

# **Successful Strategy**

Performance reflects balanced portfolio structure

February, 2013



### Disclaimer



Some statements and estimates in this material may represent expectations about future events or results that involve risks and uncertainties known and unknown. There is no guarantee that the events or results referred to in these expectations will occur.

These expectations are based on present assumptions and analyses from the viewpoint of our management, based on their experience, the macroeconomic environment, market conditions in the energy sector and our expected future results, many of which are not under Cemig's control.

Important factors that can lead to significant differences between actual results and projections about future events or results include Cemig's business strategy, Brazilian and international economic conditions, technology, Cemig's financial strategy, changes in the energy sector, hydrological conditions, conditions in the financial markets, uncertainty regarding future results of operations, plans and objectives as well as other factors. Because of these and other factors, our actual results may differ significantly from those indicated in or implied by these statements.

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To evaluate the risks and uncertainties as they relate to Cemig, and to obtain additional information about factors that could lead to different results from those estimated by Cemig, please consult the section on Risk Factors included in our Formulário de Referência filed with the Brazilian Securities Commission – CVM, and in Form 20-F filed with the U.S. Securities and Exchange Commission – SEC.

All figures are in BR GAAP.



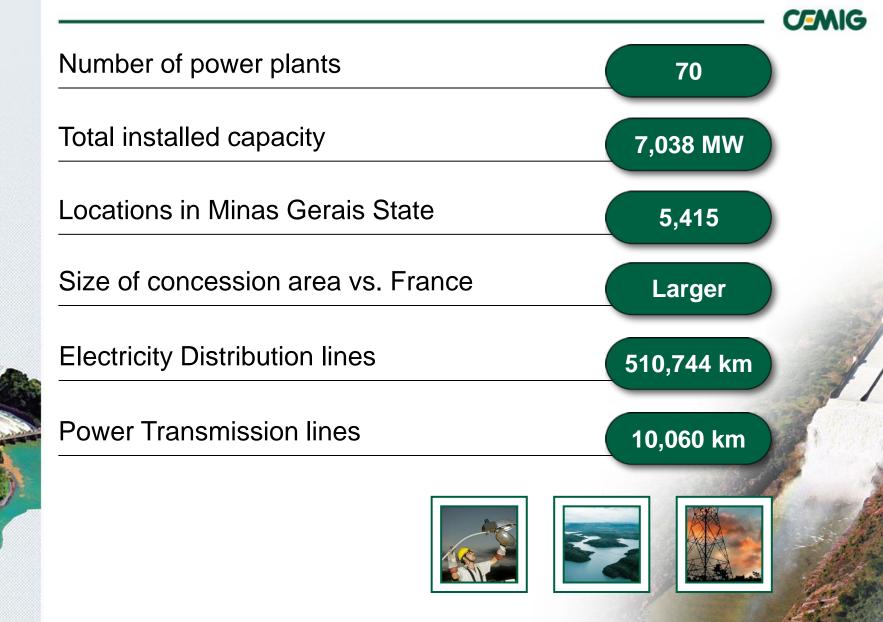
# **Brazil's Leading Power Utility**





As of February 04<sup>th</sup>, 2013
In the Brazilian Power Industry

# Cemig: Strength in Numbers



## Cemig at a Glance

- Based in State of Minas Gerais, controlling shareholder
  - growing throughout Brazil and Chile
- Strong financial profile:
  - 3Q11 Net revenues: R\$ 4,0B EBITDA: R\$ 1.5B
  - 3Q12 Net revenues: R\$ 4.8B EBITDA: R\$ 1.8B
- Highest liquidity in the sector
  - listed on 3 stock exchanges New York, São Paulo, Madrid
  - More than 119,000 shareholders in 44 countries
  - Average Daily Trading Volume in 2011:
    - R\$59M in Bovespa
    - US\$53M in NYSE
- Solid dividend policy
  - Minimum 50% payout ratio
  - Every two years, may pay extra dividends, if cash conditions permit
- Strong Growth outlook in the long run
  - Acquisitions
  - Re-pricing of energy contracts



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# The Cemig Story – Agenda

### The positioning

#### he performance

#### he growth

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# **Cemig is Uniquely Positioned**

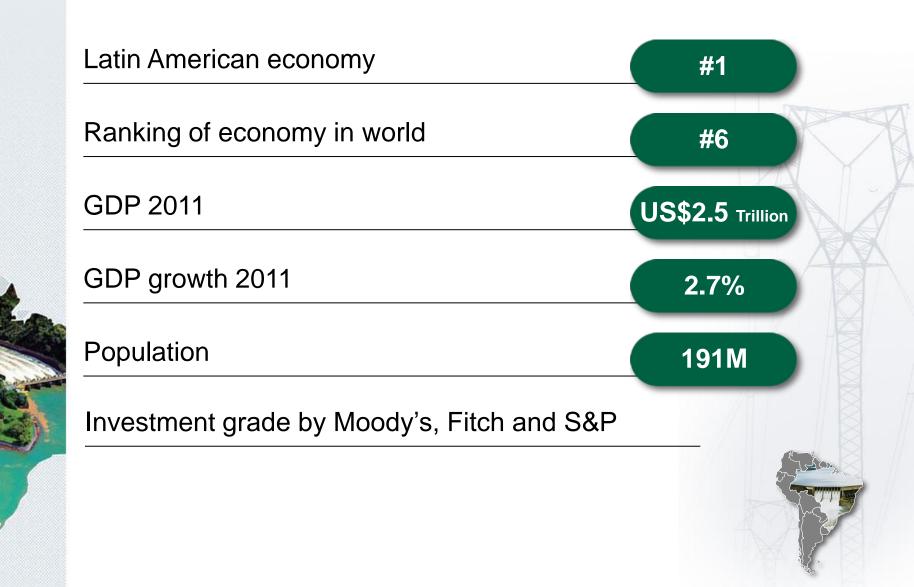


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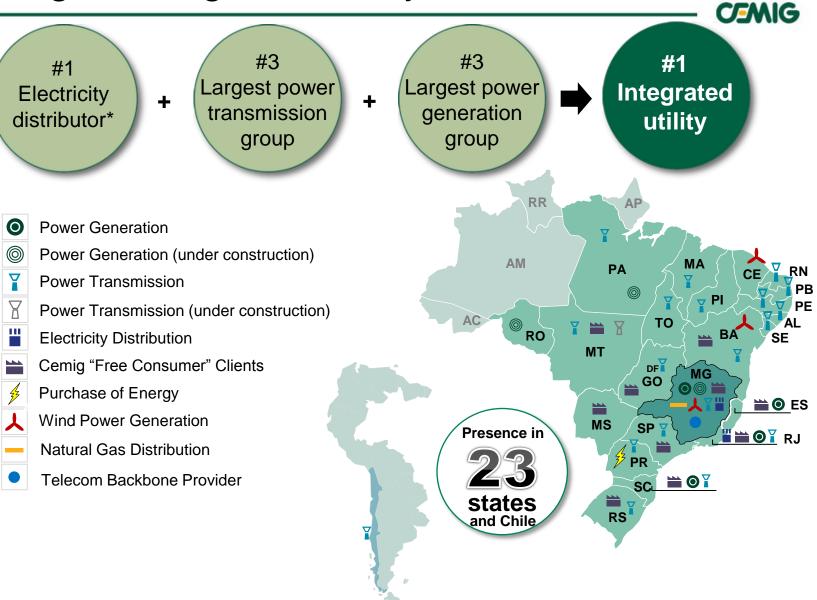
- 3 Diversified portfolio
- 4 Leader in renewable energy
- 5 Strong governance

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# An Emerging Powerhouse Economy



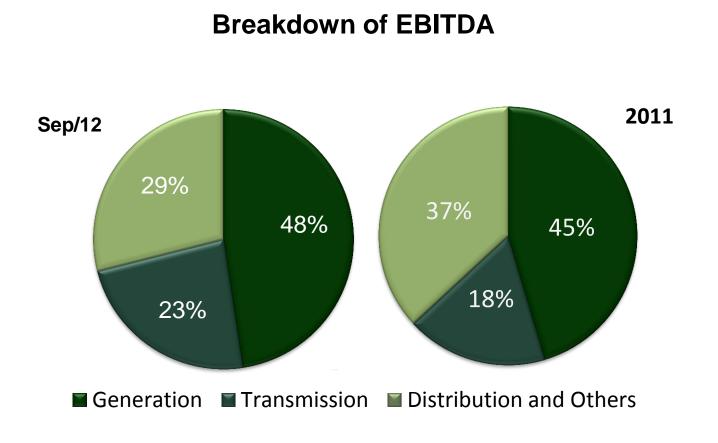
### Largest Integrated Utility in Brazil



\* in terms of length of electricity distribution lines

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### Diversified, Low Risk Business Portfolio

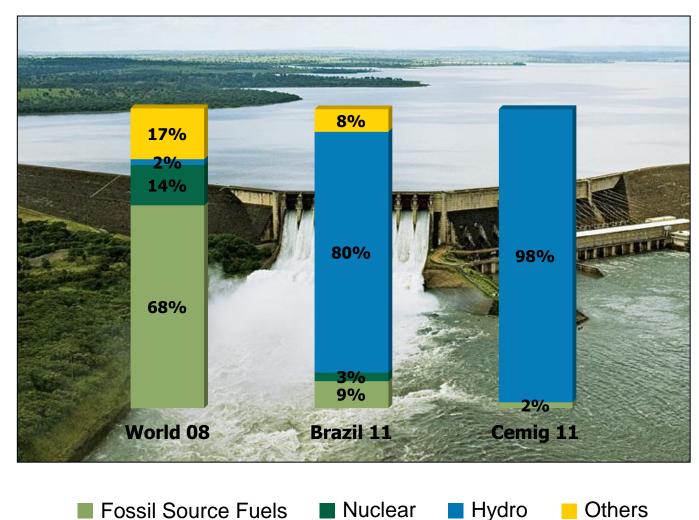


Most of revenues are inflation protected

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# Leader in Renewable Hydro Power Energy

#### **Power Generation by Source**



Source: EPE [BEN 2011 – Preliminar Results and IEA [KeyWorld EnergyStatistics-2010]

# **Best-in-Class Corporate Governance**

- Minas Gerais, controlling shareholder a positive influence
  - one of fastest growing, investor-friendly states in Brazil
  - growth and profitability interest aligned with minority shareholders

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Minas Gerais

- 6 from a total of 14 members are appointed by minority shareholders
- Pro-market corporate bylaws include
  - Minimum 50% dividend payout
  - Capex limited to 40% of EBITDA
  - Net debt limited to 2.5x EBITDA
  - Net debt limited to 50% of total cap.
  - Leader in sustainability
    - only Latin American utility in DJSI since 1999
    - Included in the ISE Bovespa sustainability index since 2005
- $\checkmark$  Present in the Global Dow Index

Dow Jones Sustainability Indexes



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Índice de Sustentabilidade Empresarial

# The Cemig Story – Agenda

#### The positioning

### The performance

#### he growth

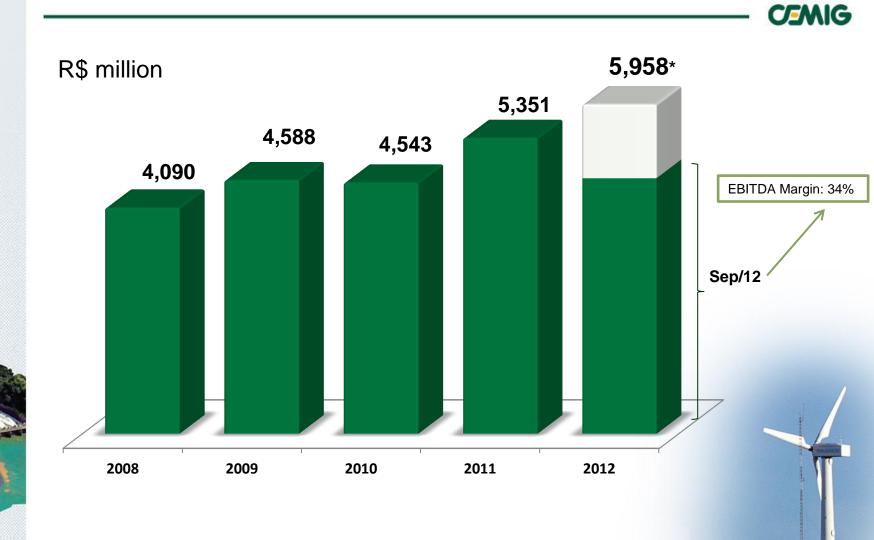








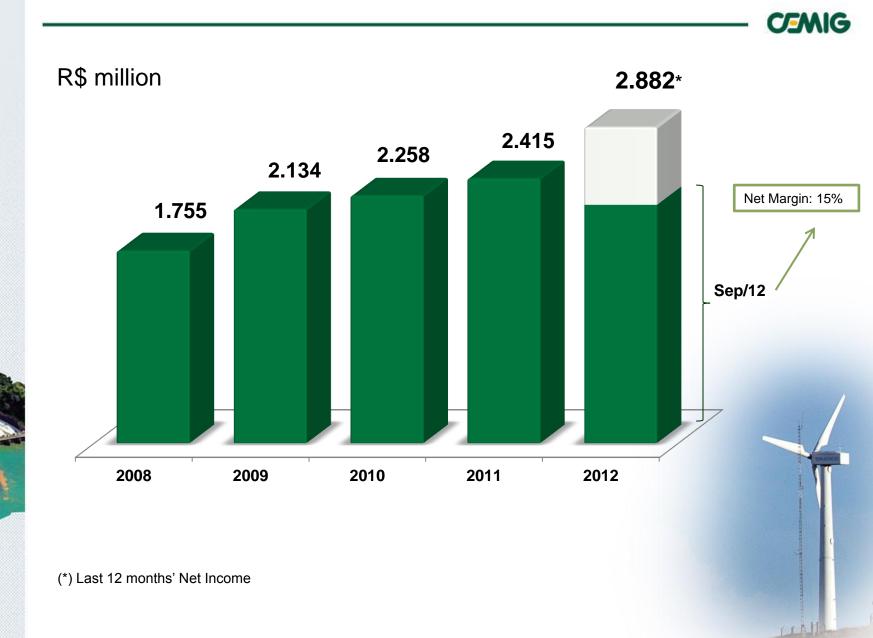
## Growth in EBITDA



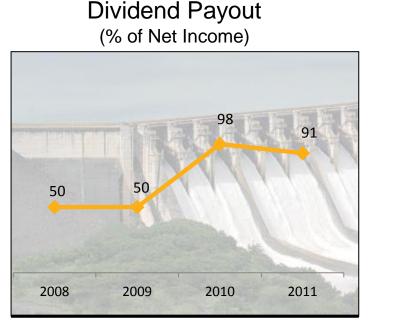
(\*) Last 12 months' Ebitda

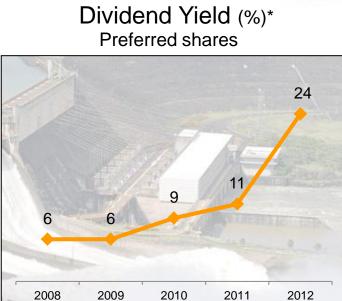
(All)

### Net Income Continues to Expand



### Attractive and Secure Dividend Payout <sup>(1)</sup>





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- Dividends paid in 2012 reach R\$ 4.594 billion
  - Ordinary dividends R\$ 1.294 billion

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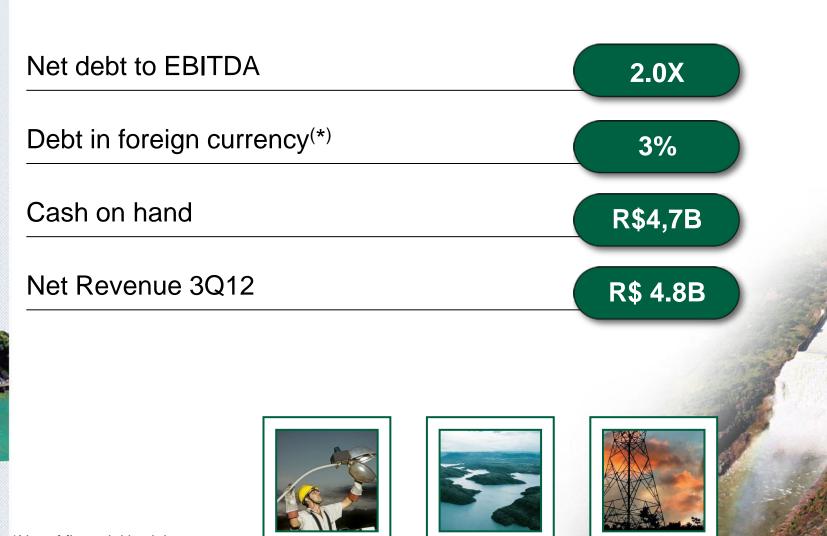
- Extraordinary dividends of R\$ 1.600 billion, corresponding to R\$ 1.87 per share
- Interest on Equity for the 2012 business year, to be considered as offset in the calculation of the obligatory dividend, under Paragraph 3 of Article 29 of the by-laws, in the amount of R\$ 1.700 billion, corresponding to R\$ 1.99 per share

(1) Dividends approved for the year net income, paid in the coming year in semi-annual basis

<sup>\*</sup> Considering Interest on Equity for the 2012 business year

# Strong Balance Sheet to Support Growth

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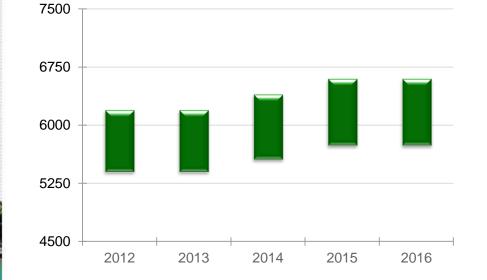


\*Net of financial hedging

### **EBITDA** guidance

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#### EBITDA guidance<sup>(1)</sup> 2012-2016 R\$ million



Year	Lower limit	Upper limit
2012	5,400	6,200
2013	5,400	6,200
2014	5,560	6,400
2015	5,740	6,600
2016	5,740	6,600

Consolidated includes the amounts of the holding company and affiliated companies



#### The positioning

#### The performance

#### The growth

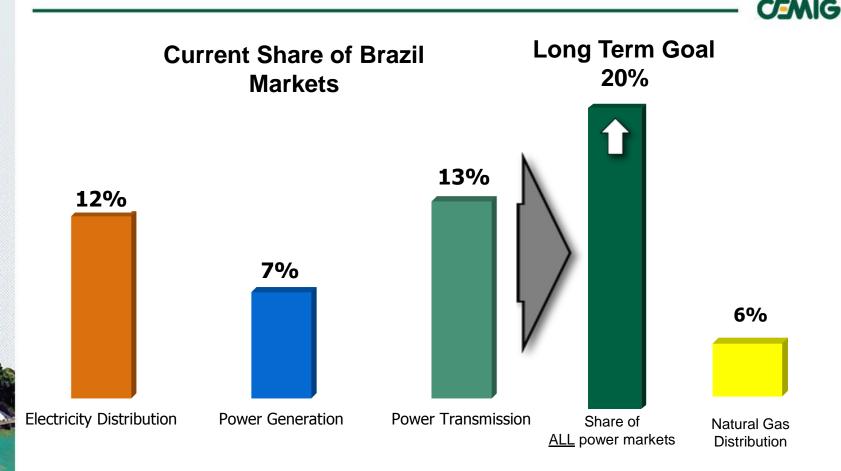






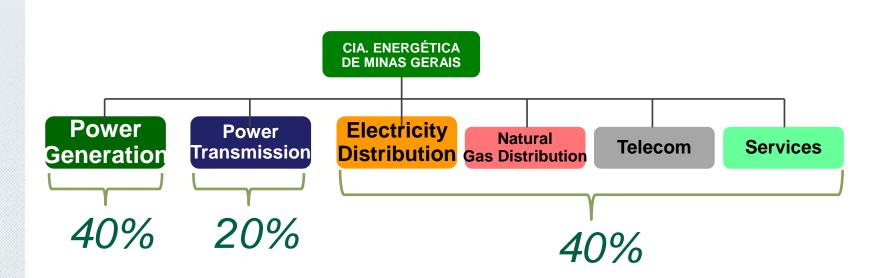


### **Clear Long Term Goals**



- Brazilian generation market (% of total installed capacity)
- Brazilian transmission market (% of Permitted Annual Revenue (RAP))
- > Brazilian electricity distribution market (% of all electricity distributed to free and captive clients in Brazil)

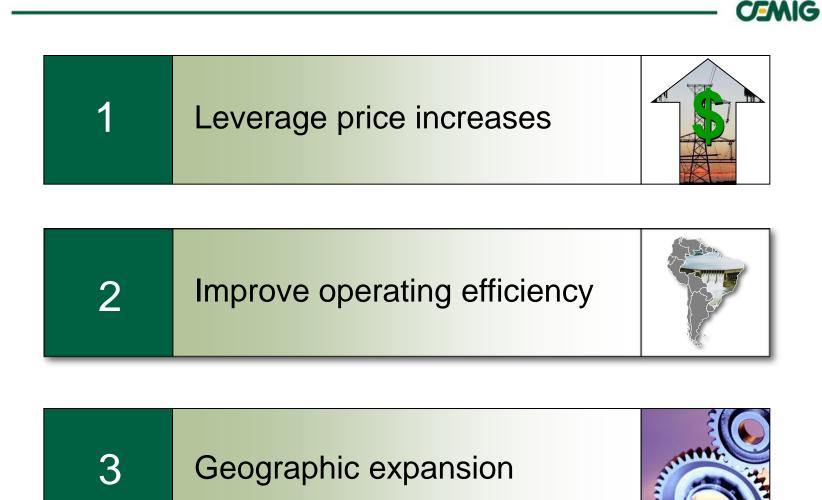
# Target Ebitda contribution by business in the long run



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### **Growth Drivers**



# **Record of Successful Acquisitions**

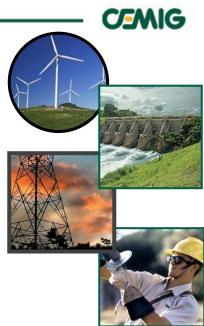
#### **Business Model for Growth**

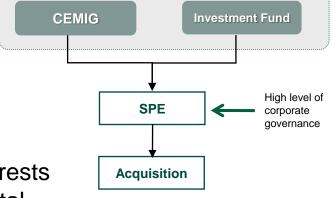
- Partnerships with Equity Investment Funds (FIPs) in recent acquisitions (Terna and Light) create a new growth driver
- Structuring of partnerships with FIPs produces a growth strategy that optimizes capital needs
- Innovative acquisition structure enables Cemig to use it in other expansion opportunities, aligned with its Long-Term Strategic Plan.
  - Attractive return to investors, at low risk

Best-in-class Corporate Governance

- Investors enter as financial partners and Cemig as operating partner
- Possibility of increasing stake in the future

Strategic positioning with minority or equal interests assures Cemig greater access to financial capital markets





### **Clear Priorities for 2012**



# Why Invest in Cemig

Leading power utility in Brazil

Powerful drivers fueling growth

Sound Balance Sheet

Consistent profitable track record

**Strong Dividend Policy** 

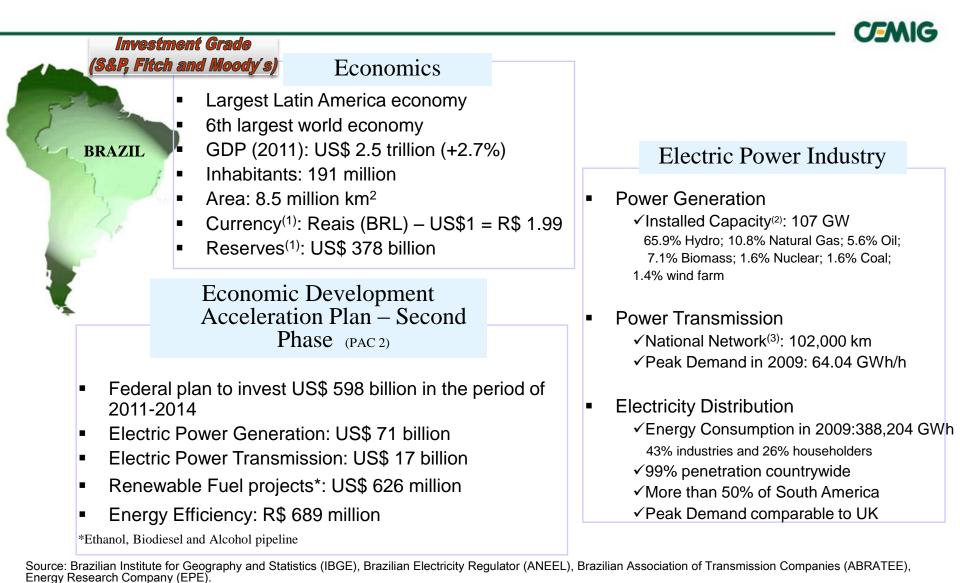
World Leader in Sustainability





### Appendix

### Brazilian GDP growth is driven by domestic market

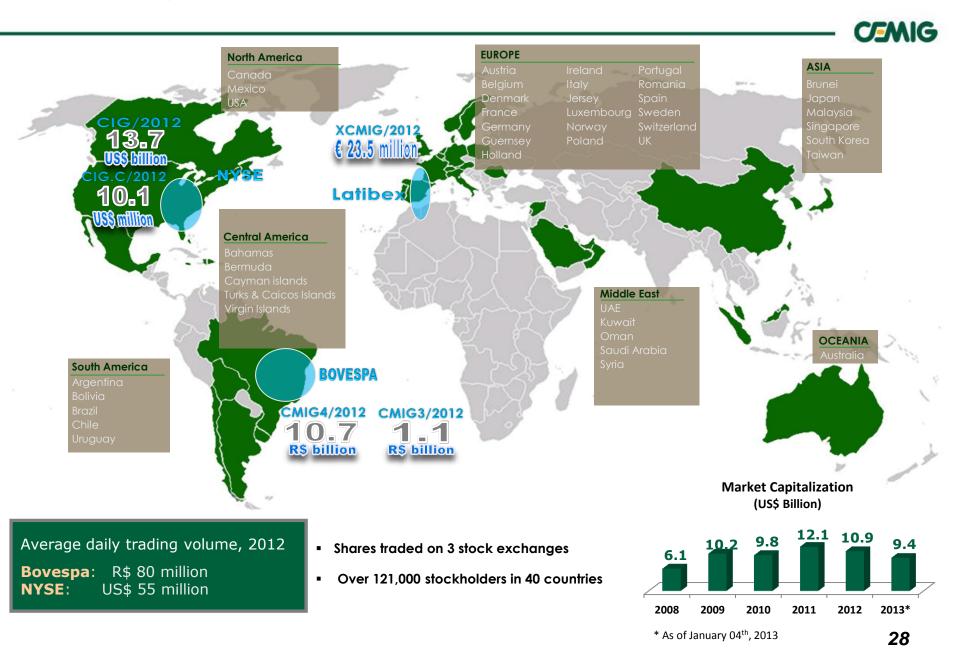


<sup>(1)</sup> As of February 31<sup>th</sup>, 2012

<sup>(2)</sup> As of January 06th, 2012

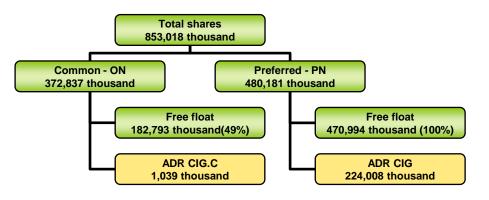
<sup>(3)</sup> As of June 30th, 2010

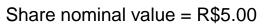
### Strong shareholders base assures liquidity



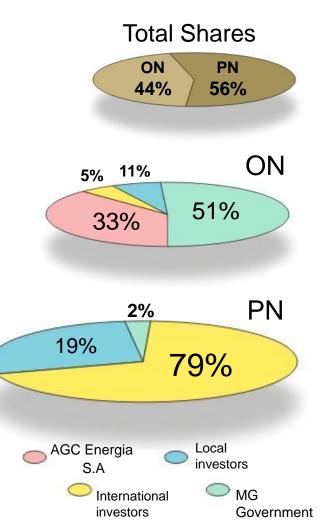
### The blend of shareholders provides long term perspective

- Our shareholder diversity provides a global business management vision focused on sustainability of the company's activities
- Listed in major stock exchanges
  - BOVESPA (Brazil)
  - NYSE (USA)
  - LATIBEX (Spain)



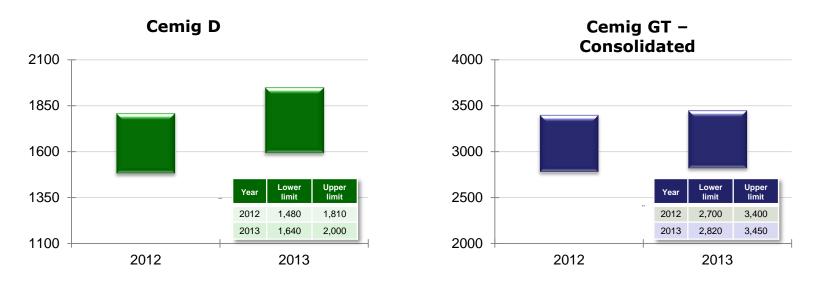


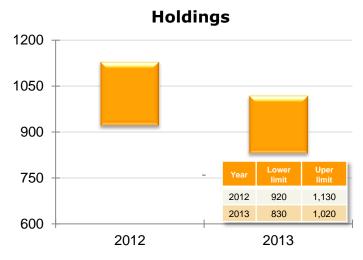
ADR outstanding approximately 20% of total shares and 36.97% of PN shares 1 ADR = 1 share in Bovespa ON shares have voting rights



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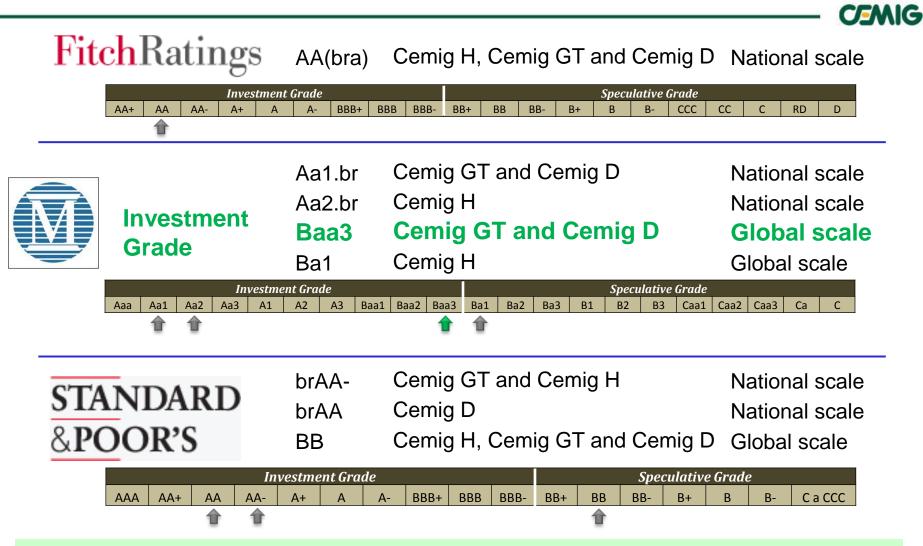
### EBITDA Guidance 2012-2013





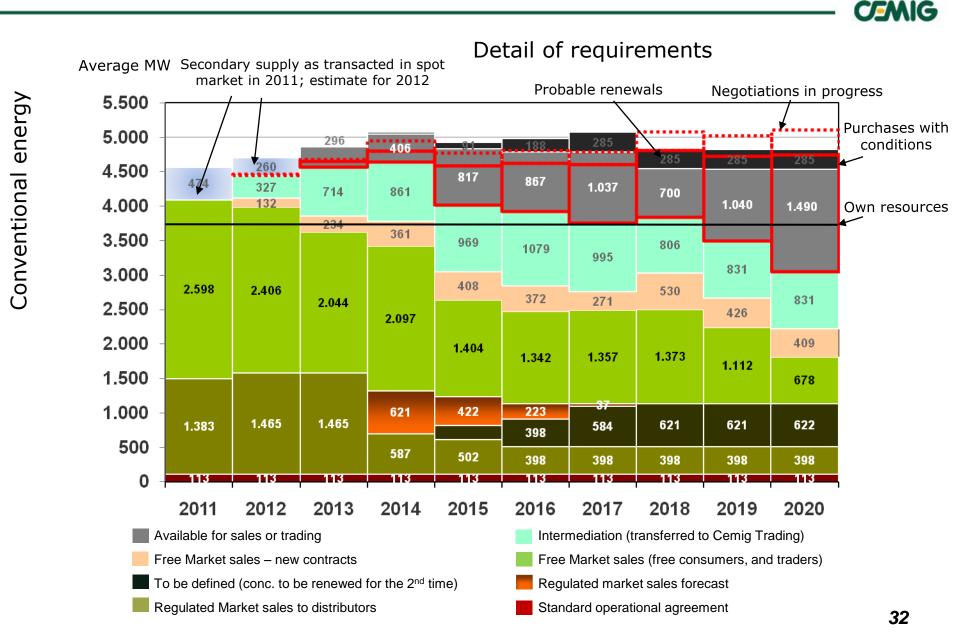
R\$ Million in constant prices as of June 2012

### Superior credit capacity recognized by the major rating agencies



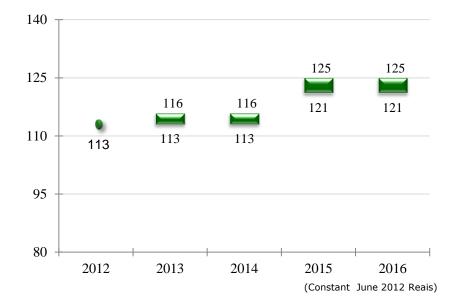
Solid fundamentals assured by excellent financial management, stable profitability, strong cash generation and robust corporate governance.

### CEMIG GT – Supply-demand balance



### **CEMIG GT:** Power generation prices estimates

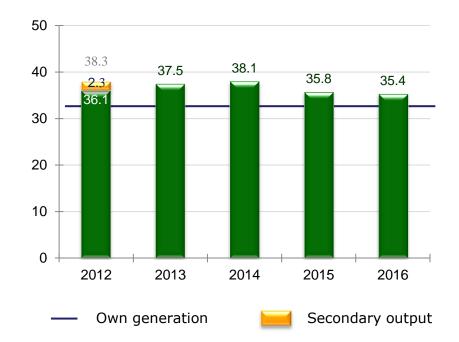
Effect of renewal of existing contracts (R\$/MWh)



 Replacement of existing contracts, starting in 2015, by new contracts with higher prices than the present.

### Power Generation Sales Volume Estimates: CEMIG GT

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Market – TWh

- Participation in the system's Secondary Generation in 2012 (generation in excess of physical guarantees, resulting from favorable hydrology, sold in the spot market at the spot price (PLD) ).
- Purchase of electricity (Petrobrás, Copel, Incentive-bearing sources, Wind power, RBE, excess from Santo Antônio).

### **Brazilian National Grid**

90,000 80,000 70,000 **MW-médios** 60,000 50,000 40,000 30,000 20,000 10,000 -2011 2012 2013 2014 2015 2016 Balanço (%) 1.3% 1.9% 6.0% 5.1% 2.3% Balanço 776 1,248 4,106 3,595 1,731 Reserva 1,400 2,203 2,207 1,716 3,391 Term 13,024 15,054 18,543 18,806 18,776 Hidr 48,815 51,211 53,978 55,799 56,987 Mercado 61,063 65,017 68,415 71,010 74,032

Source: PMO of May 2012; analysis by Cemig.

Based on expectation of 4.4% annual GDP growth over 2012–16.

### **Market Recognition**



Included in the DJSI for the 11th year running.



Prêmio Anefac Transparency Trophy, 2011.





Included in The Global Dow Index as the only Latin American electricity company in this 150-company index, and one of the 10 selected to represent emerging markets.



Included in Bovespa Corporate Sustainability Index.

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37th Apimec Award





#### CEMIG

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