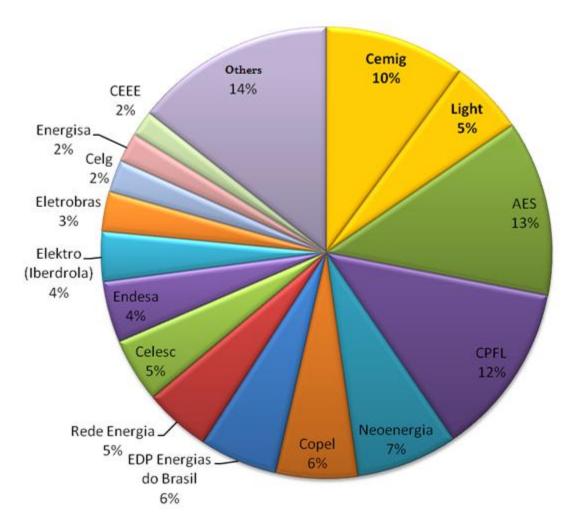
#### **Electricity Distribution: Brazil**





# Brazilian distribution market – 2010 % of all electricity distributed to free and captive clients in Brazil)





Source: EPE, Cemig

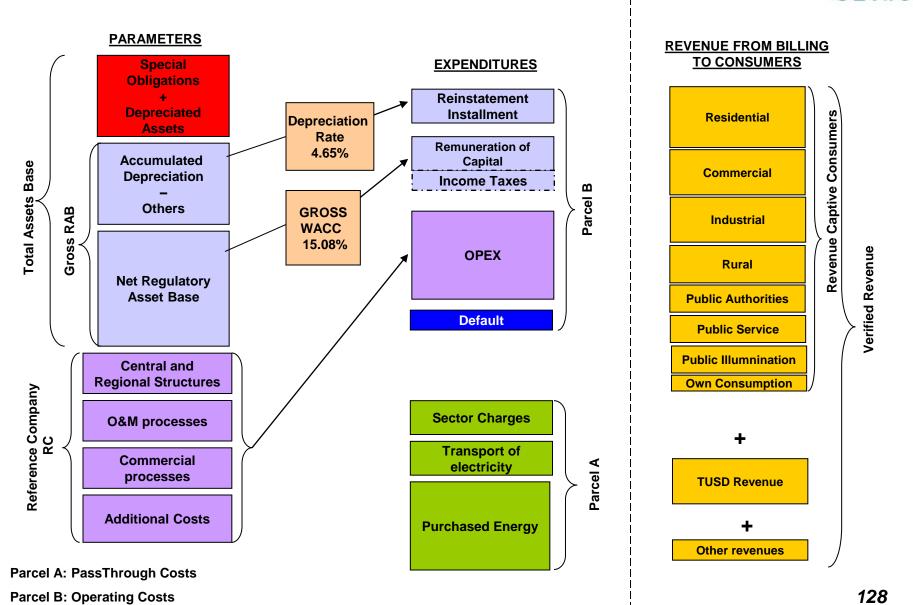
## Electricity Distribution business is the most regulated one



- Allowed return on asset approach:
  - Benchmark WACC: 9.95 (real)
- Operating expenses:
  - Full passed through mechanism:
    - Energy purchase expenses under certain circumstances.
  - Yearly inflation adjusted;
  - Tracking account for offsetting estimated expenses.
- Revenues come from:
  - Charges on D grid use by the access free users;
  - Sales to captive users.
- 5 year rate setting review:
  - Sharing productivity gains with users.
- Distributors are supposed to buy power to meet 100% of the forecasted demand, through auctions organized by Federal Agency – ANEEL:
  - In case a large consumption client (eligible as free consumer) chooses another supplier, distributor are allowed to reduce the contractual volume at the same amount;
  - If the growth is poor, contractual volume can be reduced by 4% yearly.

#### Electricity Distribution Tariff Review Process





## Appendix



- Regulatory Framework
- Others

#### Glossary



- Average outage frequency (FEC): Average number of outages suffered in a given period per consumer, in a given group of consumers.
- Debt coverage index: Ebitda divided by total financial expenses in the year. This gives a figure for the company's capacity to pay debt servicing.
- Deferred Tariff Adjustment (RTD): Every four years Aneel decides on a "periodic" tariff review for each electricity distributor, to adjust the level of annual adjustments to preserve the financial equilibrium of the concession contracts, coverage of efficient operational costs and adequate remuneration of investment. On April 8, 2003, this adjustment for Cemig was set provisionally at 31.53%, but the final adjustment decided was 44.41%, and the percentage difference of 12.88% will be applied to Cemig's tariffs in "deferred" format: i.e., as an addition to each of the annual tariff adjustments decided for the years 2004 through 2007, cumulatively. The difference between the adjustment to which Cemig Distribuição is entitled and the tariff in fact charged to consumers has been recognized in Cemig's financial reporting as a Regulatory Asset.
- Ebitda: Earnings before interest, tax, depreciation and amortization a measure of a company's operational cash flow, providing an indicator of the cash flow generated by a company's principal business.
- Ebitda margin: Ebitda/net operating revenue. This provides a view of the company's cash generation capacity.
- Hedge: Financial mechanism for protection against fluctuations in prices e.g. of commodities -, or variables such as interest rates or exchange rates.
- Hydroelectric power plant: A generating plant that uses the mechanical energy of falling water to operate electricity generators.
- Manageable costs: Costs that essentially depend on the efficacy of corporate management, such as personnel expenses, materials, outsourced services, etc. – also referred to as controllable costs.
- Net margin: Net income / Net operating revenue an indication of a business's profitability.
- · Outage time per consumer (DEC): Average service outage time per consumer in a given group of consumers over the specified period.
- The Extraordinary Tariff Recomposition (RTE): This was a tariff adjustment granted by the government in December 2001 to the distributors and generators of the regions where rationing was imposed. It was one of the conditions of the *General Accord for the Electricity Sector*: an increase of 2.9% in the tariff of residential consumers (with the exception of Low-Income Residential Consumers), and an increase of 7.9% for other consumers. Its purpose was to make good the losses suffered by distributors and generators as a result of the reduction of consumption imposed by the government. The duration of the adjustment varies in accordance with the time necessary to recover the loss of each concession holder.
- The CCC (Fuel Consumption Account): This account was created to accumulate funds to cover the increase in costs associated with greater use of thermal generation plants in the event of drought since the marginal operating costs of thermal plants are greater than those of hydroelectric plants. All Brazil's electricity companies are obliged to make an annual contribution to the CCC, calculated on the basis of estimates of the amount of fuel likely to be required by the thermal plants in the following year.

#### Glossary



• The CDE (Energy Development) Account: This is a source of subsidies to make alternative energy sources such as wind and biomass more competitive, and promote universalization of electricity services. It is funded by annual payments made by the concession holders for the use of public assets, and also from penalty payments imposed by Aneel for infringements.

• The CRC (Results Compensation Account): Before 1993, electricity concession holders in Brazil were given a guarantee of a rate of return on their investment in the assets used in the provision of electricity to clients, and the tariffs charged to clients were uniform over the whole country. Profits generated by the more profitable concession holders were reallocated to the less profitable concession holders, in such a way that the rate of return on assets was equal to the national average for all of the companies. Though the results for the majority of Brazil's electricity concession holders were deficits, these were posted by the federal government as *assets* in the "CRC account" of each company. When the CRC Account, and the concept of guaranteed return, were abolished, concession holders that had positive balances in their "CRC accounts" were able to offset these balances against any liabilities owed to the federal government.

- The CVA the Offsetting Account for Variations of "Portion A" items: "Portion A" is the list, used in the calculation of the electricity distributors' annual tariff adjustments, of the utility's cost items that are not under its own control. The CVA mechanism compensates for changes in the list's total over the year to the new tariff date. The variation positive or negative is passed on in the tariff adjustment.
- The Global Reversion Reserve (RGR): This is an annual amount included in the costs of concession holders to generate a fund for expansion and improvement of public electricity services. The amounts are paid monthly to Eletrobrás, which is responsible for the management of the resulting fund, and are to be employed in the Procel mechanism.
- Thermal power plant: A generating plant that converts chemical energy contained in fossil fuels into electricity.
- Total return to stockholders: Sum of the dividend yield and the percentage appreciation in the stock price.
- TUSD Toll for Use of the Distribution System: This is paid by generation companies, and by Free Consumers, for the use of the distribution system belonging to the distribution concession holder to which the generator or Free Consumer is connected, and is revised annually in accordance with inflation and the investments made by the distributor in the previous year for maintenance and expansion of its network. The amount is: the quantity of energy contracted with the distribution concession holder for each link point, in kW, multiplied by a tariff in R\$/kW set by Aneel.
- Volt: Unit of the electrical potential at which energy is supplied.
- Voltage: For the purposes of efficient transport of electrical energy over transmission lines from the generating plant to the consumer, there are various levels of transmission voltage. Similarly, electricity is used by consumers at various different voltage levels.
- Watt (W): Unit of power required for a device to operate. 1,000 watts is a kilowatt (kW), 1 million watt is a Megawatt (MW), and 1 billion watts is a Gigawatt (GW).
- Watt-hour: Measure of energy (work done by electric power): The kilowatt hour, Megawatt hour, Gigawatt hour and Terawatt hour (KWh, MWh, GWh, TWh) respectively represent 1,000, 1 million, 1 billion and 1 trillion watt-hours.



#### **Investor Relations**

Telefone: (55-31) 3506-5024

Fax: (55-31) 3506-5025

Email: ri@cemig.com.br

Website: http://ri.cemig.com.br















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#### Notes



#### Notes