



## **Successful Strategy**

Performance reflects balanced portfolio structure

February, 2014







#### Disclaimer



Some statements and estimates in this material may represent expectations about future events or results that involve risks and uncertainties known and unknown. There is no guarantee that the events or results referred to in these expectations will occur.

These expectations are based on present assumptions and analyses from the viewpoint of our management, based on their experience, the macroeconomic environment, market conditions in the energy sector and our expected future results, many of which are not under Cemig's control.

Important factors that can lead to significant differences between actual results and projections about future events or results include Cemig's business strategy, Brazilian and international economic conditions, technology, Cemig's financial strategy, changes in the energy sector, hydrological conditions, conditions in the financial markets, uncertainty regarding future results of operations, plans and objectives as well as other factors. Because of these and other factors, our actual results may differ significantly from those indicated in or implied by these statements.

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To evaluate the risks and uncertainties as they relate to Cemig, and to obtain additional information about factors that could lead to different results from those estimated by Cemig, please consult the section on Risk Factors included in our Formulário de Referência filed with the Brazilian Securities Commission – CVM, and in Form 20-F filed with the U.S. Securities and Exchange Commission – SEC.

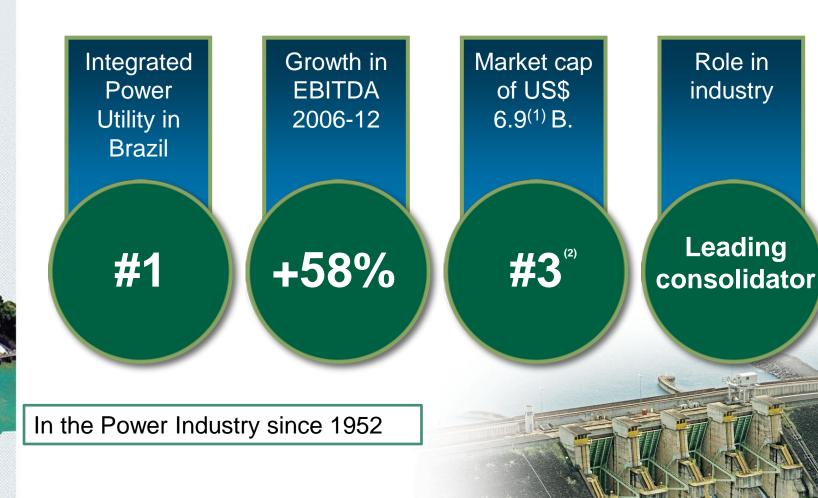
All figures are in BR GAAP.

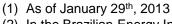




## Brazil's Leading Power Utility







<sup>(2)</sup> In the Brazilian Energy Industry

## Cemig: Strength in Numbers

Number of power plants

71

CEMIG

Total installed capacity

7,157 MW

Locations in Minas Gerais State

5,415

Size of Distribution concession area vs France

Larger

**Electricity Distribution lines** 

510,744 km

**Power Transmission lines** 

9,128 km









## Cemig at a Glance

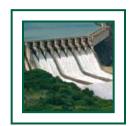


- Based in State of Minas Gerais, controlling shareholder
  - growing throughout Brazil and Chile
- Strong financial profile:

9M13 Net revenues: R\$ 10.7B EBITDA: R\$ 4.1B
 9M12 Net revenues: R\$ 10.3B EBITDA: R\$ 3.9B

- Highest liquidity in the sector
  - listed on 3 stock exchanges New York, São Paulo, Madrid
  - More than 120.000 shareholders in more than 40 countries
  - Average Daily Trading Volume in 2013, up to December 26th:
    - R\$64M in Bovespa
    - US\$37M in NYSE
- Solid dividend policy
  - Minimum 50% payout ratio
  - Every two years, may pay extra dividends, if cash conditions permit
- Strong Growth outlook in the long run
  - Acquisitions
  - Re-pricing of energy contracts











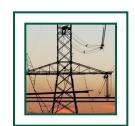


## The Cemig Story – Agenda



The positioning







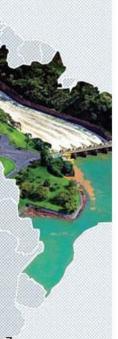




## Cemig is Uniquely Positioned



- 1 The Brazil advantage
- 2 Unmatched scale
- 3 Diversified portfolio
- 4 Leader in renewable energy
- 5 Strong governance



## An Emerging Powerhouse Economy



Latin American economy

#1

Ranking of economy in world\*

#7

GDP 2012

US\$2.2 Trillion

GDP growth 2013\*\*

2.3%

**Population** 

201 M

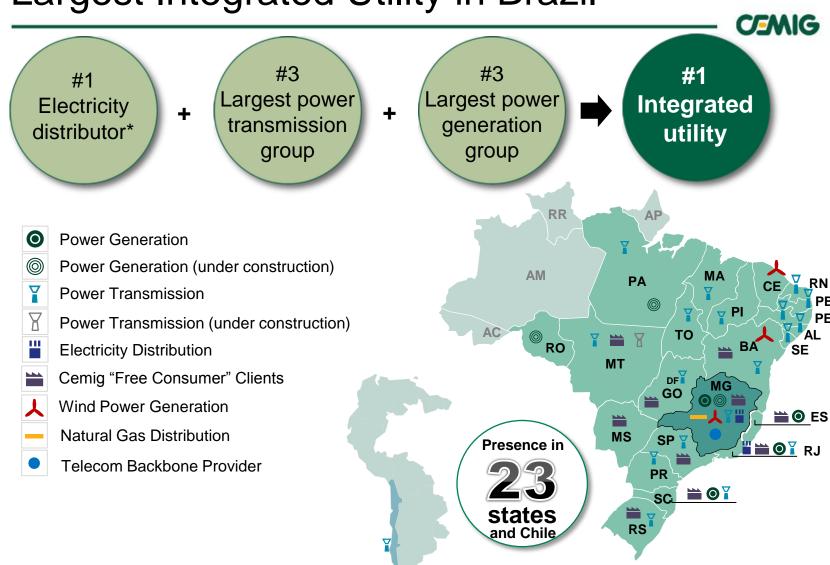
Investment grade by Moody's, Fitch and S&P



<sup>\*</sup> World Bank on December 26th 2013

Brazil's Central Bank Focus Report, December 26th 2013

## Largest Integrated Utility in Brazil



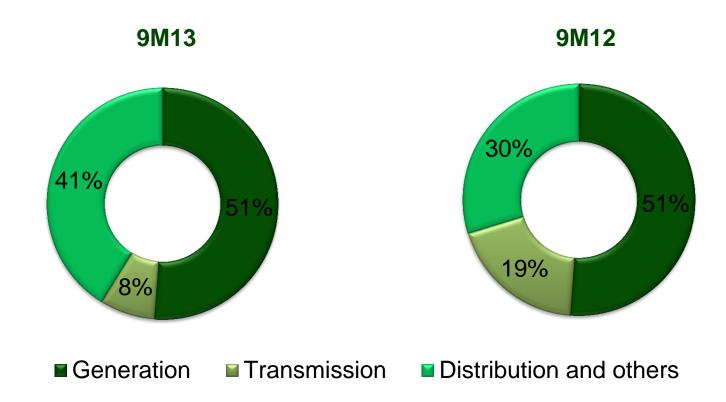


<sup>\*</sup> in terms of length of electricity distribution lines

## Diversified, Low Risk Business Portfolio



#### **Breakdown of Ebitda – IFRS10**

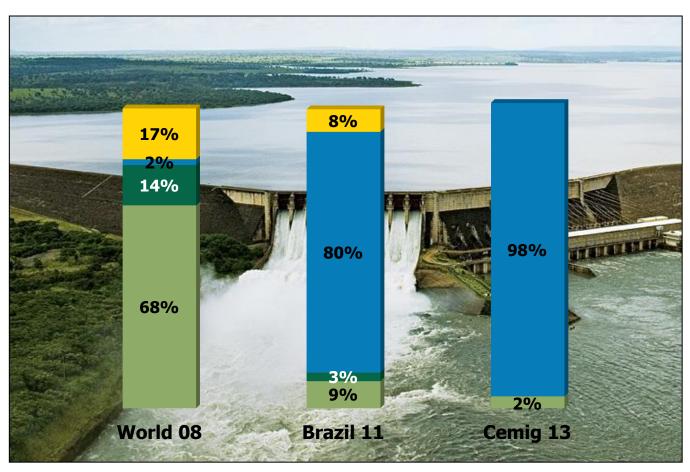


Most of the revenues are inflation protected

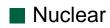


## Leader in Renewable Hydro Power Energy

#### **Power Generation by Source**



■ Fossil Source Fuels







## Best-in-Class Corporate Governance



- ✓ Minas Gerais, controlling shareholder a positive influence
  - one of fastest growing, investor-friendly states in Brazil
  - growth and profitability interest aligned with minority shareholders
  - 6 from a total of 14 members are appointed by minority shareholders
- ✓ Pro-market corporate bylaws include
  - Minimum 50% dividend payout
  - Capex limited to 40% of EBITDA
  - Net debt limited to 2.5x EBITDA
  - Net debt limited to 50% of total cap.
- ✓ Leader in sustainability
  - only Latin American utility in DJSI Dow Jones since 1999
  - Included in the ISE Bovespa Sustainability Index since 2005
- ✓ Present in the Global Dow Index













## The Cemig Story – Agenda



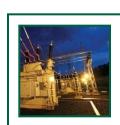
The positioning

The performance

The growth







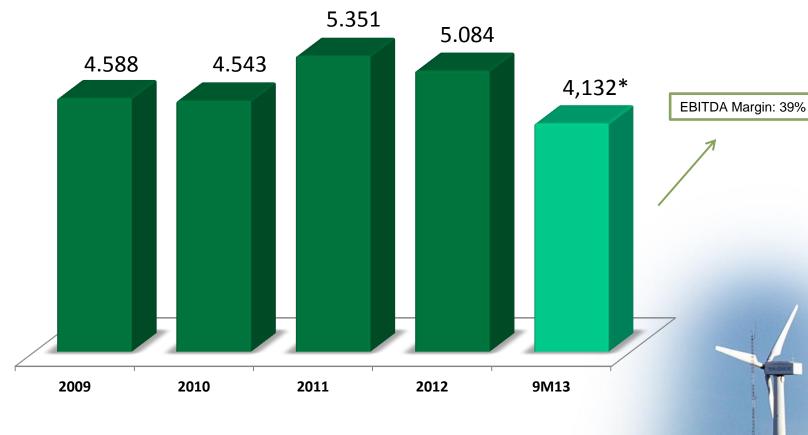




## Growth in EBITDA - Guidance





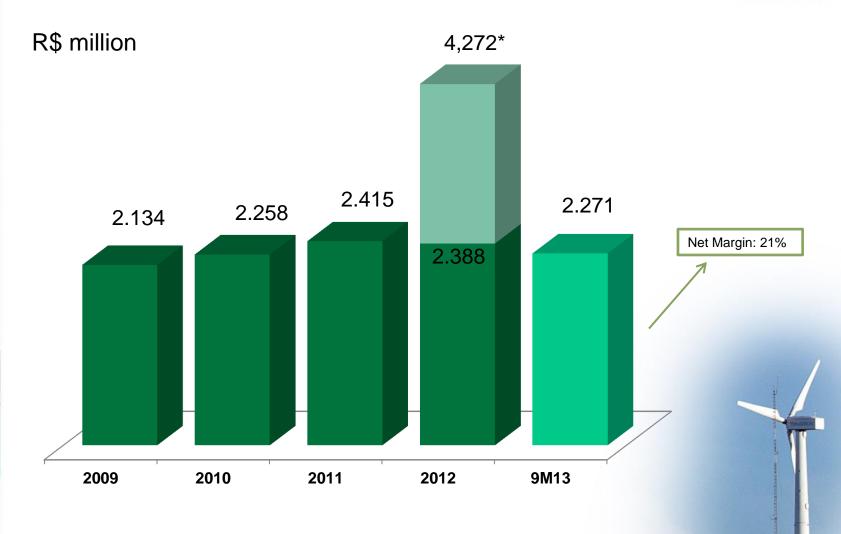


\*Ebitda calculated by same criteria used in the Guidance presented at the 18th Cemig/Apimec annual meeting with investors.



## Net Income Continues to Expand



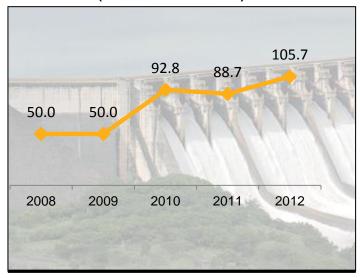


<sup>\*</sup>Includes non-recurring gain of R\$1,884 million with the CRC's (Accounts receivable from Minas Gerais State government) anticipated settlement.

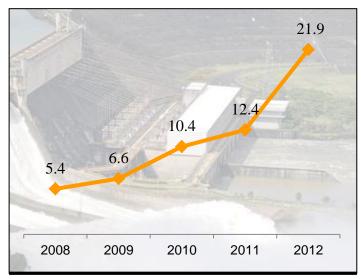
## Attractive and Secure Dividend Payout







## Dividend Yield (%)\* Preferred shares



\* Considering Interest on Equity for the 2012 business year



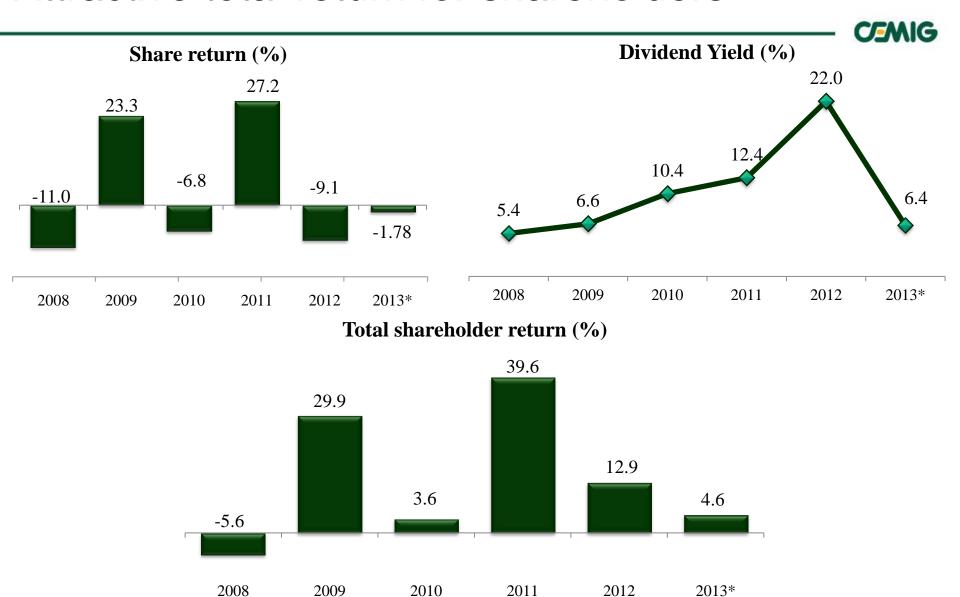
IOE - INTEREST ON EQUITY

A.D. – ADDITIONAL DIVIDENDS

E.D. - EXTRAORDINARY DIVIDENDS

O.D. - ORDINARY DIVIDENDS

## Attractive total return for shareholders



\*For share return and dividends declared up to November 29th 2013

## Strong Balance Sheet to Support Growth



Net debt to EBITDA

0.93X

Debt in foreign currency(\*)

0.4%

Cash on hand – Sept/13

R\$4.7B

Net Revenue 9M13

R\$ 10.7B



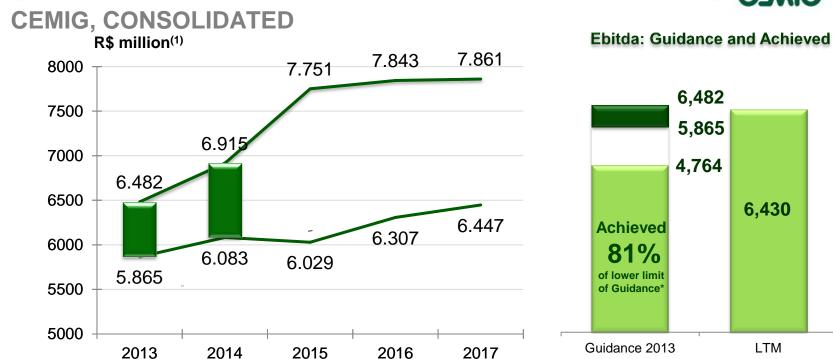




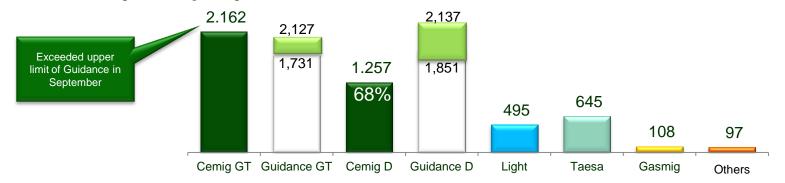


## EBITDA Guidance – 2013/2017





#### EBITDA by company, 9M13\*

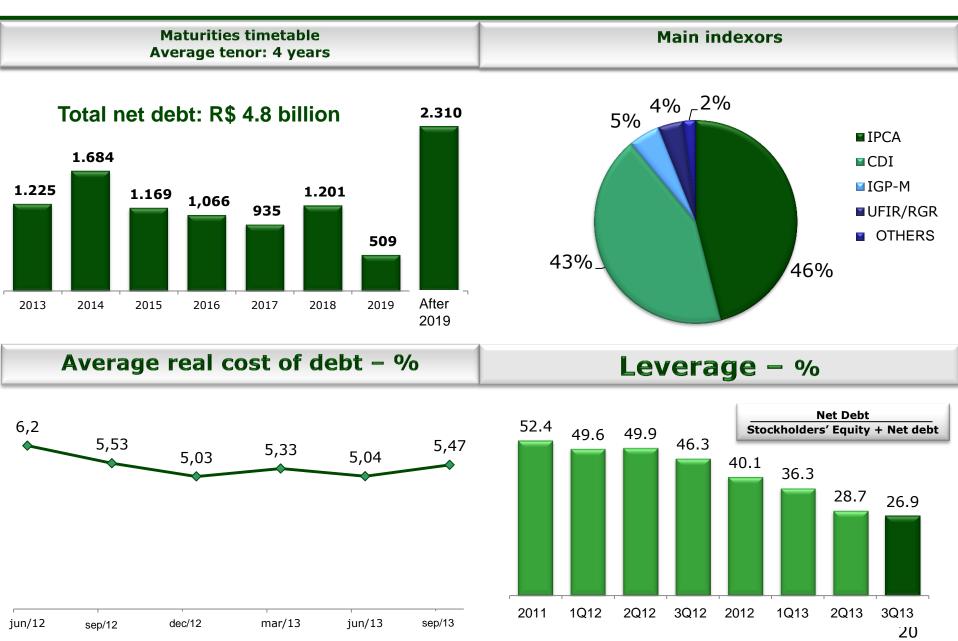


<sup>(1)</sup> Constant currency as of June 2013.

<sup>\*</sup>Ebitda calculated by same criteria used in the Guidance presented at the 18<sup>th</sup> Cemig/Apimec annual meeting with investors.

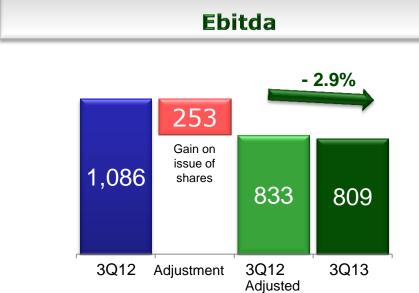
## Consolidated debt profile



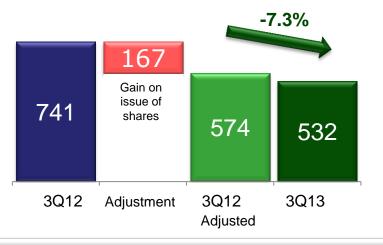


## Results of Cemig GT – 3Q13



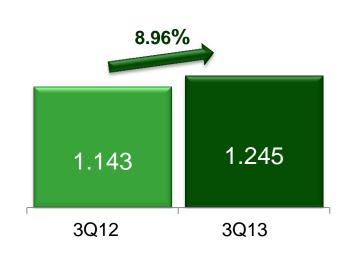


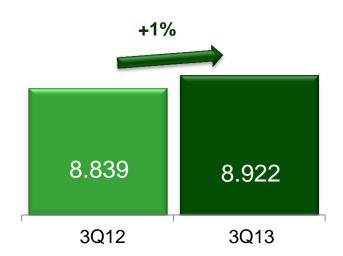




#### **Net revenue**

Electricity sold – GWh



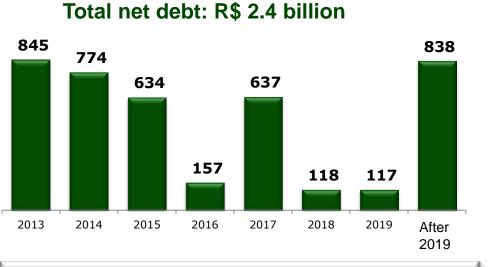


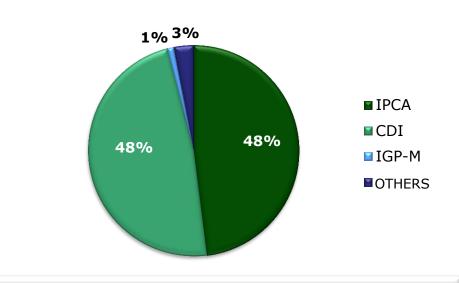
## Cemig GT: Debt profile, 3Q13





#### **Main indexors**





#### Average real cost of debt - %

5,14

# 5,64

## Leverage - %



6,06

5,6

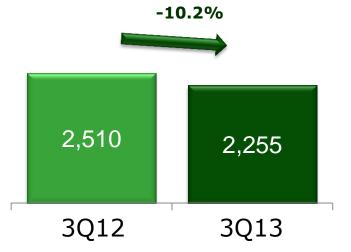
4,81

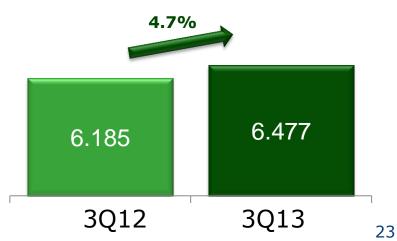
5,18

## Cemig D: 3Q13 results







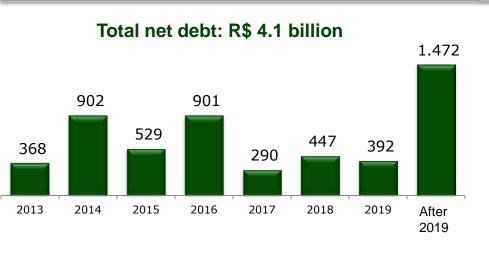


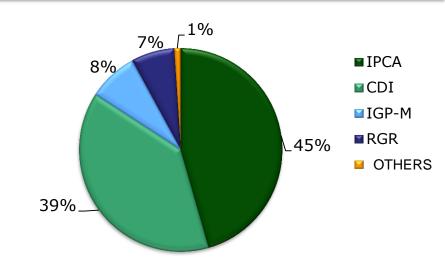
## Cemig D: Debt profile, 3Q13





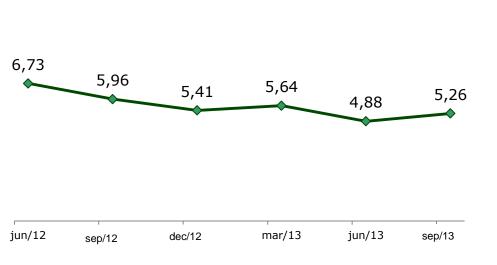
## **Principal indexors**

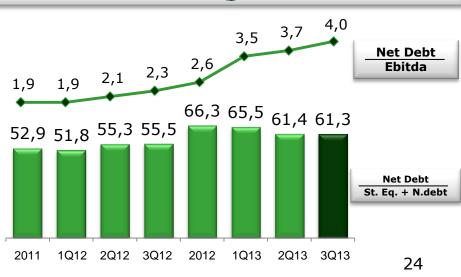




#### Average real cost of debt - %

### Leverage - %





## Superior credit capacity recognized by the major rating agencies



**Fitch**Ratings

AA(bra) Cemig H, Cemig GT and Cemig D National scale

Investment Grade									Speculative Grade										
AA+	AA	AA-	A+	Α	A-	BBB+	BBB	BBB-	BB+	BB	BB-	B+	В	B-	CCC	CC	С	RD	D
	1																		



Investment Grade

Aa1.br Cemig GT and Cemig D

Cemig H

**Cemig GT and Cemig D** 

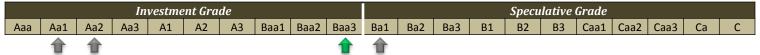
Cemig H

National scale

National scale

Global scale

Global scale





brAA+

BB+

Aa2.br

Baa3

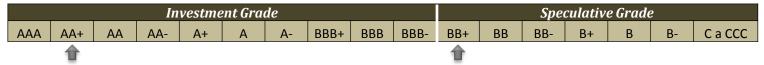
Ba1

Cemig H, Cemig GT and Cemig D

Cemig H, Cemig GT and Cemig D

National scale

Global scale



Solid fundamentals assured by excellent financial management, stable profitability, strong cash generation and robust corporate governance.

## The Cemig Story – Agenda



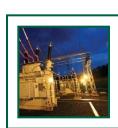
The positioning

The performance

The growth





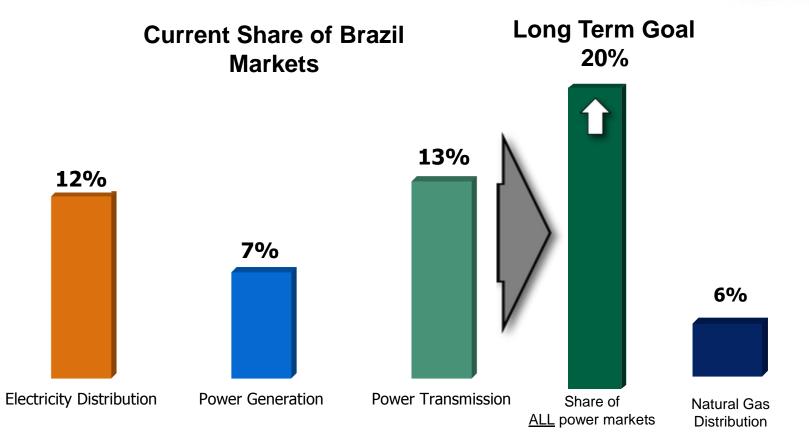






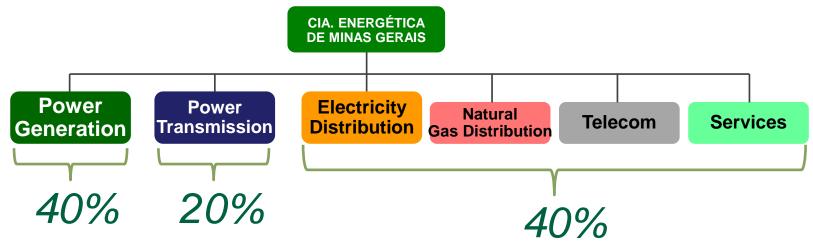
## Clear Long Term Goals



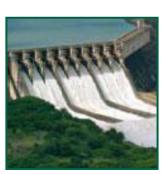


- ➤ Brazilian generation market (% of total installed capacity)
- ➤ Brazilian transmission market (% of Permitted Annual Revenue (RAP))
- > Brazilian electricity distribution market (% of all electricity distributed to free and captive clients in Brazil)

# Target Ebitda contribution by business in the long run













## **Growth Drivers**



1 Leverage price increases

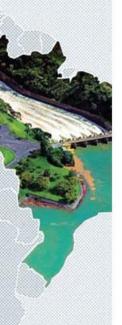


2 Improve operating efficiency



3 Geographic expansion

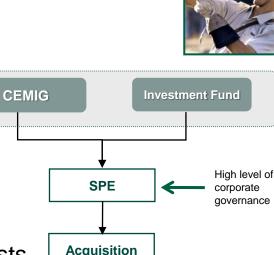




## Record of Successful Acquisitions

#### **Business Model for Growth**

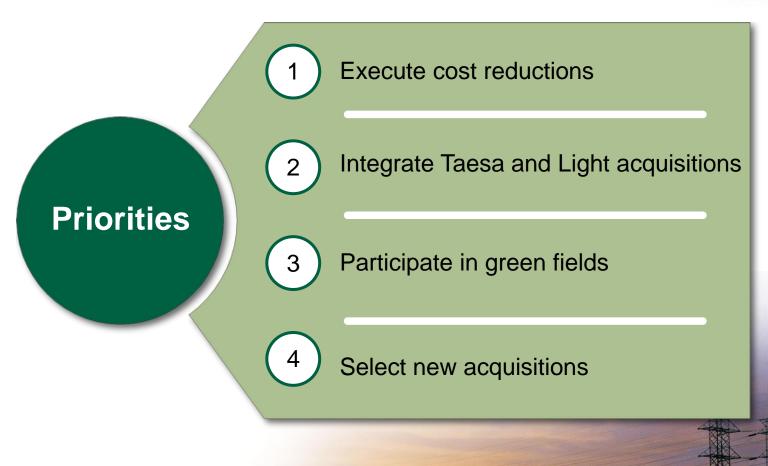
- Partnerships with Equity Investment Funds (FIPs) in acquisitions create a new growth driver
- Structuring of partnerships with FIPs produces a growth strategy that optimizes capital needs
- Innovative acquisition structure enables Cemig to use it in other expansion opportunities, aligned with its Long-Term Strategic Plan.
- Attractive return to investors, at low risk
  - Best-in-class Corporate Governance
    - Investors enter as financial partners and Cemig as operating partner
    - Possibility of increasing stake in the future
- Strategic positioning with minority or equal interests assures Cemig greater access to financial capital markets



CEMIG

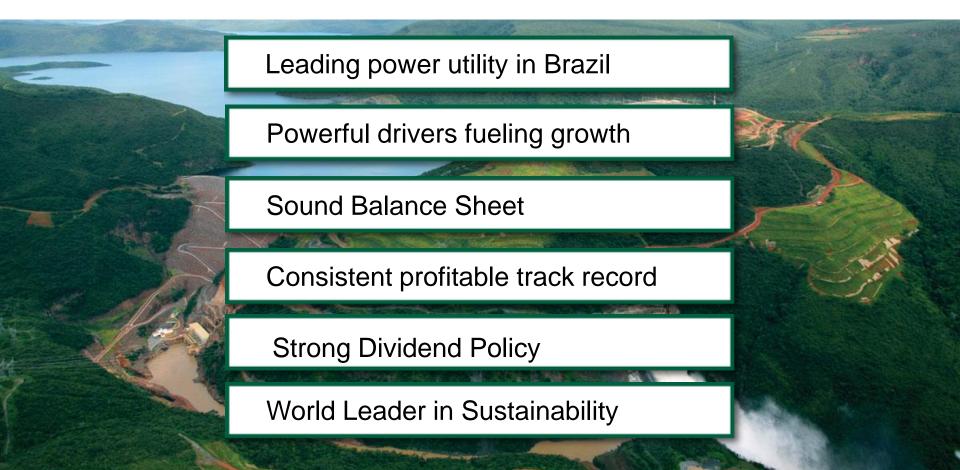
## Clear Priorities for 2014







## Why Invest in Cemig











## Brazilian GDP growth is driven by domestic market





BRAZIL

#### **Economics**

- Largest Latin America economy
- 7th largest world economy
- GDP (2012): US\$ 2.2 trillion (+0.9%)
- Inhabitants: 201 million
- Area: 8.5 million km<sup>2</sup>
- Currency<sup>(1)</sup>: Reais (BRL) US\$1 = R\$ 2.35
- Reserves<sup>(2)</sup>: US\$ 375 billion

#### Economic Development Acceleration Plan – Second Phase (PAC 2)

- Federal plan to invest US\$ 598 billion in the period of 2011-2014
- Electric Power Generation: US\$ 71 billion
- Electric Power Transmission: US\$ 17 billion
- Renewable Fuel projects\*: US\$ 626 million
- Energy Efficiency: R\$ 689 million

\*Ethanol, Biodiesel and Alcohol pipeline

#### Electric Power Industry

- **Power Generation** 
  - ✓ Installed Capacity<sup>(3)</sup>: 107 GW

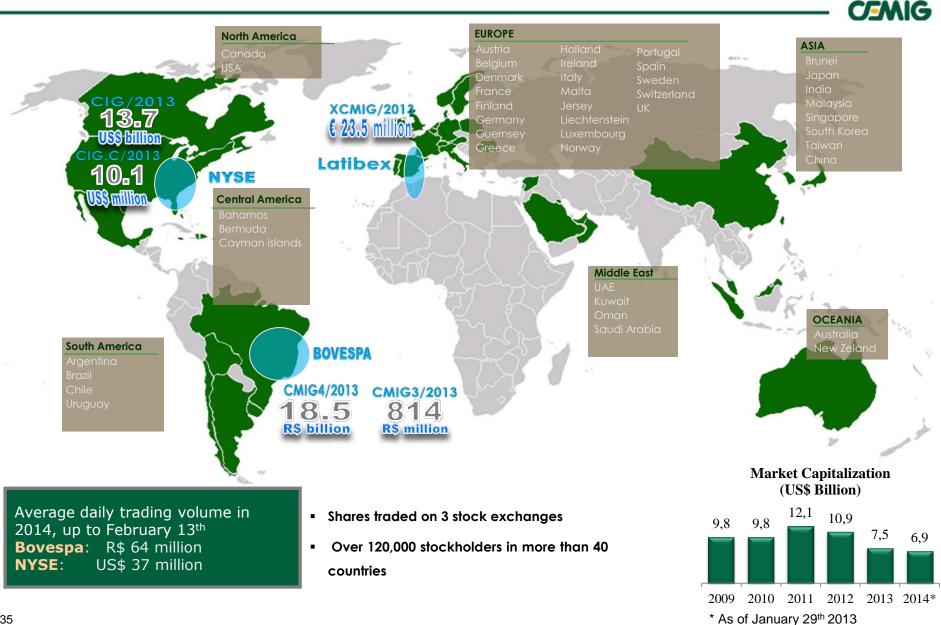
65.9% Hydro; 10.8% Natural Gas; 5.6% Oil; 7.1% Biomass; 1.6% Nuclear; 1.6% Coal;

- 1.4% wind farm
- Power Transmission
  - ✓ National Network: 102,000 km
  - √ Peak Demand in 2009: 64.04 GWh/h
- **Electricity Distribution** 
  - ✓ Energy Consumption in 2009:388,204 GWh 43% industries and 26% householders
  - √99% penetration countrywide
  - ✓ More than 50% of South America
  - ✓ Peak Demand comparable to UK

Source: Brazilian Institute for Geography and Statistics (IBGE), Brazilian Electricity Regulator (ANEEL), Brazilian Association of Transmission Companies (ABRATEE), Energy Research Company (EPE).

- (1) As of December 27th, 2013 Brazilian Central Bank
- (2) As of December 03rd, 2013 Brazilian Central Bank
- 34 (3) As of June 30<sup>th</sup>, 2010

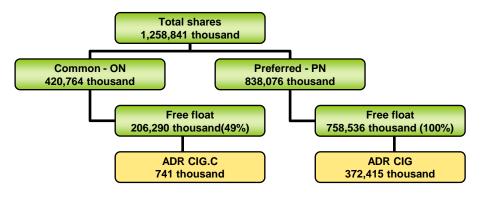
## Strong shareholders base assures liquidity



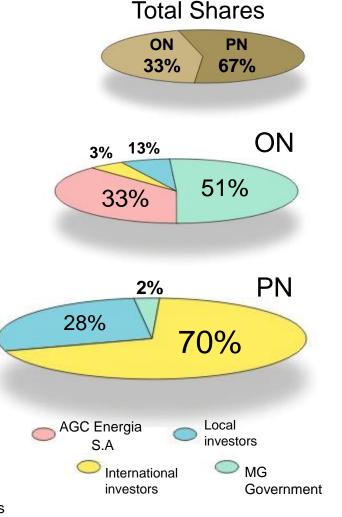
## The blend of shareholders provides long term perspective



- Our shareholder diversity provides a global business management vision focused on sustainability of the company's activities
- Listed in major stock exchanges
  - BOVESPA (Brazil)
  - NYSE (USA)
  - LATIBEX (Spain)



Share nominal value = R\$5.00

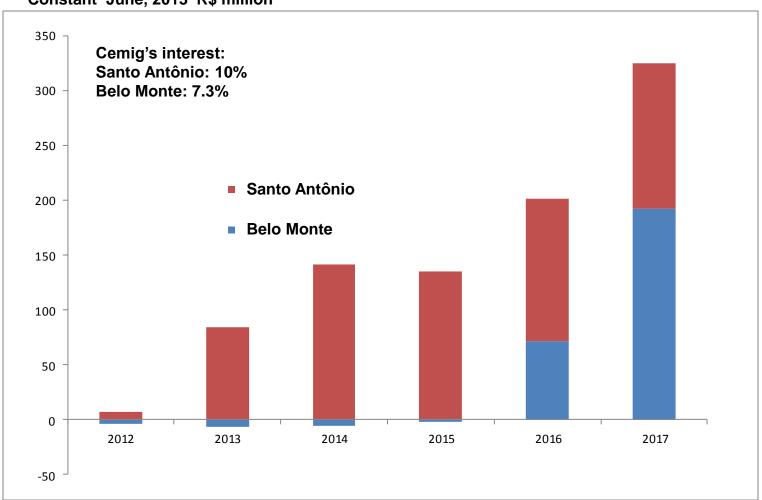


ADR outstanding approximately 20% of total shares and 36.97% of PN shares 1 ADR = 1 share in Bovespa ON shares have voting rights

# Ebitda from holdings in Santo Antônio and Belo Monte

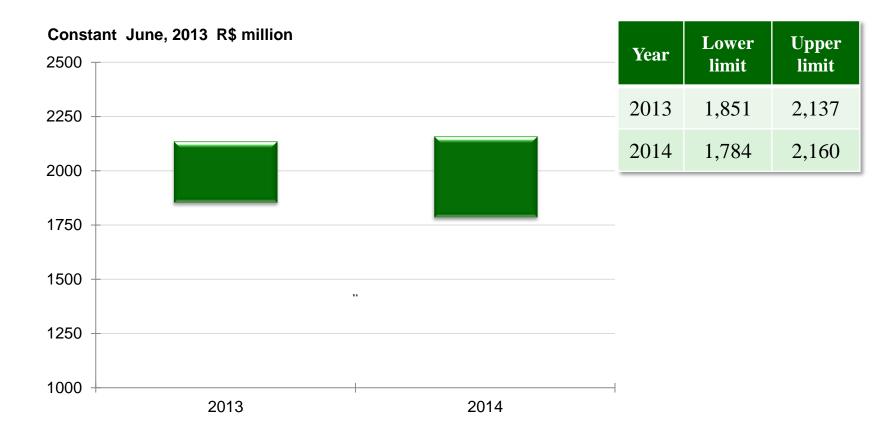






## **CEMIG D EBITDA Guidance**

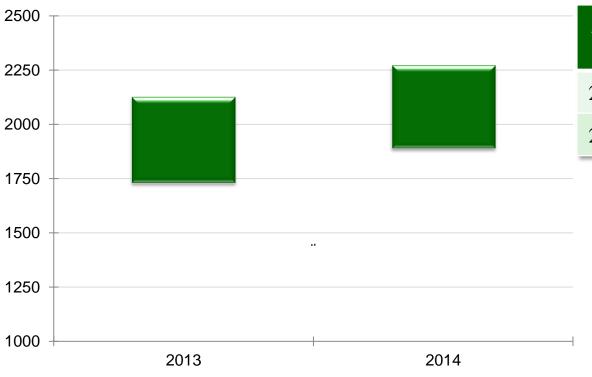




## **CEMIG GT EBITDA Guidance**



#### Constant June, 2013 R\$ million

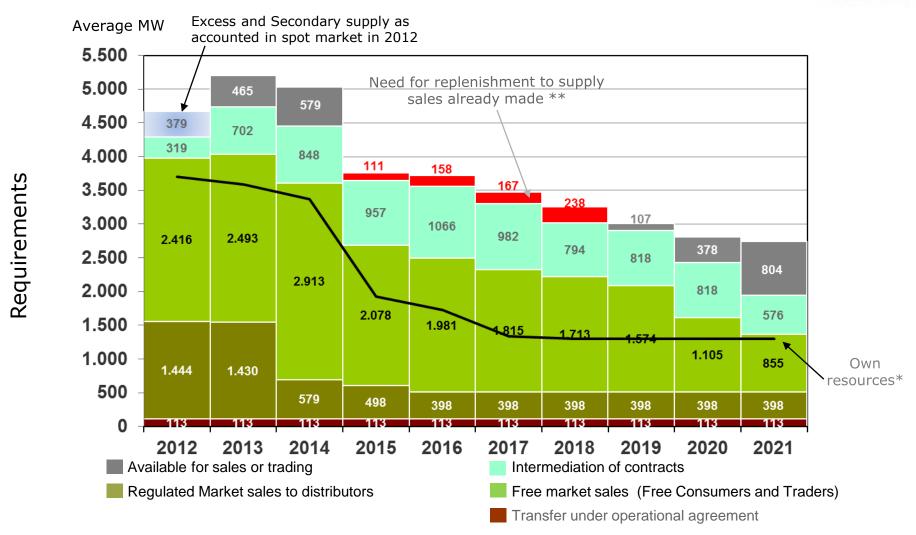


Year	Lower limit	Upper limit
2013	1,731	2,127
2014	1,889	2,272

Projections take into account the transfer of Taesa to the holding company.

## CEMIG GT – Supply-demand balance



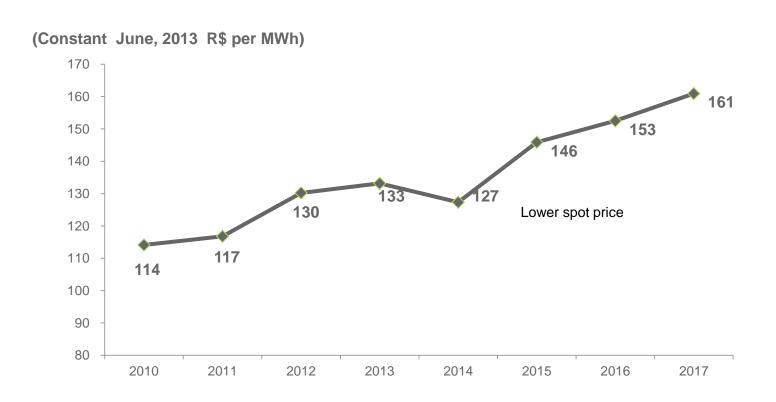


- (\*) <u>Assuming:</u> <u>Withdrawal</u> of Hydro Plants which: have <u>first or second</u> concession period ending in forthcoming years.
- (\*\*) The amounts shown in solid red are part of sales already made in contracts with Free Consumers and with traders.

## Average prices increasing, except in 2014

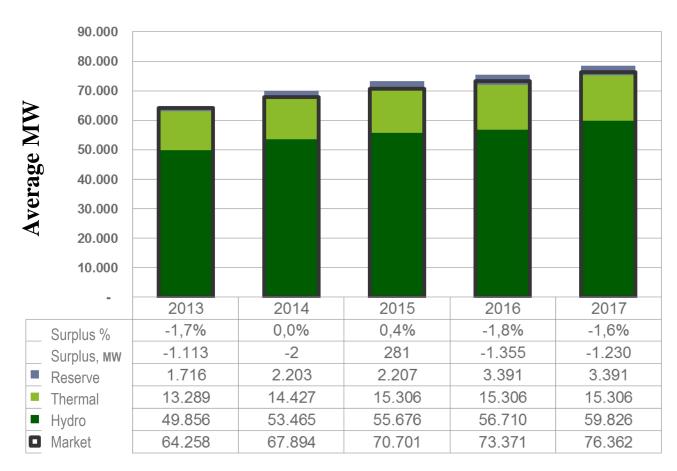


## **Average electricity sale prices**



## Brazilian National Grid: projections made in 2013 for 2013–17





Source: May 2013 PMO, analyzed by Cemig.

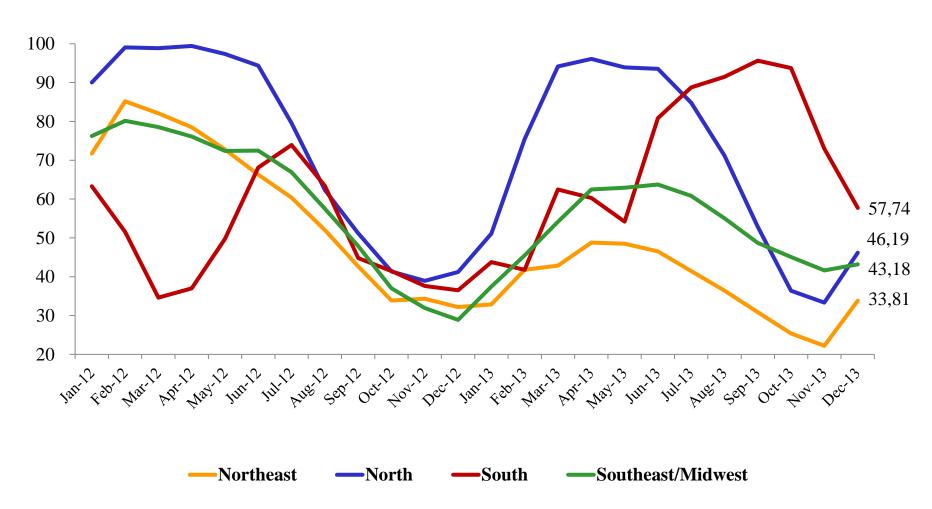
Assumptions: (1) Based on GDP growth estimate for 2013–17 of 4.5% [first 4-monthly revision of 2013];

(2) Assumes withdrawal of thermal projects that initially sold new-build power supply but were not built.

## Level of reservoirs (%)\*



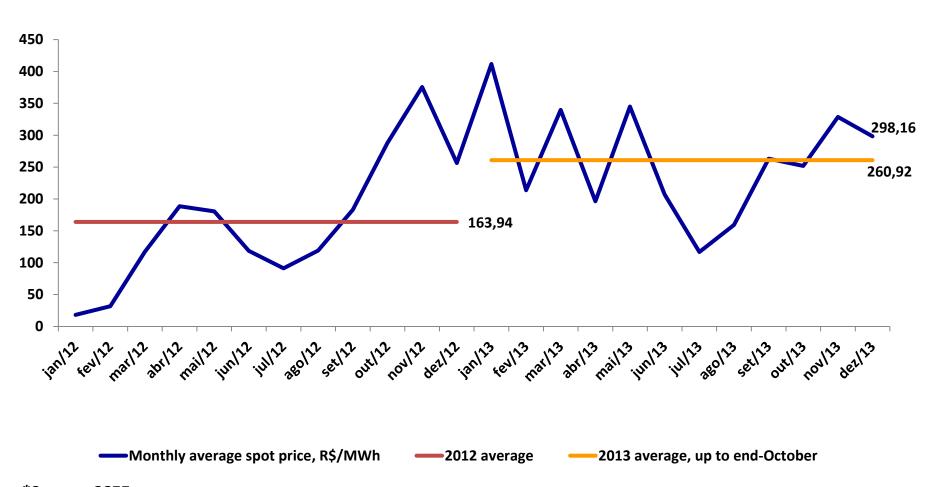
### Level of reservoirs by region (%)



\*Source: ONS



Brazil: electricity spot price - monthly average (R\$/MWh)



\*Source: CCEE

#### Electric Sector Concession Renewals



#### Law 12,783/2013 (MP579):

- Reduction of sector charges
- Extension of concessions for additional 30 years, conditioned to an early renewal in 2013, for those expiring between 2013 and 2017
- Revenue covering only operation and maintenance costs

## Cemig's concessions expiring between 2013 and 2017:

- 21 power plants (2.4 GW assured energy)
  - ✓ Among them, 3 HPP which have not been granted with a extension yet, account for 1.8 GW of assured energy
- Transmission concession contract in Minas Gerais. EBITDA reduction of R\$336 million
- Distribution concession in Minas Gerais. No changes

Segment	Company's Decison
Generation (18 HPP of 2 <sup>nd</sup> renewal)	Didn't accept
Generation (3 HPP of 1 <sup>st</sup> renewal)	Don't agree
Transmission	Accepted
Distribution	Accepted

## Contracts maturing of generation plants



#### 2nd maturity:

#	Туре	Plant	Plant Expiry of concession		Assured energy (average MW)	
1	HPP	Três Marias	Jul/2015	396	239	
2	HPP	Volta Grande	Feb/2017	380	229	
3	HPP	Salto Grande	Jul/2015	102	75	
4	HPP	Itutinga	Jul/2015	52	28	
5	HPP	Camargos	Jul/2015	46	21	
6	SHPP	Piau	Jul/2015	18	14	
7	SHPP	Gafanhoto	Jul/2015	14	7	
8	SHPP	Peti	Jul/2015	9	6	
9	SHPP	Joasal	Jul/2015	8	5	
10	SHPP	Tronqueiras	Jul/2015	9		
11	SHPP	Cajurú	Jul/2015	7	3	
12	SHPP	Marmelos	Jul/2015	4	3 3	
13	SHPP	Martins	Jul/2015	8	3	
14	SHPP	Paciência	Jul/2015	4	2	
15	SHPP	Anil	Jul/2015	2		
16	SHPP	Sumidouro	Jul/2015	2	1	
17	SHPP	Santa Marta	Jul/2015	1	1	
18	SHPP	Poquim	Jul/2015	1	0	
	TOTAL	1,064	642			

#### 1st maturity:

#	Туре	Plant	Expiry of concession	Installed capacity (MW)	Assured energy (average MW)
1	HPP	São Simão	Jan/2015	1,710	1,281
2	HPP	Jaguara	Aug/2013	424	336
3	HPP	Miranda	Dec/2016	408	202
	TOTA	2,542	1,819		

## Contracts maturing of transmission plants

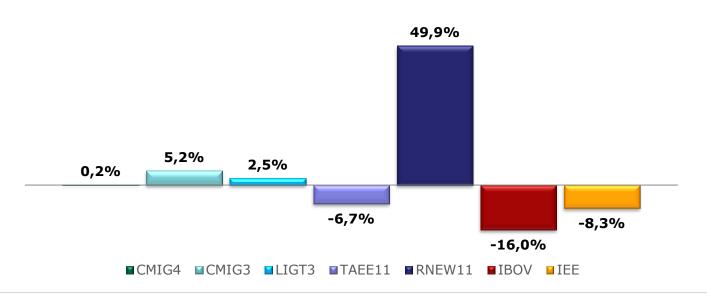


#	Plant	Location	Expiry of concession
	TBE		
1	EBTE – LT Juína-Brasnorte	Mato Grosso	out/38
2	ETEP – LT Tucuruí – Vila do Conde	Pará	jun/31
3	ENTE – LTs Tucuruí – Marabá – Açailândia	Pará/Maranhão	dez/32
4	ERTE – LT Vila do Conde – Santa Maria	Pará	dez/32
5	EATE – LT Tucuruí – Presidente Dutra	Pará	jun/31
6	ECTE – LT Campos Novos – Blumenau	Santa Catarina	nov/30
7	STC – LT Barra Grande	Santa Catarina	jun/36
8	Lumitrans – LT Machadinho	Santa Catarina	jul/34
9	ESDE – LT Barbacena2-Juiz de Fora 1 (Projeto em andamento)	Minas Gerais	nov/39
	Taesa		
10	TSN	Goiás/ Bahia	dez/30
11	Munirah	Bahia	fev/34
12	Gtesa	Pernambuco/ Paraíba	jan/32
13	Patesa	Rio Grande do Norte	dez/32
14	NVT	Maranhão/Distrito Federal	dez/30
15	ETAU	Santa Catarina/Rio G. do Sul	dez/32
16	ETEO	São Paulo	mai/30
17	Brasnorte	Mato Grosso	mar/38
18	STE	Rio Grande do Sul	dez/32
19	ATE	Paraná/São Paulo	fev/34
20	ATE II	Tocantins/Piauí/Bahia	mar/35
21	ATE III	Tocantins/Pará	mar/36
22	São Gotardo (Projeto em andamento)	Minas Gerais	ago/42
	Others		
23	Transchile – LT Charrua – Nueva Temuco	Chile	mai/28
24	Centroeste de Minas – LT Furnas – Pimenta	Minas Gerais	mar/35
25	Rede Básica	Minas Gerais	jul/15
26	Sub-Estação – SE Itajubá – 3	Minas Gerais	out/30
27	Transleste – LT Irapé – Montes Claros	Minas Gerais	fev/34
28	Transudeste – LT Itutinga – Juiz de Fora	Minas Gerais	mar/35
29	Transirapé – LT Irapé – Araçuaí	Minas Gerais	mar/35

## Capital market



#### Share performance – 2013 up to Dec. 26th



## Cemig: A global investment option

- Shareholders in more than 40 countries
  - ✓ Average daily trading volume\*:
    - Bovespa: R\$ 78 mn
    - NYSE: US\$ 27 mn
- > Over 200 meetings/conferences with investors in various countries in 2013

Anefac Professional of The Year Award – Accountant, Leonardo George de Magalhães

\* December 26th, 2013

## Financial Statements Separated by Company (9M13)



FINANCIAL STATEMENTS SEPARATED BY COMPANY - SEPTEMBER 31, 2013												
ITEM	HOLDING	CEMIG GT	CEMIG D	LIGHT	TAESA	GASMIG	CEMIG TELECOM	SÁ CARVALHO	ROSAL	OTHERS	ELIMINATIONS/TR ANSFERS	TOTAL
ASSETS	14,835,981	12,586,529	12,543,353	4,975,832	4,867,312	1,071,575	427,251	176,385	154,770	3,874,234	(16,417,096)	39,096,12
Cash and equivalents	426,884	896,246	632,464	615,617	241,878	38,888	22,459	9,499	12,176	222,760	-	3,118,87
Securities	1,107,621	788,388	468,687	-	82,445	46,354	40,060	11,566	10,515	158,957		2,714,59
Accounts receivable		610,217	1,633,317	450,112	88,151	138,938	-	5,727	3,912	64,607	(34,873)	2,960,10
Taxes	425,826	96,436	1,452,490	359,148	315,868	65,869	28,581	554	89	16,124	-	2,760,98
Other assets	584,774	304,717	1,525,699	495,492	92,072	156,247	57,896	4,010	53	151,039	(532,810)	2,839,18
Investments/Fixed Intangible/Financial Assets of Concession	12,290,876	9,890,525	6,830,696	3,055,463	4,046,898	625,279	278,255	145,029	128,025	3,260,747	(15,849,413)	24,702,38
LIABILITIES	14,835,981	12,586,529	12,543,353	4,975,832	4,867,312	1,071,575	427,251	176,385	154,770	3,874,234	(16,417,096)	39,096,126
Suppliers and supplies	7,485	214,792	804,163	201,240	26,196	44,028	15,995	844	1,693	60,852	(52,828)	1,324,46
Loans, financings and debentures		4,121,585	5,300,092	1,934,679	2,107,296	209,632	139,458	-	-	1,632,255		15,444,99
Interest on Equity, and dividends	1,169,349	172,975	119,947	30,721	5,190	21,774	-	7,467	10,519	56,762	(425,354)	1,169,35
Post-retirement liabilities	212,833	611,595	1,867,137	446,285	-	-	756	-	-	-		3,138,60
Taxes	20,735	403,696	925,619	234,197	675,812	66,529	19,481	43,161	1,669	46,181	-	2,437,08
Other liabilities	227,653	534,603	876,983	314,372	59,060	183,249	3,413	3,667	2,079	190,929	(12,300)	2,383,70
Stockholders' equity	13,197,926	6,527,283	2,649,412	1,814,338	1,993,758	546,363	248,148	121,246	138,810	1,887,255	(15,926,614)	13,197,92
PROFIT AND LOSS ACCOUNT												
NET OPERATIONAL REVENUE	241	3,721,617	6,799,591	1,820,132	746,884	531,608	106,672	43,103	32,829	424,662	(315,958)	13,911,38
OPERATIONAL COSTS AND EXPENSES	(96,593)	(2,022,718)	(5,856,116)	(1,474,636)	(118,981)	(439,963)	(92,796)	(10,203)	(13,926)	(200,390)	234,492	(10,091,830
Electricity bought for resale		(903,049)	(2,925,655)	(958,151)	-	-	-	(1,058)	(4,149)	(60,990)	152,703	(4,700,349
Charges for use of the national grid		(188,072)	(275,724)	-	-	-	-	-	(1,638)	(23,436)	112,631	(376,239
Gas bought for resale				-	-	(398,595)	-	-	-	-	-	(398,595
Personnel	(38,383)	(245,980)	(694,898)	(75,213)	(28,666)	(10,537)	(31,025)	(974)	(1,074)	(16,911)	-	(1,143,661
Employee profit share	(8,948)	(44,387)	(54,895)	-	(3,481)	-	(1,152)	(123)	(150)	(868)	-	(114,004
Post-retirement liabilities	(8,285)	(28,456)	(89,130)	-	-	-	-	-	-	-	-	(125,871
Materials	(131)	(59,383)	(36,121)	(4,802)	(14,099)	(573)	(155)	(216)	(153)	(693)		(116,326
Outsourced services	(6,623)	(99,659)	(530,848)	(108,004)	(33,221)	(2,650)	(17,601)	(1,987)	(2,200)	(37,268)	23,421	(816,640
Depreciation and Amortization	(324)	(215,971)	(313,483)	(95,062)	(1,494)	(16,612)	(28,259)	(4,160)	(3,275)	(42,792)	(17,042)	(738,474
Royalties for use of water resources	-	(90,168)	-	-	-	-	-	(1,322)	(965)	(3,476)	-	(95,931
Operational provisions (reversals)	(8,050)	(8,267)	(127,185)	(49,770)	681	-	(32)	7	(7)	(3,510)		(196,133
Infrastructure construction cost	-	(80,696)	(616,958)	(147,898)	(30,813)	-	-	-	-	(822)	-	(877,187
Other expenses, net	(25,849)	(58,630)	(191,219)	(35,736)	(7,888)	(10,996)	(14,572)	(370)	(315)	(9,624)	(37,221)	(392,420
Equity gain (loss) in subsidiaries	2,104,917	340,794	-	54,677	15,973	-			-	2,471	(2,515,993)	2,839
Net income not performed	(80,959)	-	-	-	-	-	-	-	-	-	-	(80,959
Gain (loss) on investment alienation	378,378	(94,080)	-	-	-	-	-	-	-	-		284,29
Financial revenue	111,884	85,462	211,394	76,940	67,347	21,731	5,476	1,378	1,028	21,840	-	604,48
Financial expenses	(25,372)	(365,704)	(464,331)	(191,005)	(193,078)	(15,632)	(11,086)	(261)	(68)	(54,993)	4	(1,321,526
PRE-TAX PROFIT	2,392,496	1,665,371	690,538	286,108	518,145	97,744	8,266	34,017	19,863	193,590	(2,597,455)	3,308,68
Income tax and Social Contribution tax	(82,918)	(491,019)	(201,019)	(33,964)	(66,529)	(32,983)	(5,788)	(12,317)	(1,355)	(39,214)	-	(967,106
Deferred income tax and Social Contribution tax	(38,152)	46,883	(33,886)	(46,895)	3,238	-	(1,810)	783	(81)	(227)		(70,147
NET INCOME FOR THE PERIOD	2,271,426	1,221,235	455,633	205,249	454,854	64,761	668	22,483	18,427	154,149	(2,597,455)	2,271,430

## Market Recognition



MEMBER OF

## **Dow Jones** Sustainability Indices

In Collaboration with RobecoSAM (

In DJSI since 1999



**Included in Bovespa Corporate** Sustainability Index.





Utilities 2013



Included in The Global Dow Index as the only Latin American electricity company in this 150-company index, and one of the 10 selected to represent emerging markets.







37th Apimec Award





Transparency Trophy, 2012.



## **Investor Relations**

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## Notes



## Notes



## Notes