

CEMIG



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Investor Deck 2026

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BOVESPA BRASIL

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Some statements and estimates in this material may represent expectations about future events or results that involve risks and uncertainties known and unknown. There is no guarantee that the events or results referred to in these expectations will occur.

These expectations are based on present assumptions and analyses from the viewpoint of our management, based on their experience, the macroeconomic environment, market conditions in the energy sector and our expected future results, many of which are not under CEMIG's control.

Important factors that can lead to significant differences between actual results and projections about future events or results include CEMIG's business strategy, Brazilian and international economic conditions, technology, CEMIG's financial strategy, changes in the energy sector, hydrological conditions, conditions in the financial markets, uncertainty regarding future results of operations, plans and objectives as well as other factors. Because of these and other factors, our actual results may differ significantly from those indicated in or implied by these statements.

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To evaluate the risks and uncertainties as they relate to CEMIG, and to obtain additional information about factors that could lead to different results from those estimated by CEMIG, please consult the section on Risk Factors included in our Formulário de Referência filed with the Brazilian Securities Commission – CVM, and in Form 20-F filed with the U.S. Securities and Exchange Commission – SEC.

In this material, financial amounts are in R\$ million (R\$ mn) unless otherwise stated. Financial data reflect the adoption of IFRS.

CEMIG OVERVIEW

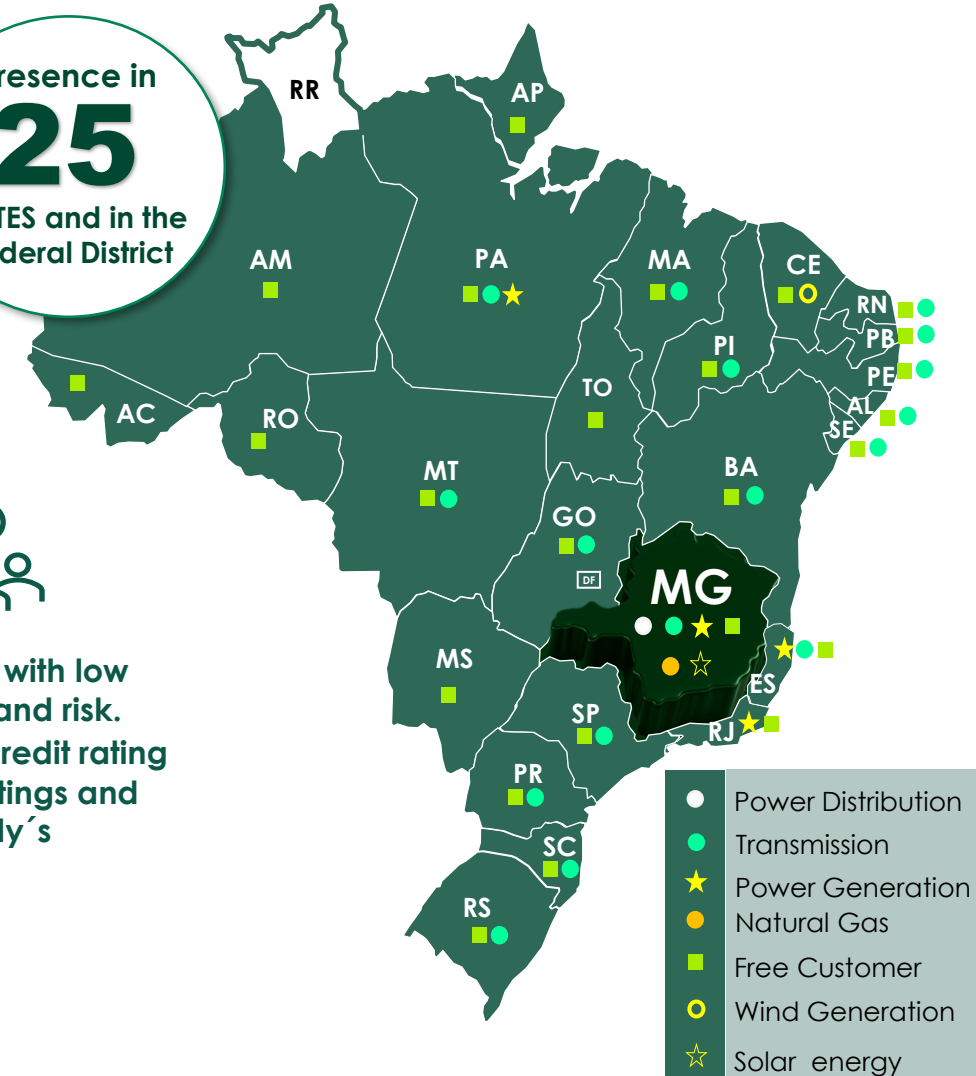
Key Credit Highlights

#1

CEMIG one of Brazil's largest utility companies, serving over 9.5 million customers

100% LEAN ENERGY SOURCES

Presence in
25
STATES and in the
Federal District



Largest integrated electric power company with a growth-focused profile and driven by investments in regulated businesses



Verticalized platform with a balanced portfolio operating in Distribution, Generation, Trading and Transmission of electricity



Solid cash flow generation. Revenue predictability given disciplined financial profile



Operating with low leverage and risk. Local AAA credit rating by Fitch Ratings and Moody's



AAA* credit rating by Fitch Ratings and Moody's

* Local

Integrated portfolio allowing to capture synergies and reduce risks

Generation

- 4.8 GW*
- 71 Power plants



Transmission

- 5,066 km
- 42 substations
- 21.68% stake in Taesa - one of the controlling shareholders

Distribution

- 588,340 km - Grid
- > 9.5 million customers
- 774 municipalities
- Largest distribution concession
- End of the concession term 2045

Trading

- Leader power trading to final clients
- 10,360 customer units



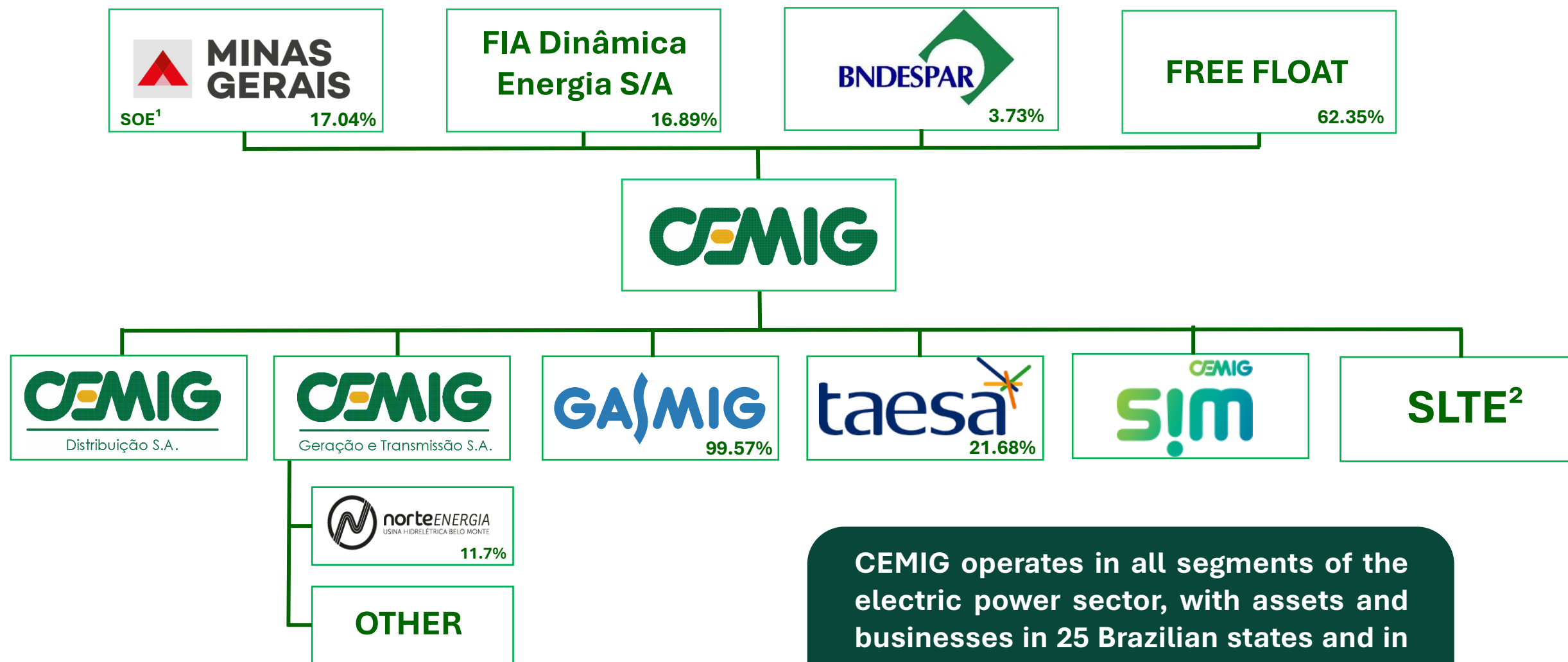
Natural Gas

- 110 thousand customers
- 50 municipalities
- 2.8 million m³
(Average daily volume)

* - Includes capacity related to interests in other power plants

Ownership Structure

6



CEMIG operates in all segments of the electric power sector, with assets and businesses in 25 Brazilian states and in the Federal District.

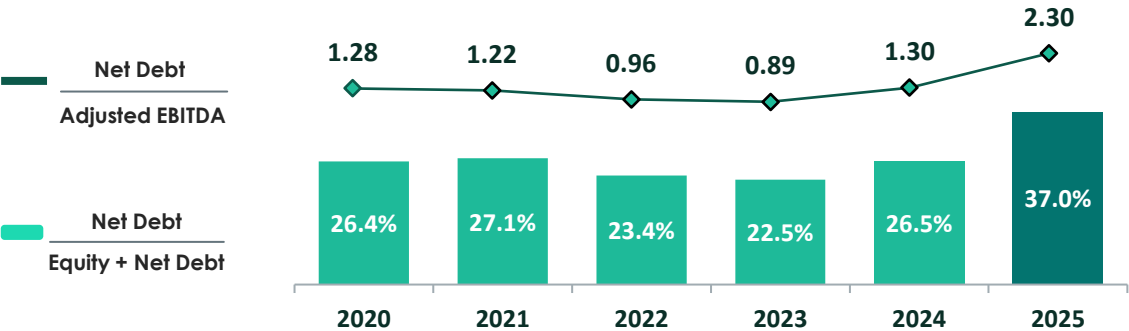
1 - State-Owned Enterprise: 50.97% of Common Shares

2 - Sete Lagoas Transmissora de Energia SA.

Debt and Leverage Remain at Historically Low Levels

LOW LEVERAGE RATIO AND DEBT-CAPITAL RATIO

Covenants (Net Debt / Adjusted EBITDA):
3.0x up to jun-26; 3.5x up to jun-29; 4.0x onwards

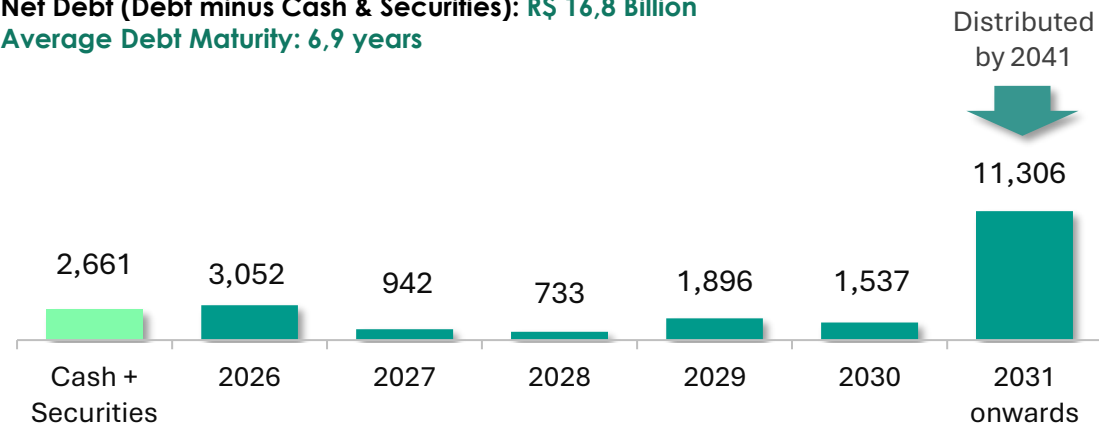


RATINGS

Local Rating			Global Rating	
2025	2018		2025	2018
AAA	BBB	MOODY'S	Ba1	B1
AAA	A-	FitchRatings	BB	B
AA+	A+	S&P Global	BB-	B

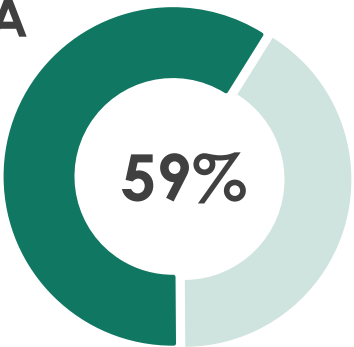
MATURITIES TIMETABLE

Net Debt (Debt minus Cash & Securities): R\$ 16,8 Billion
Average Debt Maturity: 6,9 years

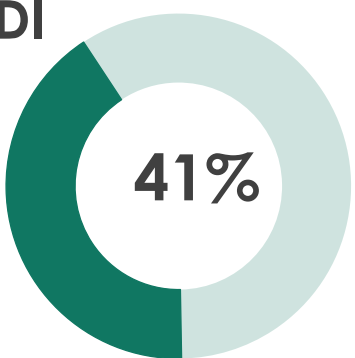


DEBT, BY INDEXER %

IPCA



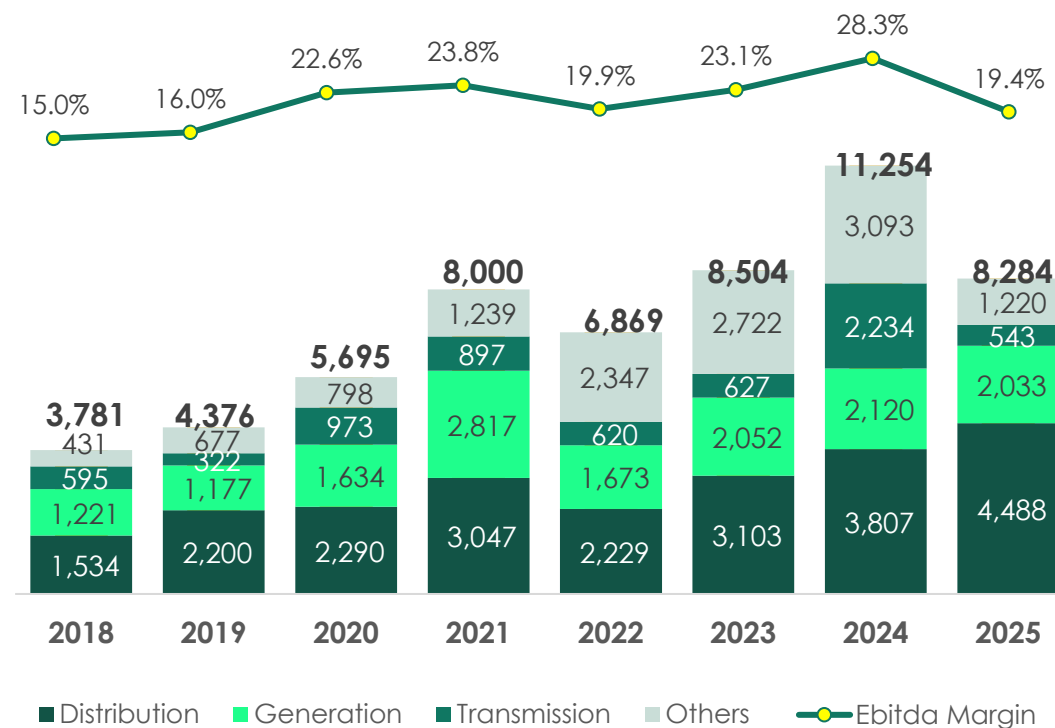
CDI



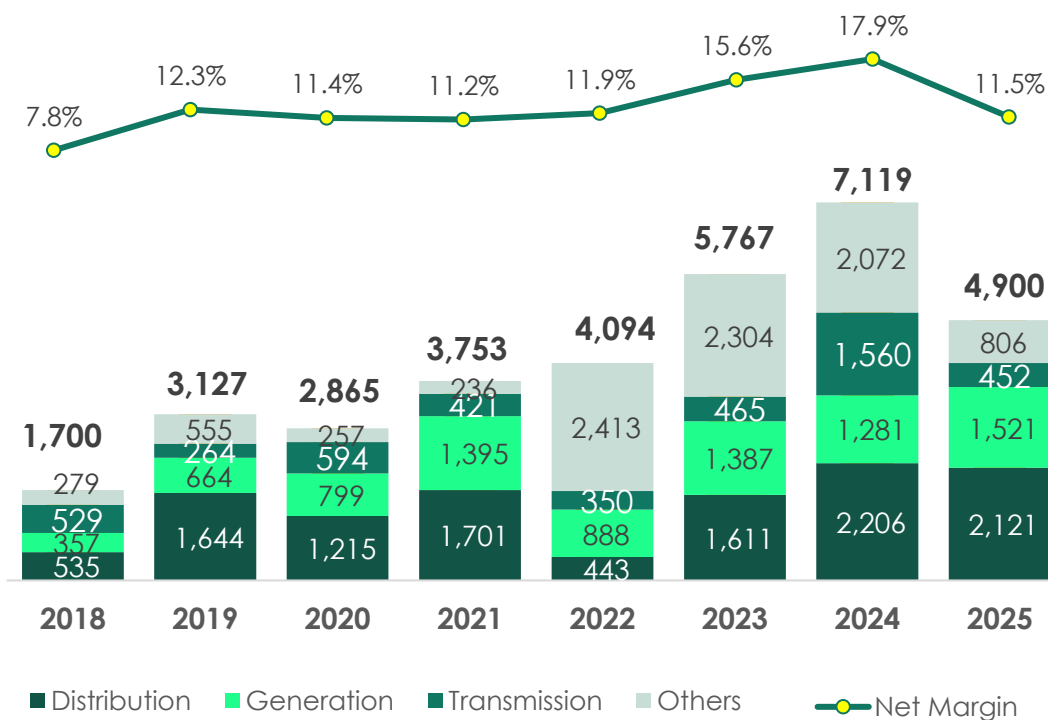
Financial Highlights

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EBITDA & EBITDA Margin (R\$ million)

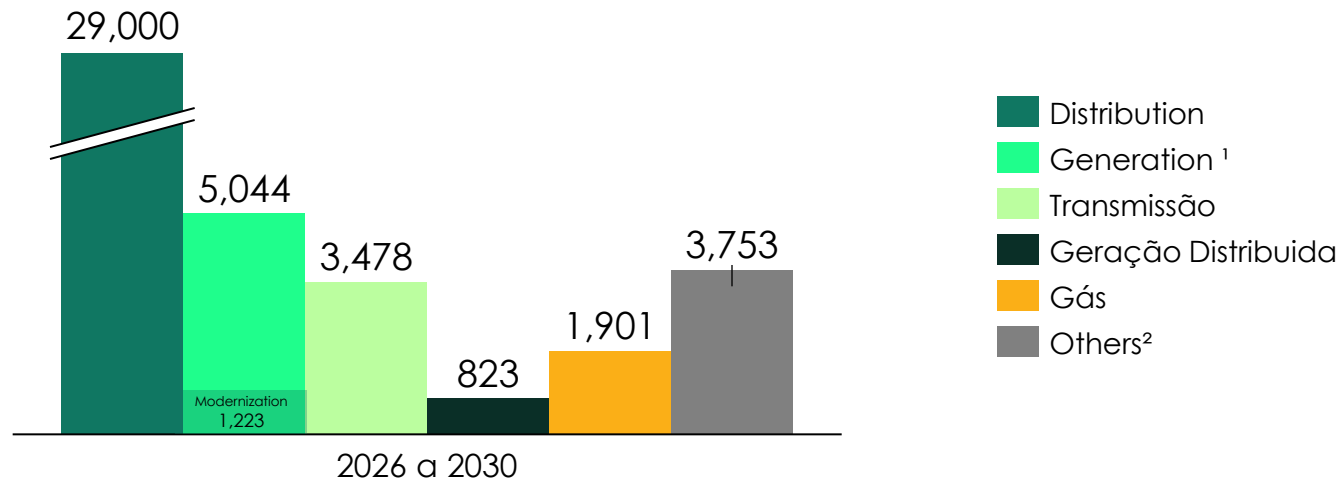


Net Profit & Net Margin (R\$ million)



EXECUTING STRATEGIC INVESTMENTS IN POWER INFRASTRUCTURE TO DRIVE GROWTH

Total planned investments expected between 2026 and 2030 exceed **R\$44 billion**, focusing on Minas Gerais state.



R\$ mm

1 - Includes Generation Grant

2 - Includes investments in IT and Innovation

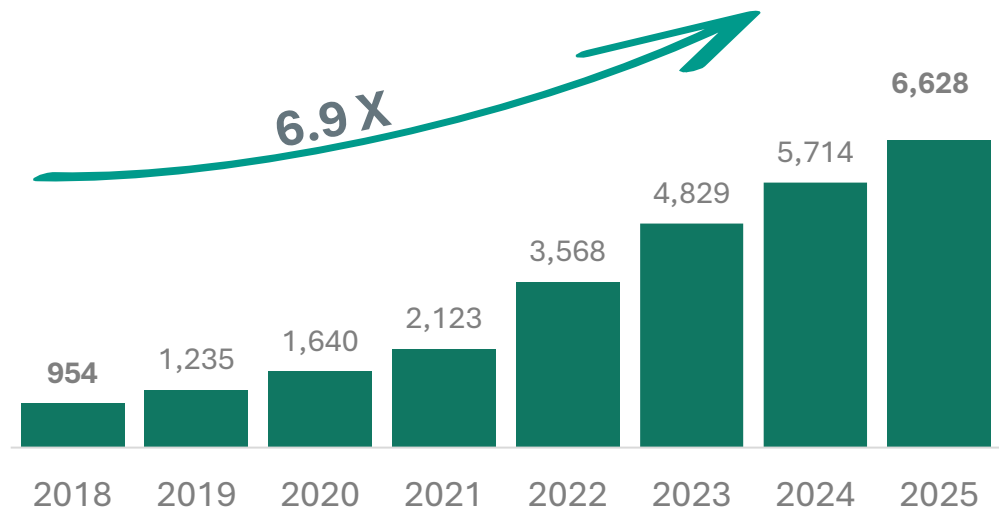
 FOCUS ON MINAS GERAIS AND WIN

Strong Fundamentals

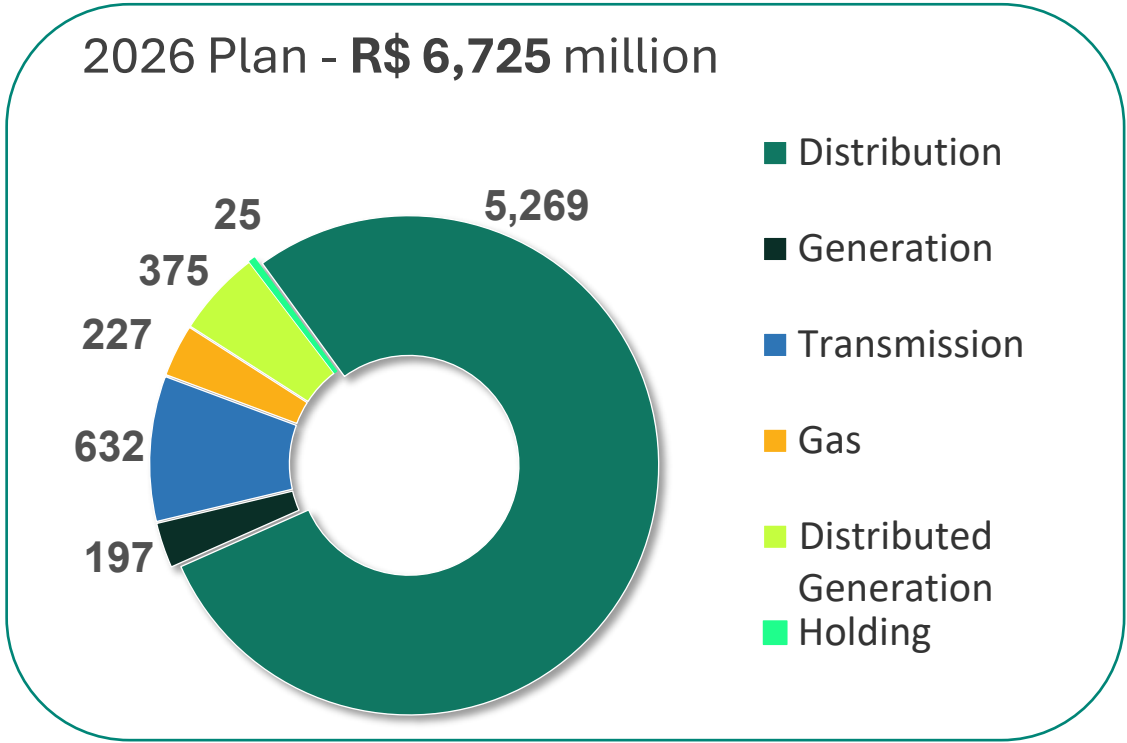


Investment program execution

R\$ 6.6 billion of Investments made in the year of 2025



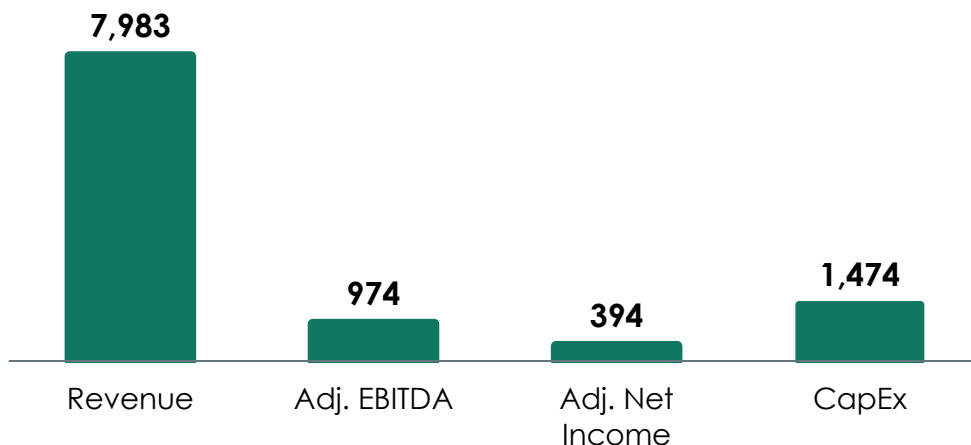
Highest investment in history!
R\$25,7 billion invested from 2019 to 2025



FOCUS IN MINAS AND WIN

DISTRIBUTION

4Q25 (R\$m n)



STRATEGY



Focus on clients to achieve NPS Excellence Zone



Investing R\$ 29.0 billion in 2026–2030 – to modernize the network



Reach approx. 85% of regulatory OPEX in 2030



Maintain energy losses and delinquency levels in compliance with regulatory limits



Reduce penalty payments and compensations by up to 70%

KEY METRICS

774

Municipalities

>9.5 Million

Customers Served

588,340 km

Grid

Largest Concession

Largest single distribution concession in number of customers, km of network and energy distributed

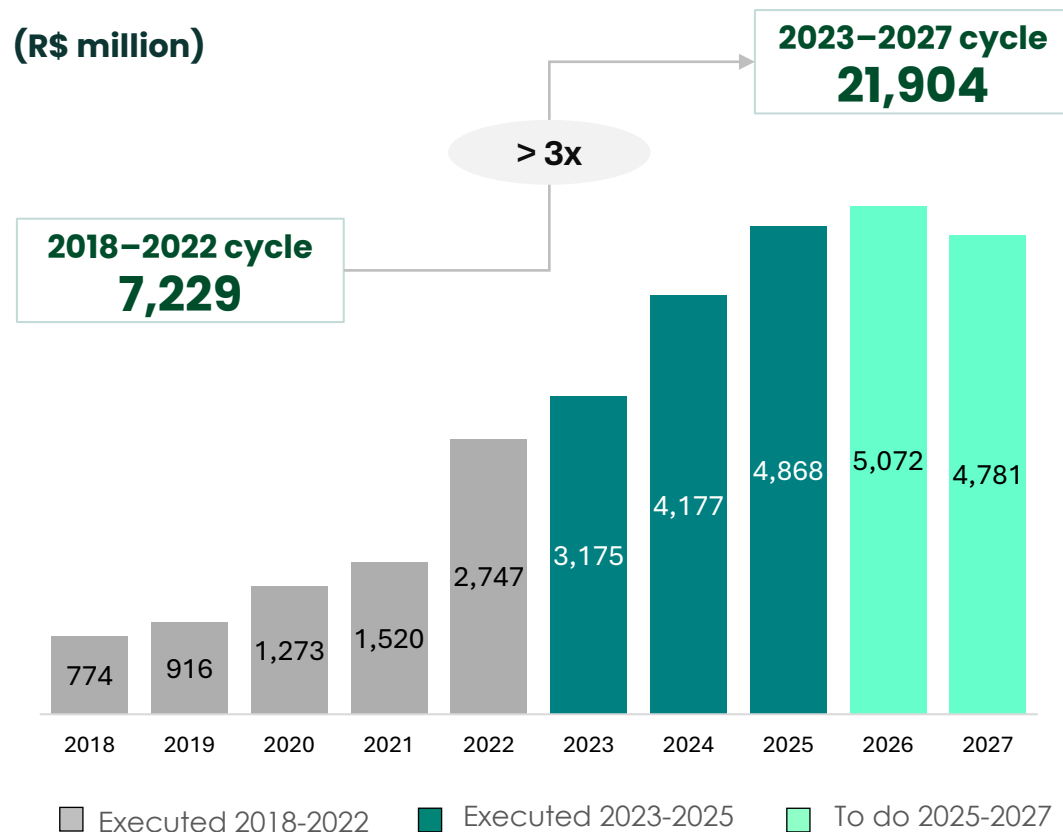


Cemig D CAPEX Evolution

13

LARGEST CAPEX EVER IN CEMIG'S HISTORY

(R\$ million)



Highlights of the investment plan for the cycle

- ✓ 127 new substations & Digitalization of 52
- ✓ Construction of 3,519 km of HV lines (138kV)
- ✓ Conversion of 30,000 km of single-phase networks to three-phase
- ✓ Installation of 1.25 million AMI smart meter units
- ✓ Construction of the Integrated Operations Center (COI)
- ✓ Implementation of 12 new energy storage projects
- ✓ Expansion of remote telecontrol in the medium-voltage network

Executed from Dec./22 to Dec./25: R\$ 12.2 billion
Investments to be recognized in the tariff review in May 2028

Tariff Review and Readjustment

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Cemig D Tariff Review

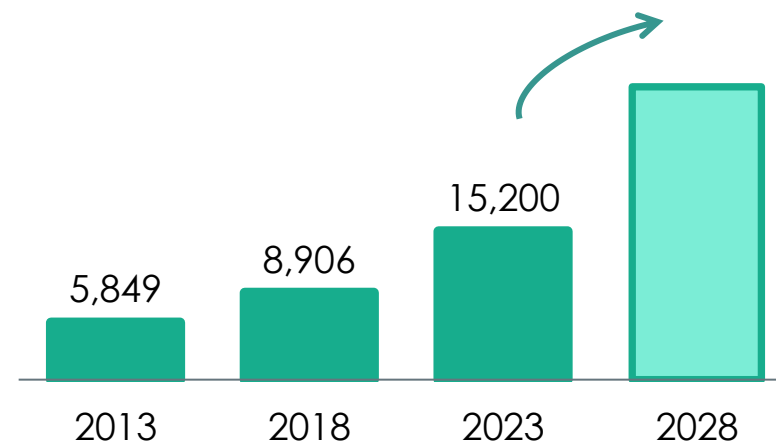
Regulatory asset base (RAB)	2013	2018	2023
Remuneration Base – gross R\$	15,724	20,490	25,587
Remuneration Base – net R\$	5,849	8,906	15,200
Average depreciation rate	3.84 %	3.84%	3.95%
WACC	7.51%	8.09%	7.43%
Remuneration of the special obligations	-	149	272
CAIMI R\$	147	333	484
QRR R\$ - Depreciation (Gross RAB x Dep rate)	590	787	1,007
Remuneration of capital R\$ (Net RAB x WACC)	587	1,236	1,976

TARIFF READJUSTMENT - 2025 Cemig D

Average effects of the May 2025 Tariff Adjustment

Low voltage average	High voltage average	Average effect
7.03%	9.45%	7.78%

Net Regulatory Asset Base (Net RAB)



Regulatory WACC 2025

Segment	Distribution	Generation and Transmission
WACC: Real After-Tax	8.03%	7.89%
WACC: Real Pre-Tax	12.17%	11.95%

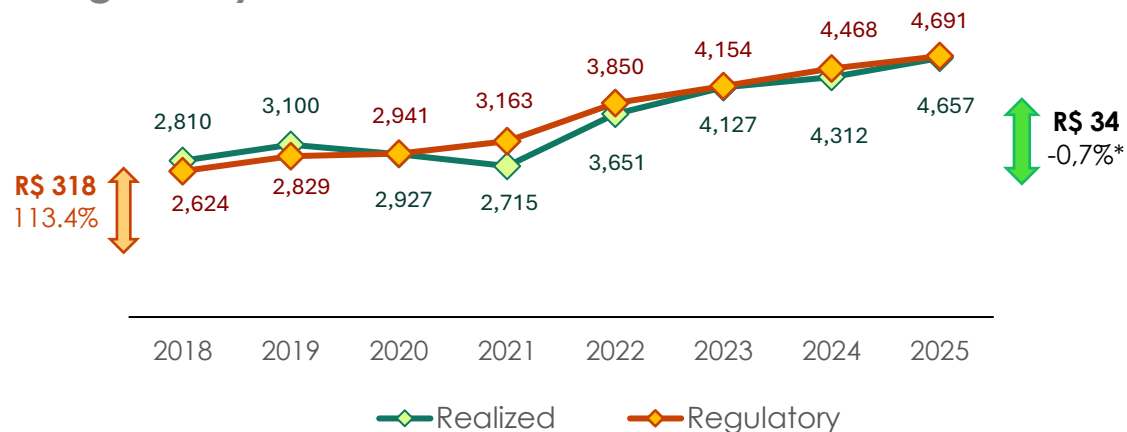
Capital Structure Parameters

Equity	51.69%	55.08%
Debt	48.31%	44.92%

" The tariff review process takes place every five years, with the upcoming review in May 2028"

Regulatory OPEX and EBITDA

Regulatory OPEX

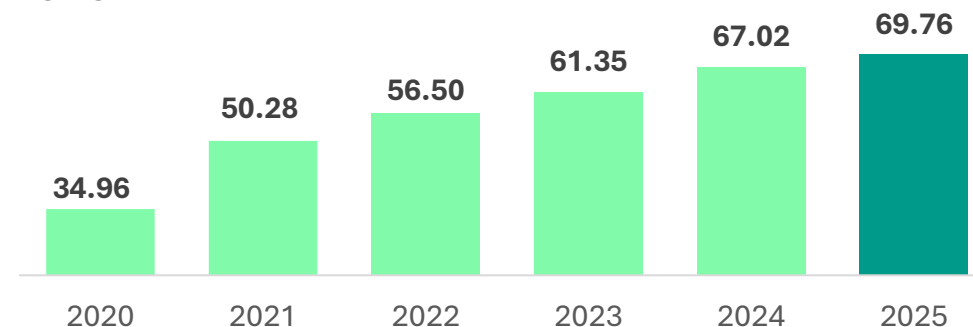


Combating Default

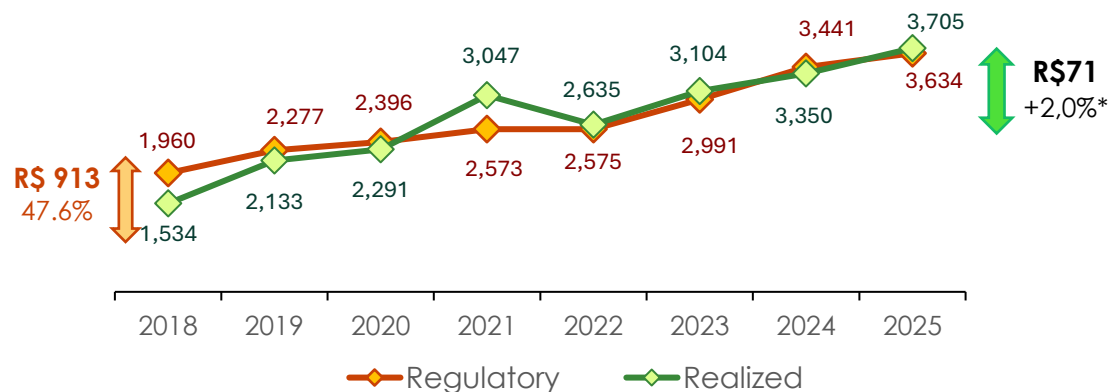
(R\$ million)

Collection | Digital channels (%)

PIX, credit card, app, automatic debit, terminal, other

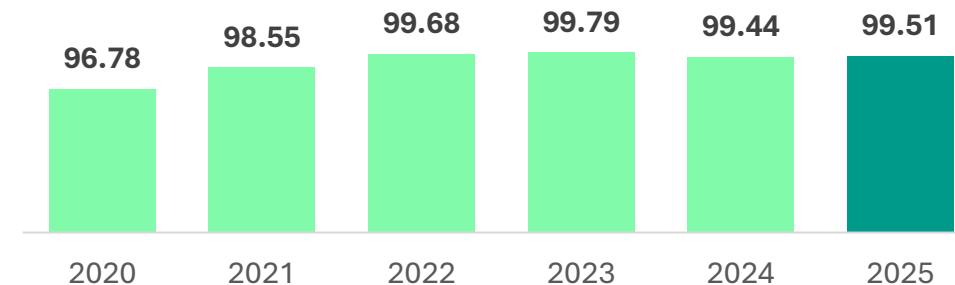


Regulatory EBITDA



Cash Collection Index | ARFA (%)

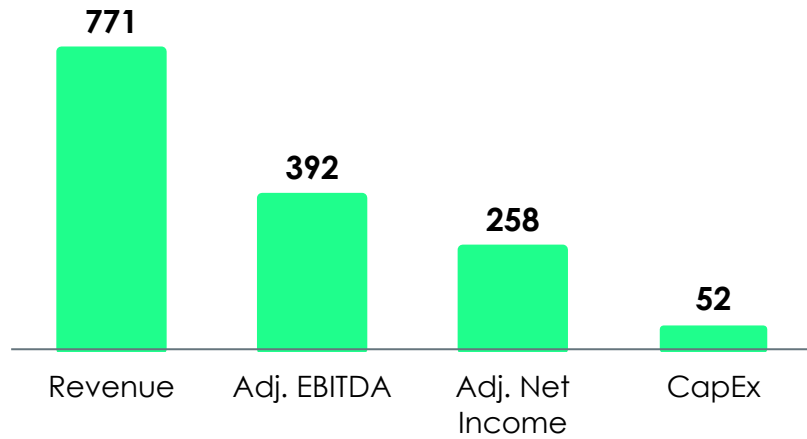
Collection/Billing



R\$ million
 (*) Realized/Regulatory - %

GENERATION

4Q25 (R\$m n)



STRATEGY



Reduce OPEX
by 8%



Investing
R\$5.0 billion
in 2026–2030



Renew the
concessions of
the three plants
whose terms
are expiring



Achieve a
minimum installed
capacity of 4 GW



Modernize generation
plants with new
technologies to increase
productivity/plant
availability

KEY METRICS*

4.8

Gigawatts

71

Power Plants

32

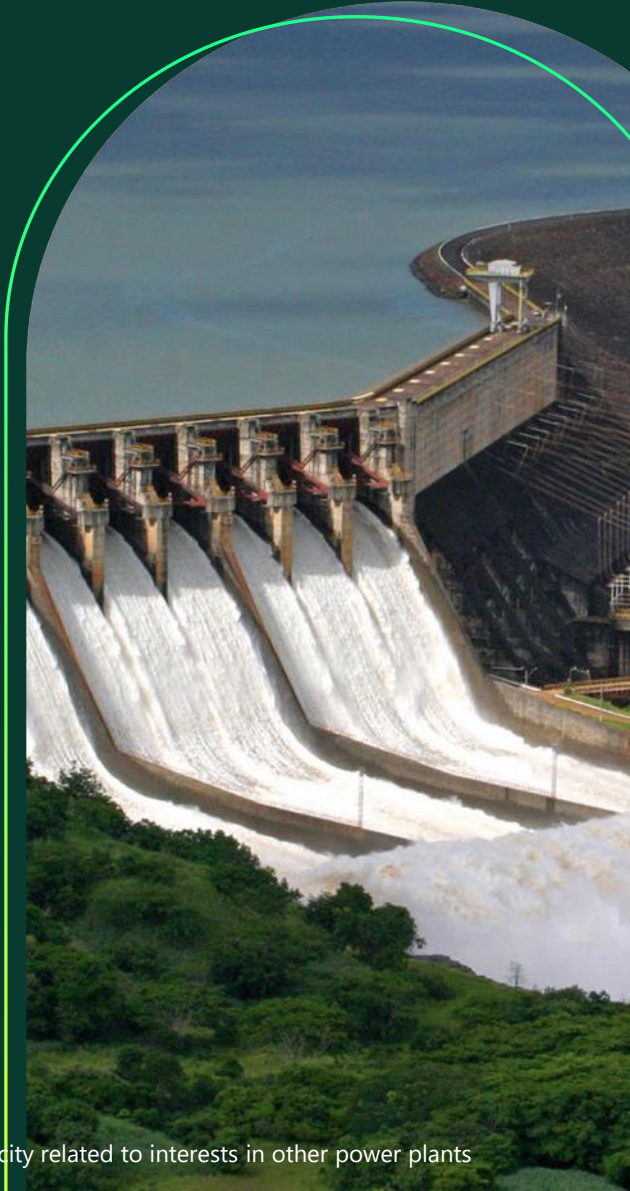
Hydro Plants

2

Wind Plants

37

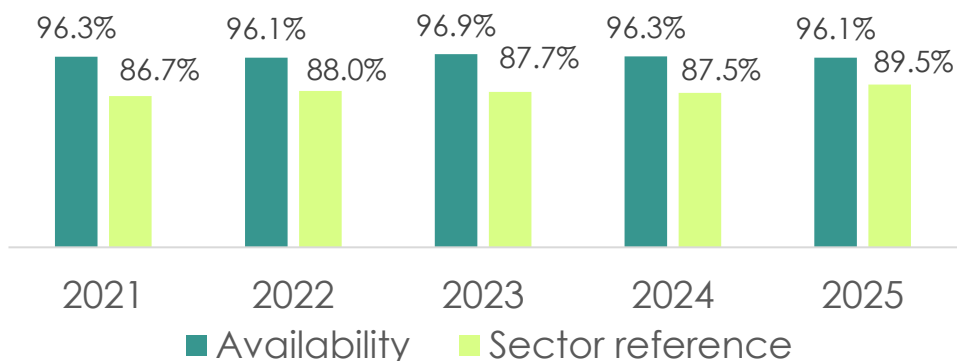
Solar Plants



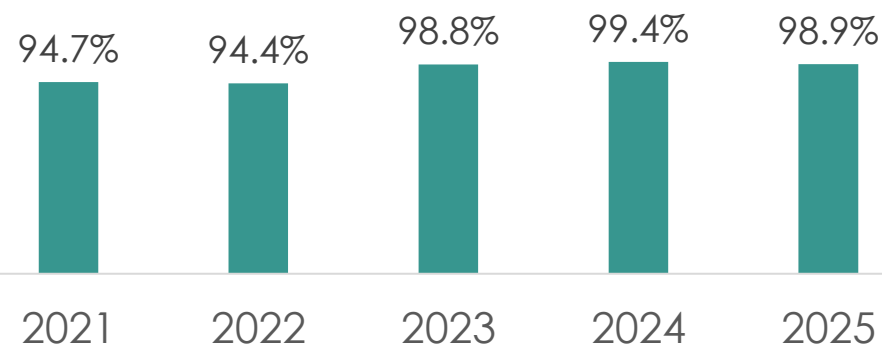
* - Includes capacity related to interests in other power plants



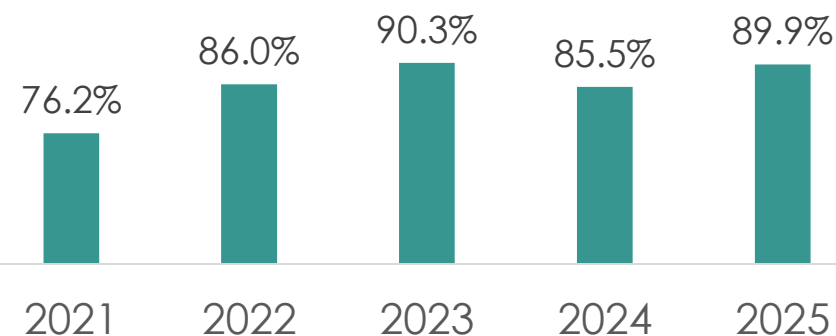
HYDRO PLANTS – AVAILABILITY



SOLAR PLANTS – AVAILABILITY



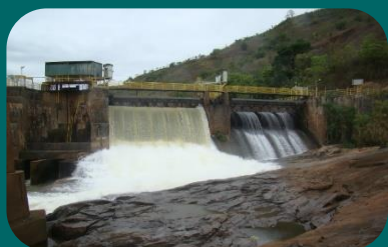
WIND PLANTS – AVAILABILITY



IMPACT ON REVENUE FROM AVAILABILITY

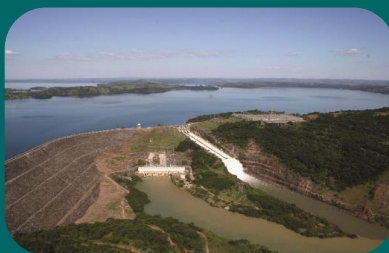
- ❑ Improved operational availability of **solar** and **wind** plants: **R\$25 million increase in annual revenues from 2021 to 2025.**
- ❑ Availability of hydro plants above the regulatory reference level: **additional revenue of R\$5 million in 2025.**

Sá Carvalho (SC)



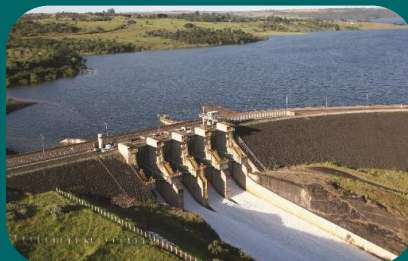
- **Installed capacity:** 78MW
- **Guarantee:** 56.1 MW_{average}
- **End of concession:** 08/26
- **Piracicaba River**

Emborcação (EMB)



- **Installed capacity:** 1,192MW
- **Guarantee:** 499.7 MW_{average}
- **End of concession:** 05/27
- **Paranaíba River**

Nova Ponte (NP)



- **Installed capacity:** 510 MW
- **Guarantee:** 270.1MW_{average}
- **End of concession:** 08/27
- **Araguari River**

Cemig GT's **applications for renewal** of **Quota** Concessions under Federal Law 12,783/2013 are in progress:



Aneel
Technical
Opinion
in favor
of renewal

SC ✓
EMB ✓
NP ✓



Decision of
Aneel
Governing
Council

SC ✓
EMB ⌚
NP ⌚



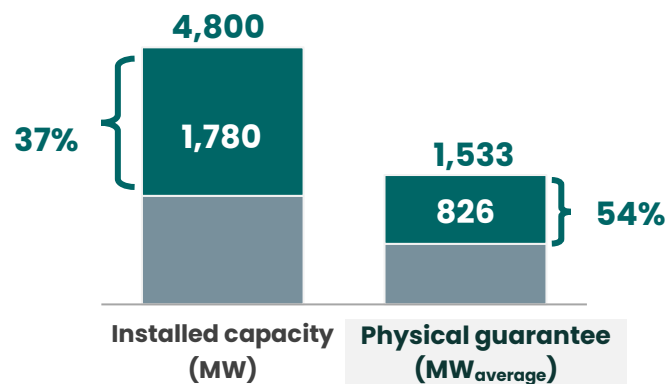
Decision of Mining and
Energy Ministry

SC ⌚
EMB ⌚
NP ⌚

MINAS GERAIS



100% Cemig GT hydro plants



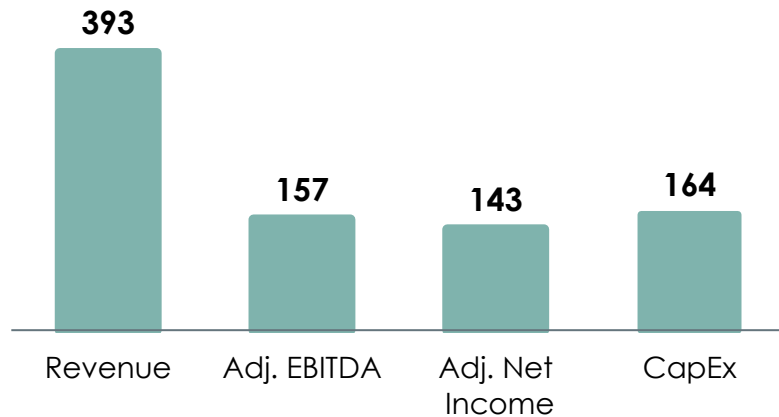
■ Total of the 3 hydro plants

Law 15,269/2025: Possibility of renewing the concessions as an independent power producer, at the discretion of the granting authority, upon payment of a concession fee.

- Pending supplementary regulation

TRANSMISSION

4Q25 (R\$m n)



STRATEGY



Reach 85%
of regulatory OPEX



Investing R\$3.5 billion
(2026–2030) : focus on
network strengthening
/improvement



Assess expansion avenues
offering CEMIG sustainable
growth, through:
Auctions and M&A in MG



Reduce the Variable
Portion/RAP ratio through
the adoption of new
technologies and
monitoring systems

KEY METRICS

5,060
Kilometers

42
Substations

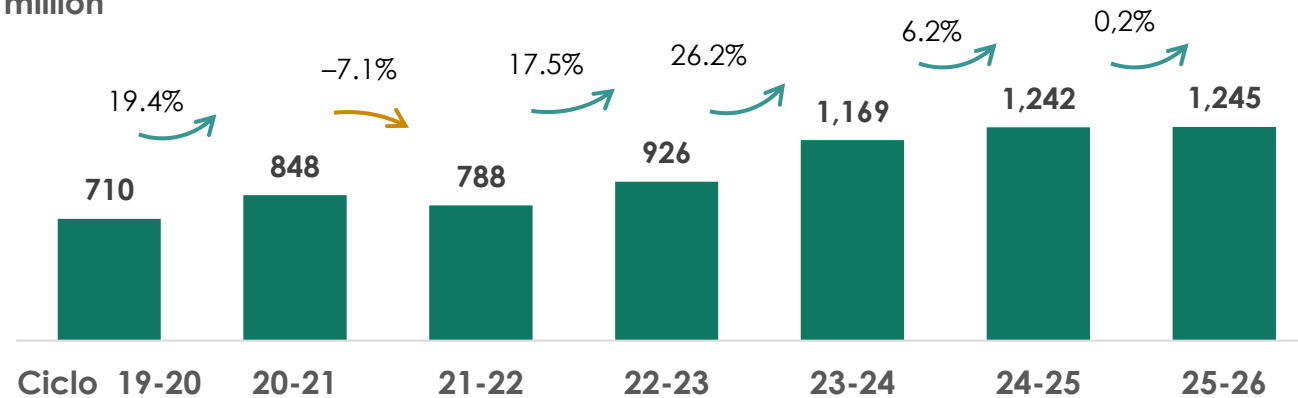
R\$1.30 bn
RAP¹

21.68%
Stake in TAESA's RAP
R\$0.92bn



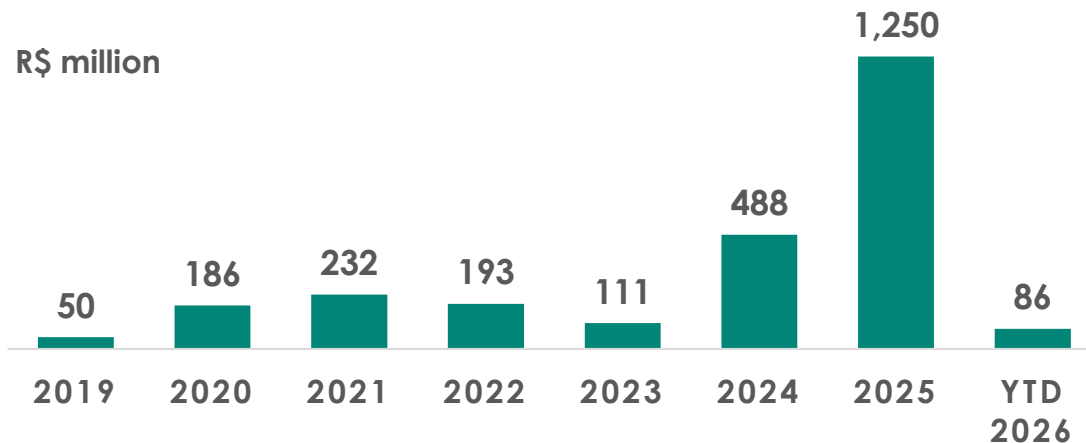
RAP (Permitted Annual Revenue)

R\$ million



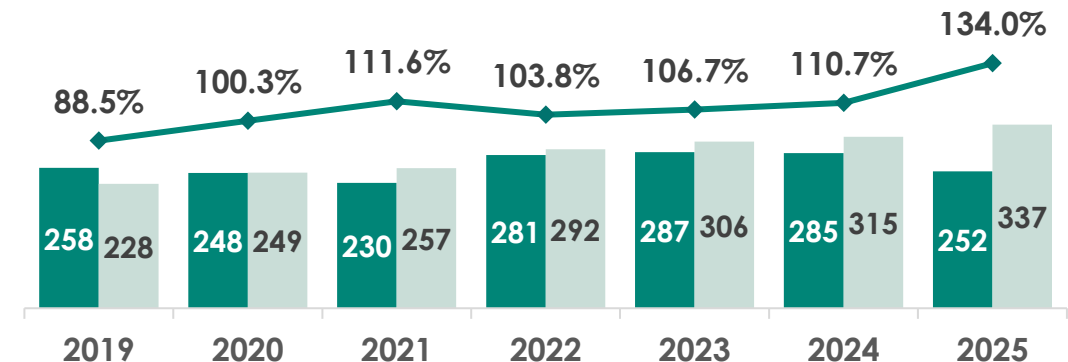
Contracted investment: 2019 to 2025

R\$ million



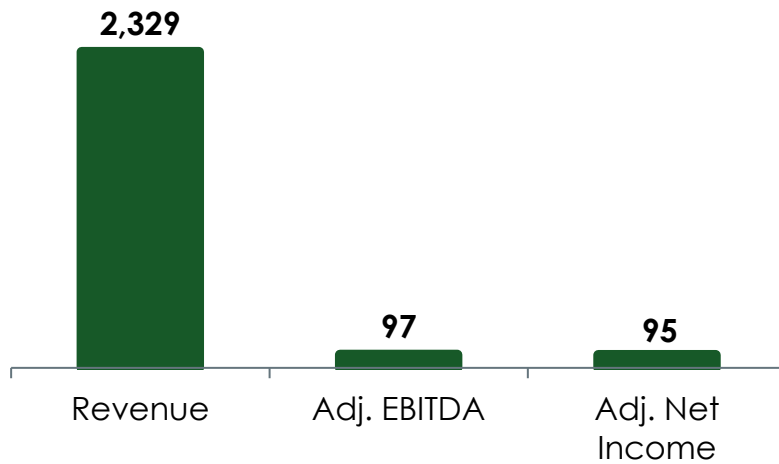
Operational Efficiency (%)

CEMIG Regulatory OPEX Coverage IRCO-T



OTHER

4 Q 2 5 (R\$m n)



STRATEGY



Expand presence in the retail market by focusing on higher-margin customer segments



Excellence in risk management



Increase sales effort in the Northeast region, reducing exposure to price difference



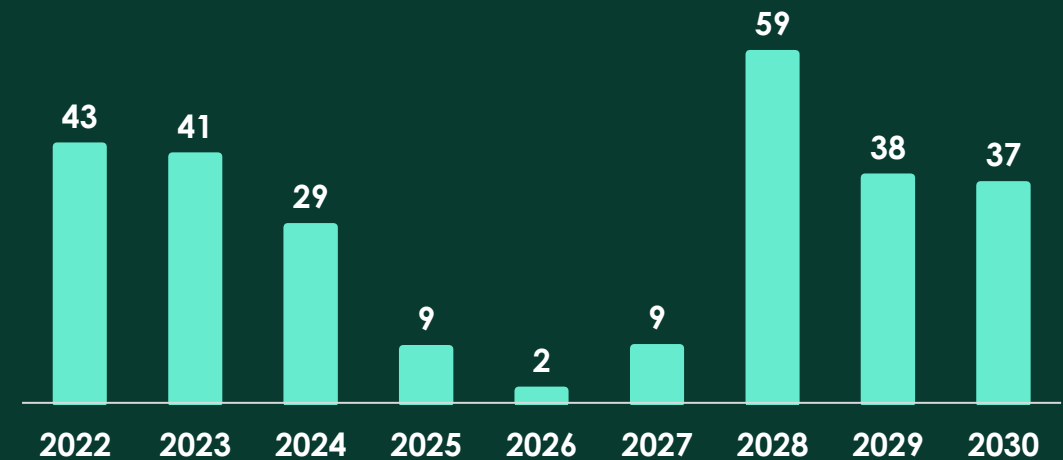
Develop digital channels; Improve customer satisfaction and achieve excellence in NPS



Consolidate already-won leadership with final clients in MG; with gross margin above market average

Proper trading strategy to maintain good results in terms of purchase and sale prices, and margins

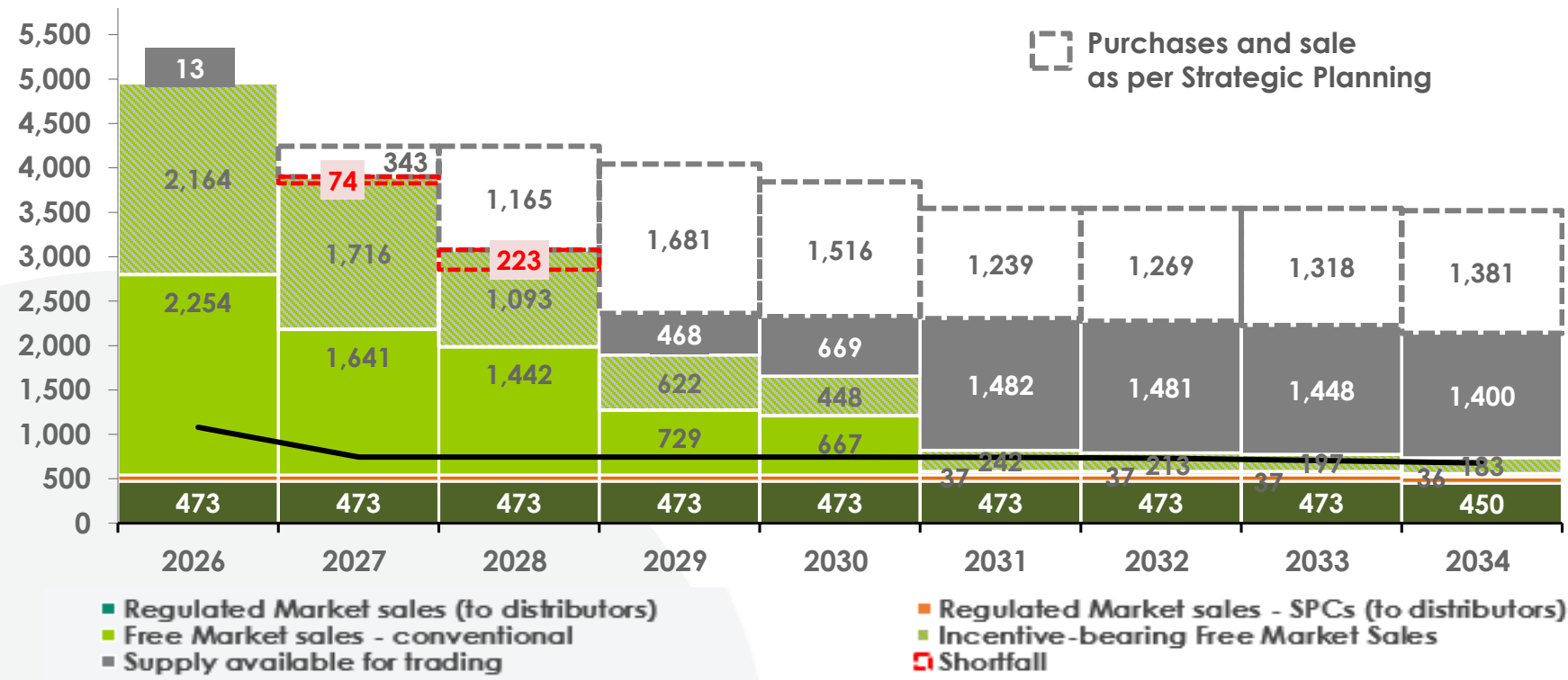
Margin– R\$/MWh*



(*) Operational margin. Difference between buying and selling prices, without considering sub-market effects.

CEMIG Group: Supply And Demand

At March 2026
MWaverage



Regulated market Sales price

Power plant End Concession

R\$/MWh

Queimado* Dec/38

354.87

Irapé* Dec/38

354.87

Poço Fundo May/52

274.62

Prices - Aug/25

* Concession period extends beyond the regulated market sales contract. Queimado Jun/41 and Irapé Oct/40

RAG* Lote D - R\$641 mm

Value for cycle 2025/2026. The main plants are entitled to RAG until January 2046

*Annual generation revenue

(*) Includes the total availability of energy from Cemig Group companies (GT, H, Cemig Trading, Sá Carvalho, Rosal, Cemig Geração Itutinga, Cemig Geração Camargos, Cemig Geração Leste, Cemig Geração Oeste, and Cemig Geração Sul, plus the *Esperança* and *Jusante* solar plants), and energy traded as intermediaries by ESCEE and Cemig Trading. Volta do Rio and Parajuru wind farms are not included

(**) In 2026, own resources reflect the impact of a GSF of 0,823. As from 2027: uses the structural balance profile

NUMBER OF GENERATIONAL PLANTS

- In Operation – **38**
- In Construction – **34**

INSTALLED CAPACITY

- In Operation – **152 MWp**
- In Construction – **121 MWp**

STRATEGY



Diversify the customer base, reaching over 200,000 clients by 2030



Investing R\$0.8 billion by 2030 to consolidate leadership in Minas Gerais



Excellence in portfolio management, aiming to maximize value creation

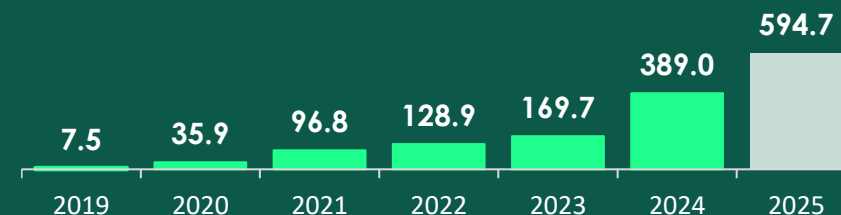


Assess opportunities for acquiring operational assets and leasing arrangements

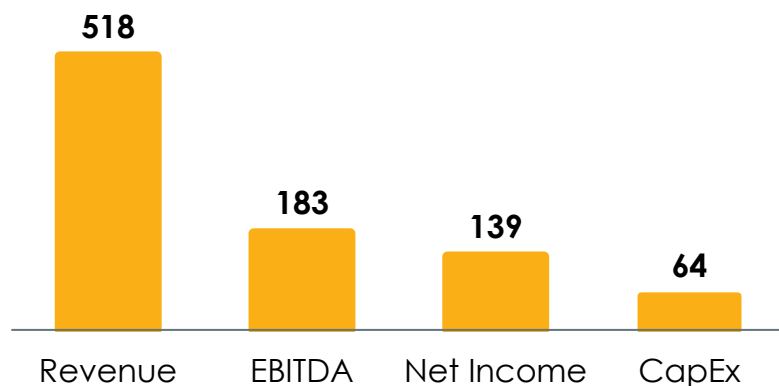
INVESTMENTS

- Over R\$270 million invested in the acquisition of photovoltaic plants since 2019
- Capex: R\$ 0.8 billion for the construction of solar plants (2026-2030)
- Asset restructuring (Dec.25): CemigSim kept 6 plants (27 MWp) and Comerc 5 plants (26,7 MWp)
- Acquisition (Dec.25): Purchase of the remaining stake in 2 plants and acquisition of 1 plant. Total 10 MWp

Evolution of injected energy (GWh/year)



4Q25 (R\$m n)



STRATEGY



Expanding the network to serve new regions of Minas Gerais



Investing R\$1.9 billion from 2026 to 2030



Increasing current network saturation; to expand client base (~50k new clients by 2030)



Ensure compliance with regulatory OPEX through digitalization and automation initiatives

KEY METRICS

Concession term: January 2053

Gas distribution concession for the entire state of Minas Gerais

Net RAB*: R\$ 3.48 billion

Remuneration Asset Base

* Tariff cycle 2022 to 2026

WACC*: 8.71%

real after tax

>108,000 Customers

47 Municipalities

2.8 Million m³

Average Daily Volume

Centro-Oeste Project

- Estimated CAPEX: R\$ 800 million
- R\$ 675 million realized until September 25 (84%)
- + 300 Km of network
- + 238 thousand m³/day

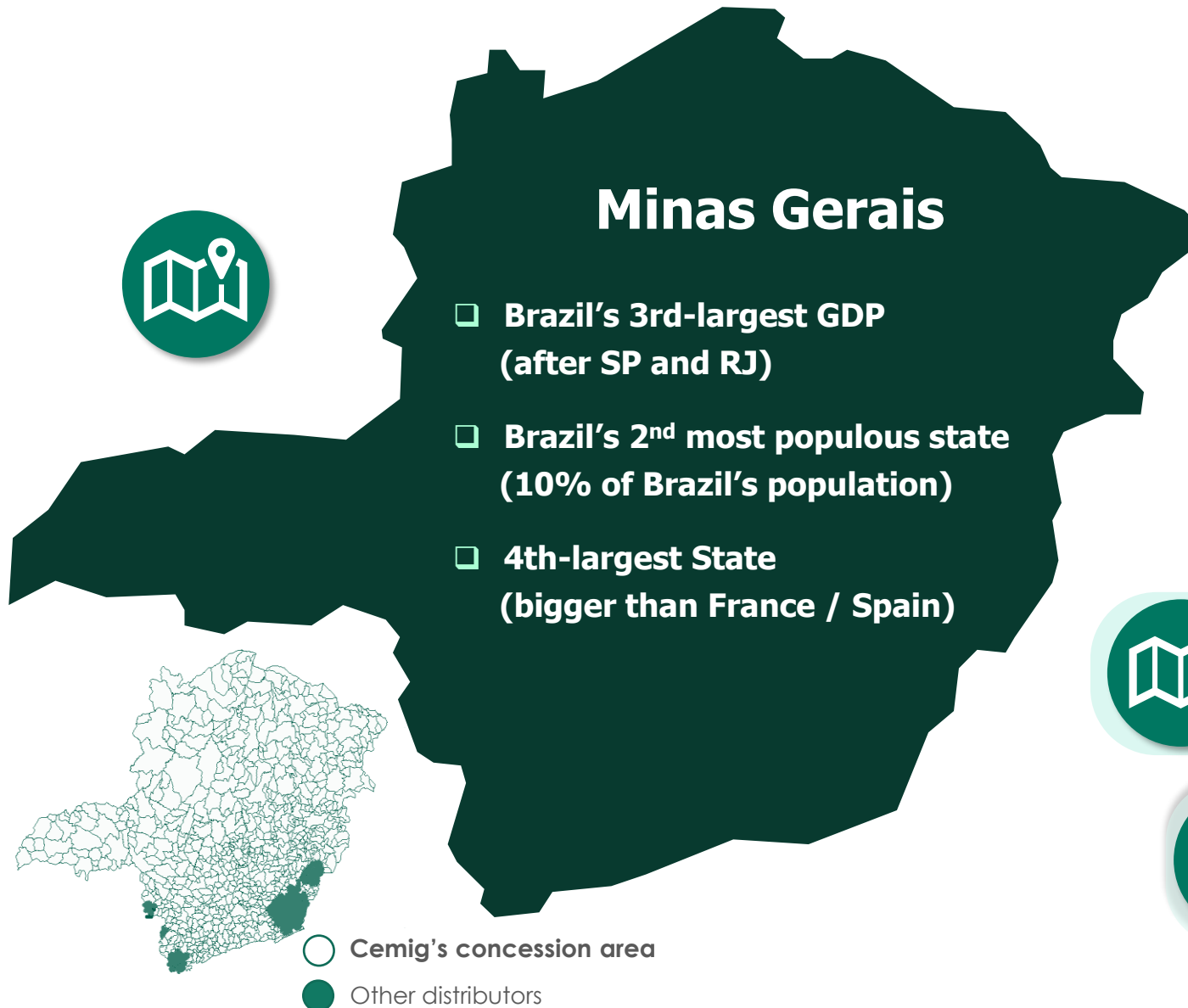




CEMIG

APPENDIX

 TRANSFORMING LIVES WITH OUR ENERGY.



1st in Electricity Distribution

Cemig's lines and networks, together, circle the Earth 14 times



History: 73 years

Founded 1952 by Pres. Kubitschek



More than 9 million consumers

Largest in Brazil



Serves 774 municipalities

Present in 96% of the State



Concession area: 567,400 km²

Larger than the size of France

Cemig D's Figures – 2018 To 2028

30

	2018	→	2025	→	2028
 SUBSTATIONS	405 substations		502 substations		615 substations
 HIGH VOLTAGE LINES	17,620 km of lines		20,226 km of lines		21,950 km of lines
 DISTRIBUTION NETWORK ¹	519,062 km (Network:)		568,114 km (Network:)		577,582 km (Network)
 TRANSFORMER CAPACITY	10,691 MVA		13,118 MVA		16,000 MVA
 THREE-PHASE NETWORK	130,815 km (Network)		142,114 km (Network)		165,048 km (Network)
 MUNICIPALITIES WITH DUAL-VOLTAGE SUPPLY	667 municipalities		700 municipalities		774 municipalities
 SMART METERS	0 units		588,078 units		1,785,445 units
 DISTRIBUTED GENERATION: CONNECTIONS	MINI- DG 152 units		MINI- DG 2,559 units		MINI- DG 2,878 units
	MICRO- DG 10,745 units		MICRO- DG 368,417 units		MICRO- DG 377,787 units

Cemig D's Market And Distributed Generation

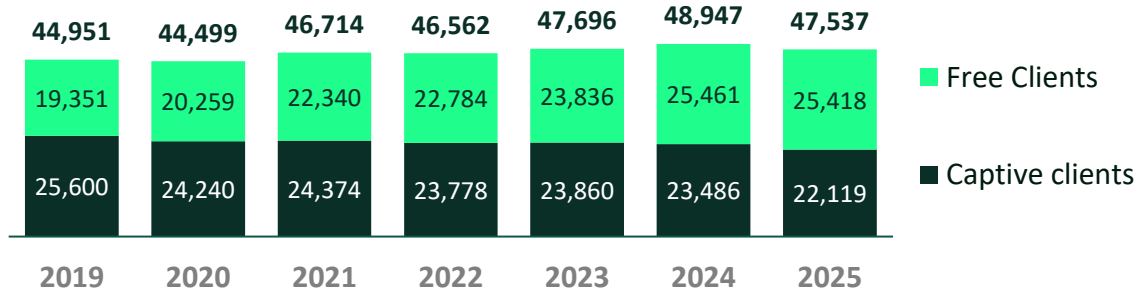
31



Cemig D – Market*

GWh

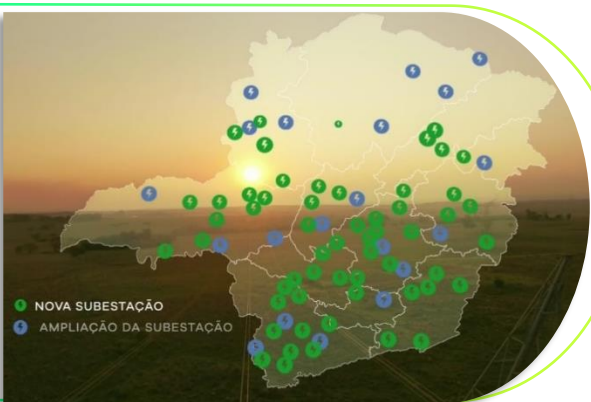
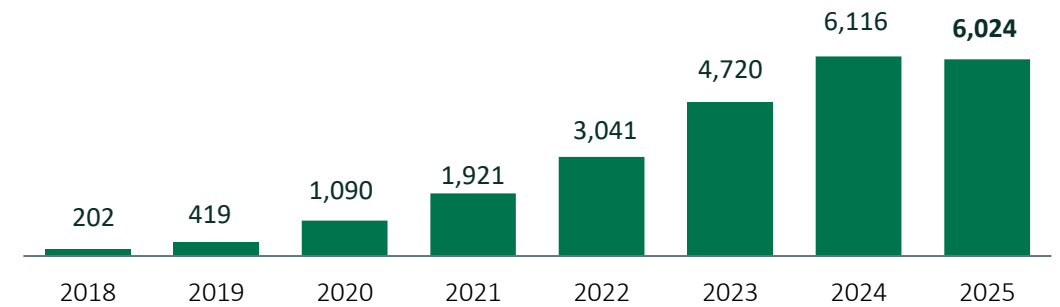
+5.8%



Distributed Generation Market

DISTRIBUTED GENERATION – GWH INJECTED

-1,5%



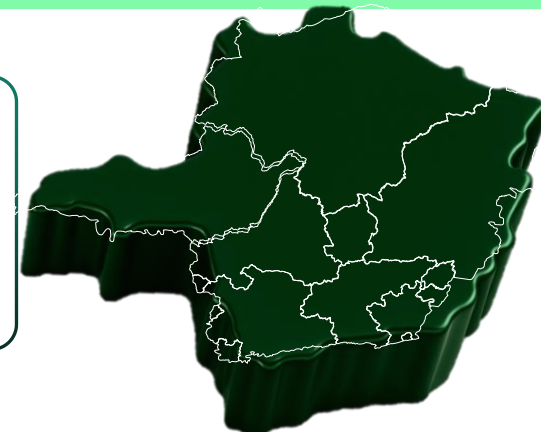
IN 2025:

155 substations delivered since start of the program Mais Energia (2019) – New or expanded

38 substations planned for 2026

Cemig has connected approximately **>370,000** D.G. units

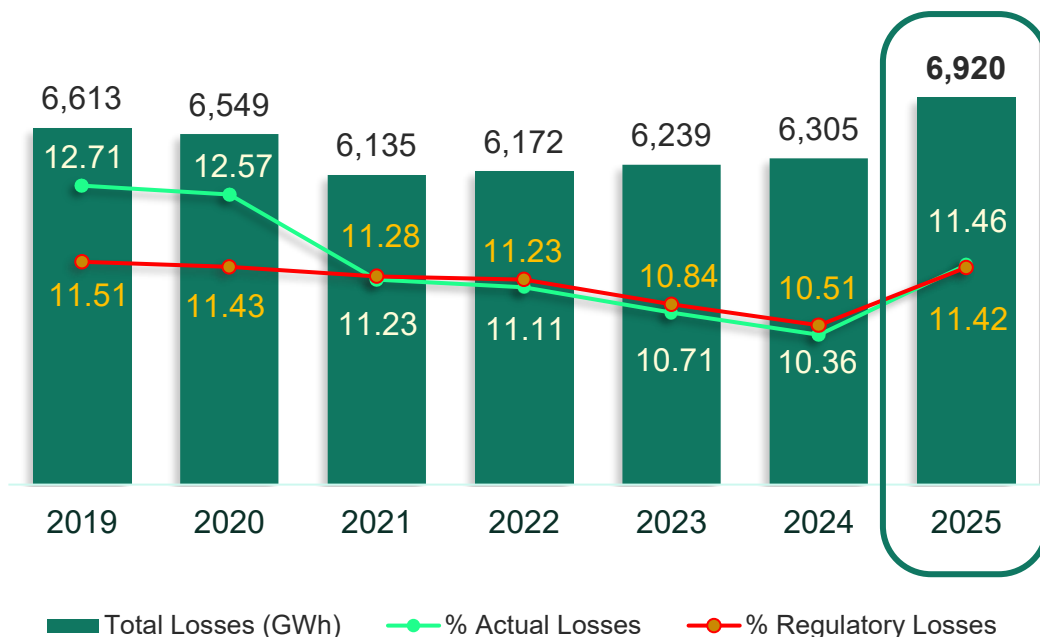
Minas Gerais:
DG: 12% of Brazil's installed capacity, and number of units



5.12 GW
Installed power

Total Losses

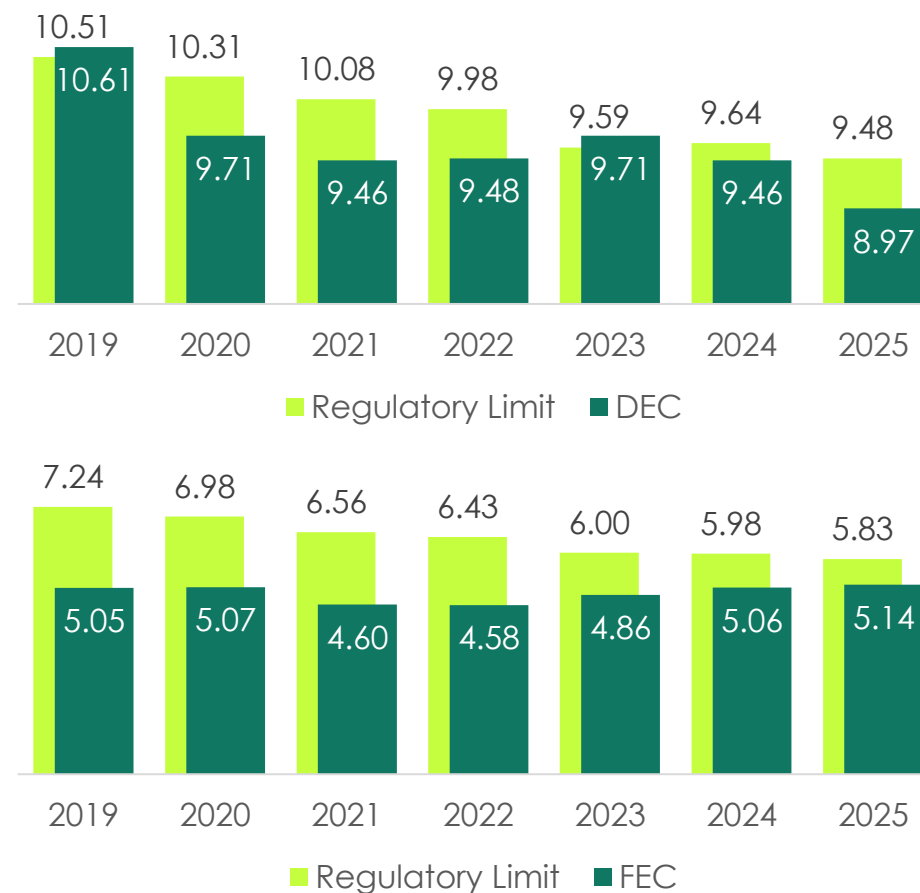
12-month moving window



Improvement of methodology for calculating Non-Technical Losses

Starting **2Q25**, ANEEL began incorporating the effects of **microgeneration and minigeneration distributed**, as established in NT 53/2025-STR/ANEEL

Supply quality indicators – DEC and FEC



Cemig D Rural Clients | Three-phase program

33

OBJECTIVES

- **Agriculture** and irrigation: more **energy** and **development**
- Networks: better **operational flexibility** and **reliability**

TARGET PUBLIC

- **Rural clients** and **municipal districts** previously served by single-phase networks
- **11,597 km** built by 2025

MAIN NUMBERS (Forecast)

30,000

km: Conversion / construction of the rural 3-phase network in 2022–2027

R\$ 4.9

billion: investment

691

Municipal city halls already served by dual-voltage supply



CLIENT RELATIONSHIP

Exclusive client service channels;
"Cliente Mais"
and "Aproximação".

THE ENERGY TRANSITION

Expansion of the electricity system,
to meet new demands, replacing
diesel with electric, improving power
supply quality, and an 8.6% increase in
load compared to Dec/23 (+305 GWh)

INNOVATION AND ENERGY EFFICIENCY

Disseminate and encourage
Innovation and Energy Efficiency
projects to serve rural consumers.



PREVENTIVE MAINTENANCE

100% inspection of the network;
cleaning of power line pathways;
mobilization of additional
teams with new bases in
76 municipalities

NETWORK AUTOMATION

Installation of approx.
30,000 reclosers in
single-phase and
three-phase networks

NETWORK RESILIENCE

Reduction of travel time and
restoration of supply

OBJECTIVES

- More quality and reliability of supply
- **Develop the economy: Serve the suppressed market and future loads**

TARGET PUBLIC

- **All regions** covered in the **Mais Energia** program
- **Substation locations** in accordance with **integrated planning** of the electricity system

▼ SUBSTATIONS IN 2018 (415)

▼ SUBSTATIONS DELIVERED, JUN. 2019 – SEPT. 2025 (155)

▼ SUBSTATIONS UNDER CONSTRUCTION (>90)

MAIN NUMBERS (Forecast)

155

Substations delivered

22

Substations per year
Average (2019-2025)

645

Substations in distribution by 2028
200 more than in 2020

50%

Increase in power available to the market
(+5,500 MVA)

R\$ 5.9 bn

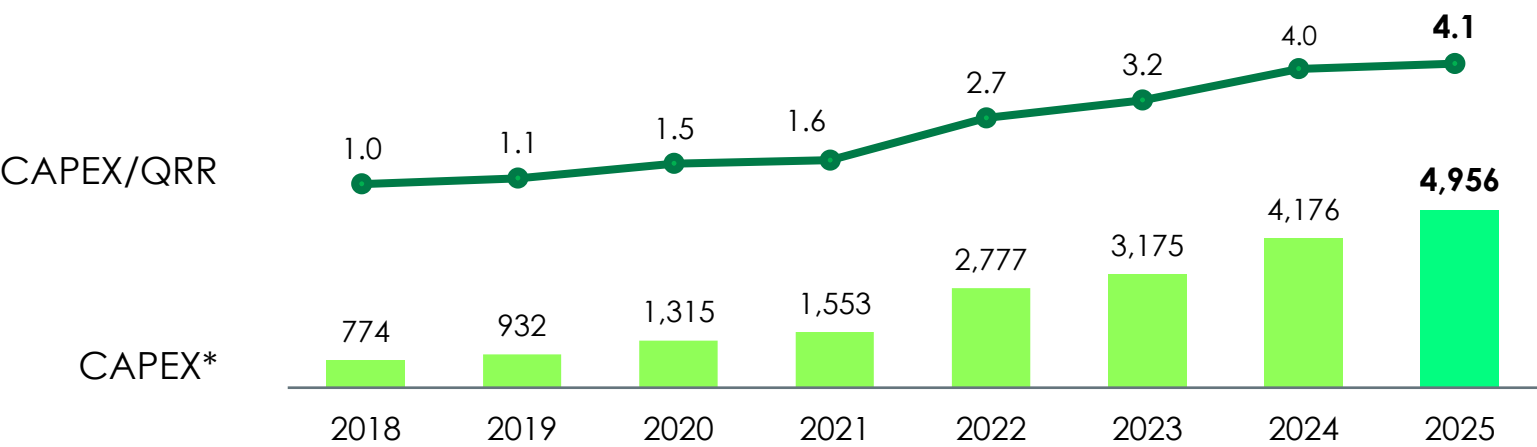
investment by 2028

More
than

200 **SUBSTATIONS**

NEW 

Focused Investments in Minas Gerais



REMUNERATION BASE – NET R\$

2018	2019*	2020*	2021*	2022*	2023	2024*	2025*
8,906	9,240	9,637	10,073	11,086	15,200	15,902	16,579

* Adjusted values - IPCA

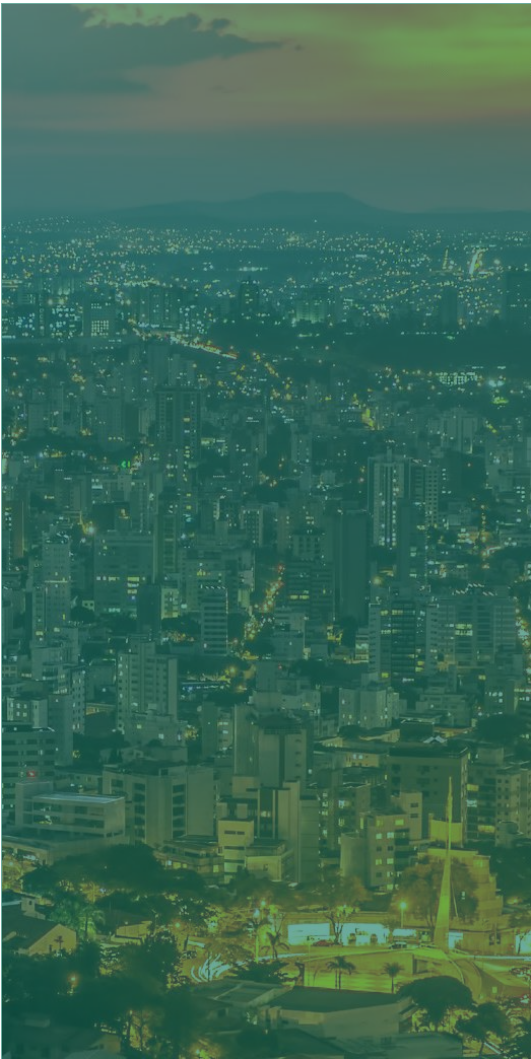
2018 and 2023

Values aligned with Aneel's technical note

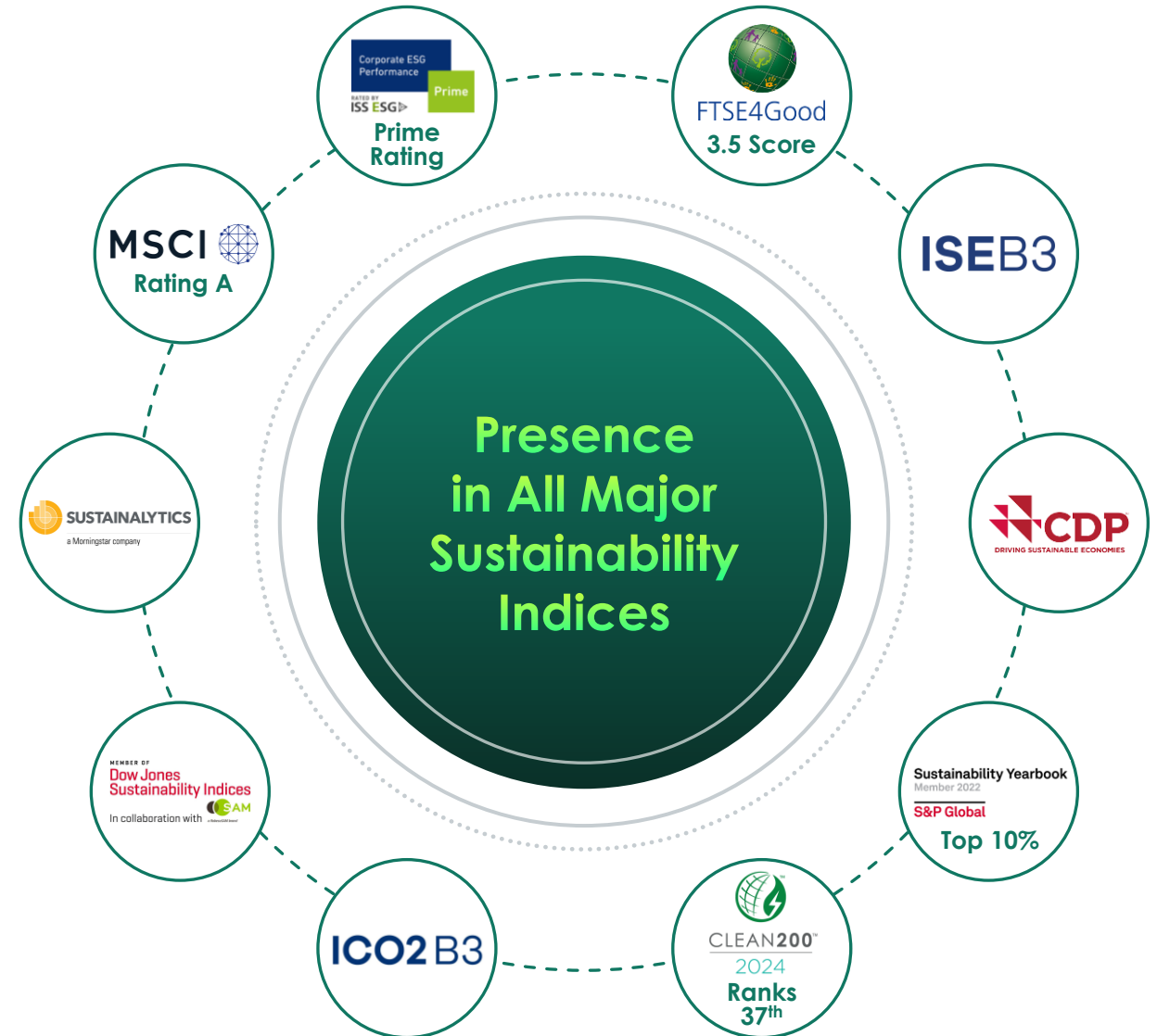
Electrical CAPEX - values that affect the remuneration base

Prudent investments, recognized by the regulatory body, increase Net Remuneration Base

Focus on Minas Gerais



Sustainability in Operations



Member of the
NET Zero
UN Global Pact

VISIONARY
MANAGEMENT TEAM

Long-Term Sustainability for a Growing Population

Serving approximately **18 million people** (over 9.5 million customers) across **774 municipalities**, primarily in the state of Minas Gerais, Brazil. Operates the largest electricity distribution network in South America, spanning over **588,340 km of lines**.



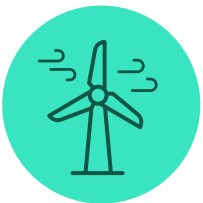


100%
clean and renewable energy sources

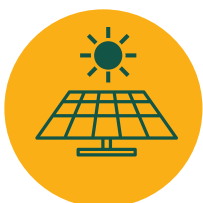
100% Clean and Renewable



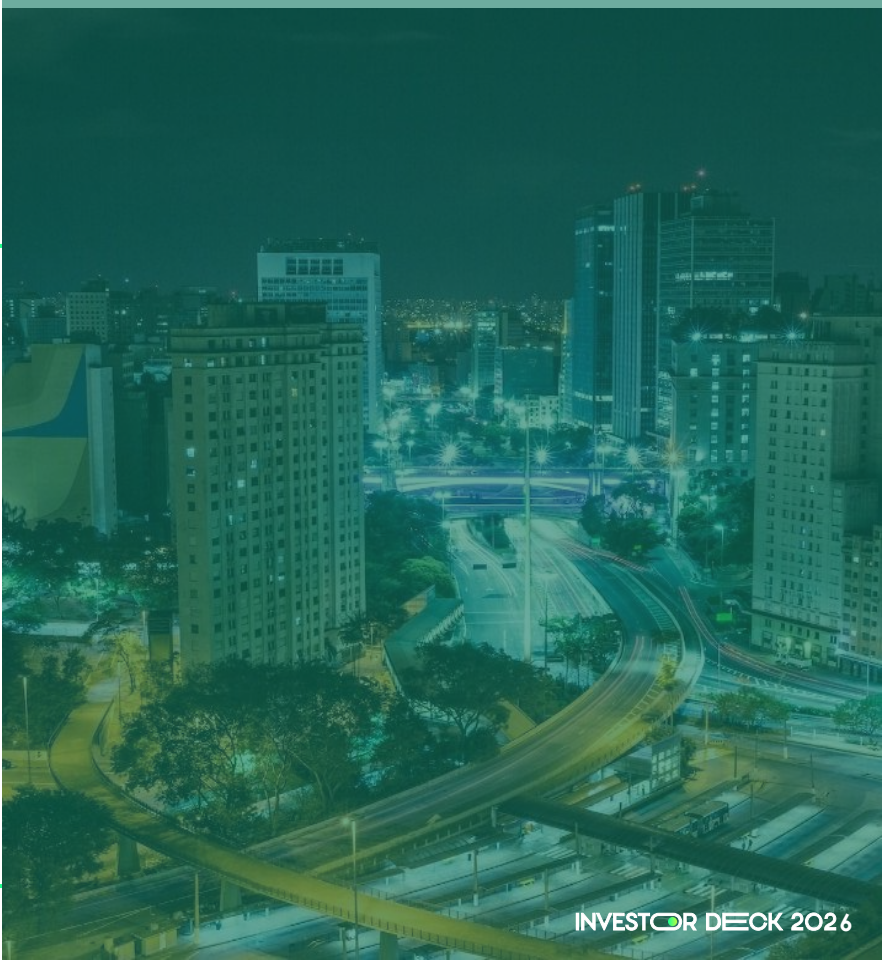
92.86%
Hydroelectric
Plants



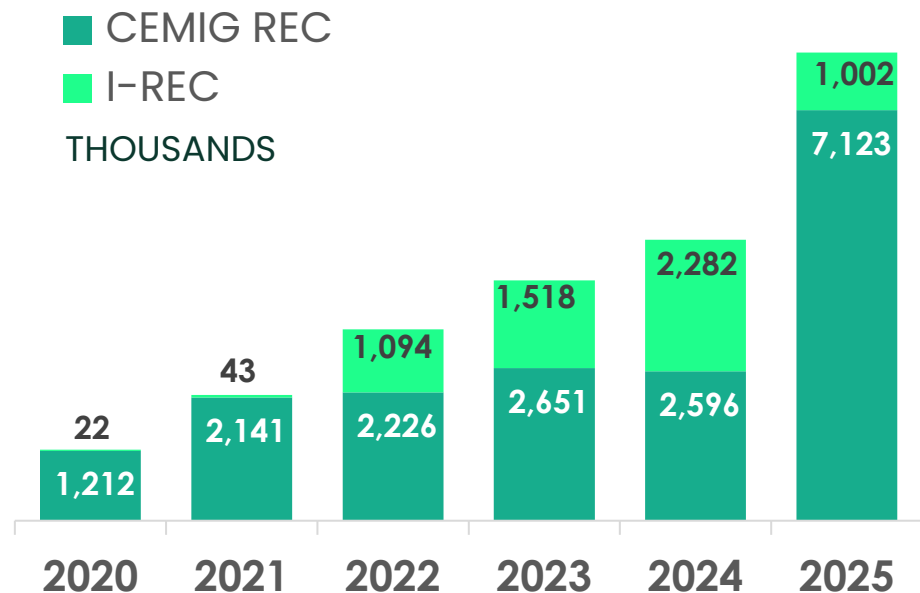
1.49%
Wind
Farms



5.65%
Solar Power
Plants



ISSUE OF CERTIFICATES – GROWTH



**22,427 MILLION
CEMIG REC**



**7,648 MILLION
I-REC**



CEMIG REC



I-REC



CEMIG REC SEAL



**TOTALLY IN LINE WITH SUSTAINABLE
DEVELOPMENT OBJECTIVES**

Green Power Player in Emerging Markets



Significant investments were made in reliable, efficient, and affordable green energy solutions across Brazil



100% clean and renewable energy ensuring long-term sustainability for a growing population



Stakeholder engagement



High Dividend



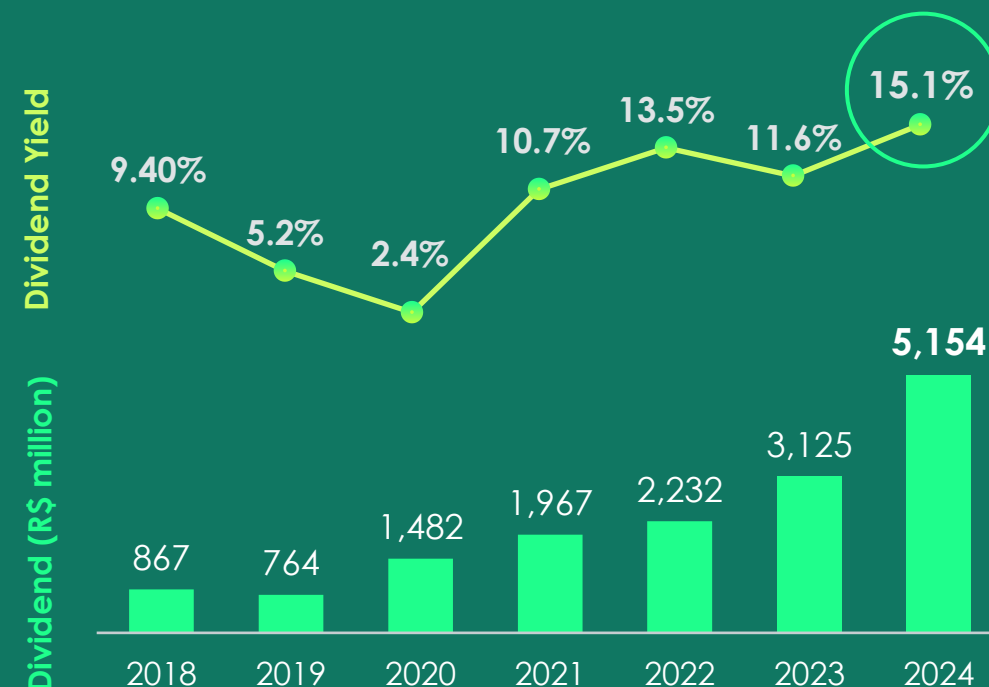
Strong, recurring cash flows sustain high dividend returns



Dividends protected by corporate bylaws



Delivers strong total return on equity

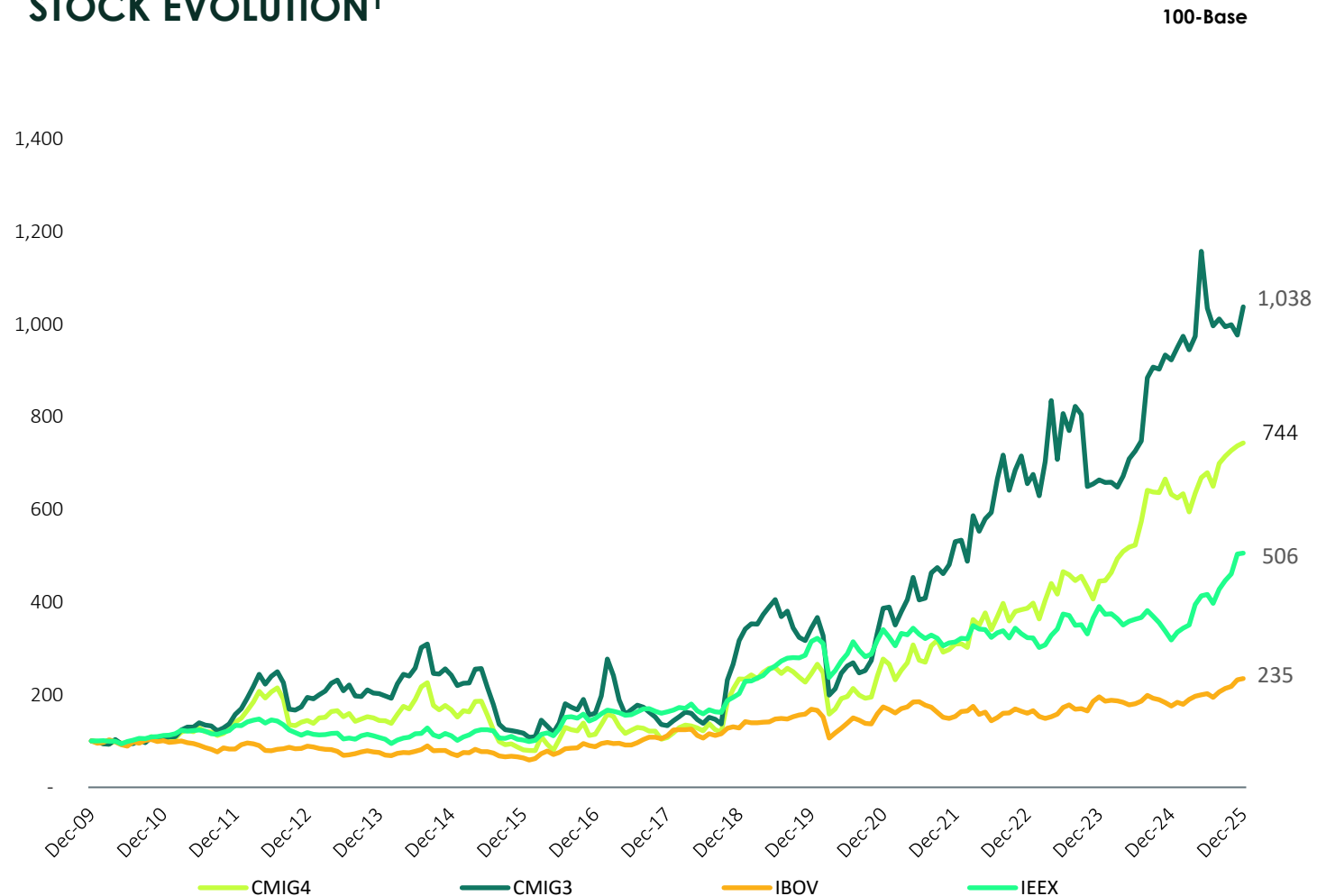


Declaration of Interest on Equity (IoE)*

- ✓ **R\$541 million** - R\$0,1891 per share
- ✓ **R\$597 million** - R\$0,2086 per share

* Payment date: 2 (two) equal installments, June 30, 2026, and December 30, 2026

STOCK EVOLUTION¹



TOTAL RETURN¹: **17.5%**
In 2025



14.9% IN 2025

HIGH DIVIDEND YIELD

Dividend policy **guarantees**
attractive remuneration to
shareholders – minimum 50%
net income payout

¹ Source – Economatica

INNOVATION



Valor
2025 Brazil
Innovation Award
– Top 5



100 Open Startups
ranking: top 10
most innovative
companies

FINANCE



National Finance
Management
and Law Summit
awards



ANEFAC
Transparency
Trophy

PROJECT MANAGEMENT



PMI International
Competencies
Development
Award

ESG



S&P power sector
sustainability ranking:
Top 5%



“Ser Humano”
Award, 2022 –
Minas Gerais HR
Association



S&P Global 2025
Sustainability
Yearbook



CDP (Carbon
Disclosure Project)
International Water
Security Award



Included in CDP
2024 Climate
“A List”

Why Invest In CEMIG?

44



**Strong
performance
driving investment
returns**



**Strategic outlook
and
long-term vision**



**Focus on operating
sustainably**



**High Governance
standards**



Distribution – Concession extended for 30 years

Concession contracts renewed for a further 30 years, from Jan/2016, **until dec/2045**

New concession contracts make distributors subject to efficiency requirements:

- ✓ Service quality
- ✓ Sustainability of economic and financial management

Transmission – Concession extended until 2043 (006/97)

The old transmission concessions, granted before the year 2000, were renewed as of January 1, 2013 in accordance with Law 12,783/13, where the assets belong to the Granting Authority and the Company is entitled to revenue, for the operation and maintenance of these assets.

Generation – Lote D - Concession extended - until 2046

Cemig GT won Lot D in the Auction, **18 plants** with installed capacity of 699.6 MW , in the amount of **R\$1.44 bn**

- ✓ 100% of the physical offtake guarantee to go to the Regulated Market from January 1 to December 31, 2016;
- ✓ as from January 1, 2017 this reduces to 70%.

Cemig GT files statement of interest in extending concessions of hydroelectric plants

Expire In 2027

Emborcação	Nova Ponte
499.7 MW _{average}	270.1 MW _{average}

Expire In 2026

Sá Carvalho
56.1 MW _{average}

GAS – Concession extended - until 2053

The execution of the Amendment assures Gasmig the extension of its concession term until 2053.

Granting bonus, in the amount of **R\$852 mm**

INVESTOR RELATIONS



+55 (31) 3506-5024



ri@cemig.com.br



www.ri.cemig.com.br



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ISE B3

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