

COMPANHIA ENERGÉTICA DE MINAS GERAIS - CEMIG
PUBLICLY-HELD COMPANY
CORPORATE TAXPAYER'S ID (CNPJ): 17.155.730/0001-64
COMPANY REGISTRY (NIRE): 31300040127

MATERIAL FACT

CEMIG announces R\$44 billion investment plan for 2026-2030

COMPANHIA ENERGÉTICA DE MINAS GERAIS – CEMIG (“CEMIG” or “Company”), a publicly-held company with shares traded on the stock exchanges of São Paulo and New York, under CVM Resolution 44/2021, hereby informs its shareholders and the market in general that its Board of Directors, at a meeting held on December 11, 2025, approved the update of the Company's Strategic Plan and Multi-Year Plan for the 2026-2030 Cycle, with an estimated investment plan of **R\$44 billion**.

The “**Focus on Minas and Win**” Strategic Plan, implemented since 2019, has promoted a profound operational and strategic transformation at the Company, driving significant efficiency gains, portfolio realignment through divestments of non-core assets, and the prioritization of investments in Minas Gerais.

The corporate strategy is structured around pillars that guide its long-term priorities: health and safety, efficiency and operational efficiency aligned with the evolution of the customer experience, modernization and resilience of power grids, expansion in centralized generation and distributed generation, modernization of power plants, preparation for the full opening of the energy market, and leadership in the energy transition, supported by digitalization, innovation, and new technologies.

The planned investments are expected to capture structural opportunities in the sector, ensure greater reliability of the power system, and accelerate the energy transition, sustaining long-term value creation for shareholders and society, through a results-oriented management approach grounded in sustainability.

For 2026, the plan provides for investments of approximately **R\$6.7 billion**, allocated as follows:

| Description ¹ | 2026 (R\$ million) |
|--------------------------|--------------------|
| Distribution | 5,269 |
| Generation | 197 |
| Transmission | 632 |
| Distributed Generation | 375 |
| Natural Gas | 227 |
| Other | 25 |
| Total | 6,725 |

¹ Includes investments in IT and Innovation



The investments presented reflect estimates based on the Company's strategic plans for its businesses. The first year is already included in the approved budget. The remaining years may be subject to changes due to various factors and market conditions, and the final amounts will depend on approval by the Board of Directors.

Belo Horizonte, December 12, 2025.

Andrea Marques de Almeida
Vice President of Finance and Investor Relations