



CEMIG

2025
Investor Deck

Disclaimer

Some statements and estimates in this material may represent expectations about future events or results that involve risks and uncertainties known and unknown. There is no guarantee that the events or results referred to in these expectations will occur.

These expectations are based on present assumptions and analyses from the viewpoint of our management, based on their experience, the macroeconomic environment, market conditions in the energy sector and our expected future results, many of which are not under CEMIG's control.

Important factors that can lead to significant differences between actual results and projections about future events or results include CEMIG's business strategy, Brazilian and international economic conditions, technology, CEMIG's financial strategy, changes in the energy sector, hydrological conditions, conditions in the financial markets, uncertainty regarding future results of operations, plans and objectives as well as other factors. Because of these and other factors, our actual results may differ significantly from those indicated in or implied by these statements.

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To evaluate the risks and uncertainties as they relate to CEMIG, and to obtain additional information about factors that could lead to different results from those estimated by CEMIG, please consult the section on Risk Factors included in our Formulário de Referência filed with the Brazilian Securities Commission – CVM, and in Form 20-F filed with the U.S. Securities and Exchange Commission – SEC.

In this material, financial amounts are in R\$ million (R\$ mn) unless otherwise stated. Financial data reflect the adoption of IFRS.

CEMIG OVERVIEW

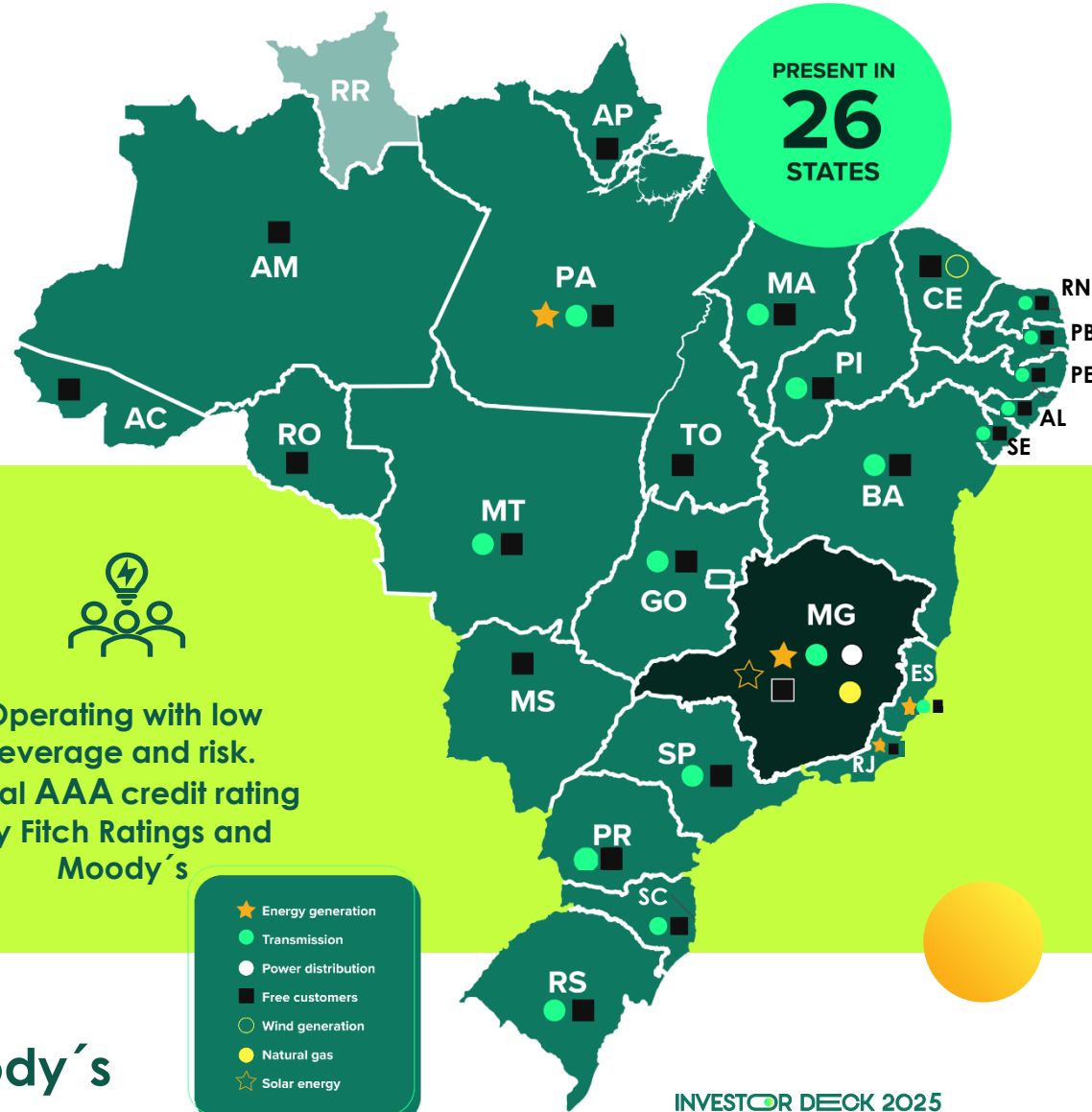
Key Credit Highlights

#1

CEMIG leader in renewable energy

100% CLEAN ENERGY SOURCES

PRESENT IN
26
STATES



Largest integrated energy company with a growth-focused profile and driven by investments in regulated businesses



Verticalized platform with a balanced portfolio operating in Distribution, Generation, Trading and Transmission of Electricity



Solid cash flow generation. Revenue predictability given disciplined financial profile



Operating with low leverage and risk. Local AAA credit rating by Fitch Ratings and Moody's

#AAA* credit rating by Fitch Ratings and Moody's

* Local

CEMIG at a Glance

Integrated portfolio allowing to capture synergies and reduce risks

Generation

- 3.4 GW
- 34 Power plants



29



2



3



Transmission

- 5,060 km
- 47 substations
- 21.68% - stake in Taesa's RAP

Distribution

- 574,606 km - Grid
- > 9.4 million customers
- 774 municipalities
- Retail largest distribution company
- End of the concession term 2045

Trading

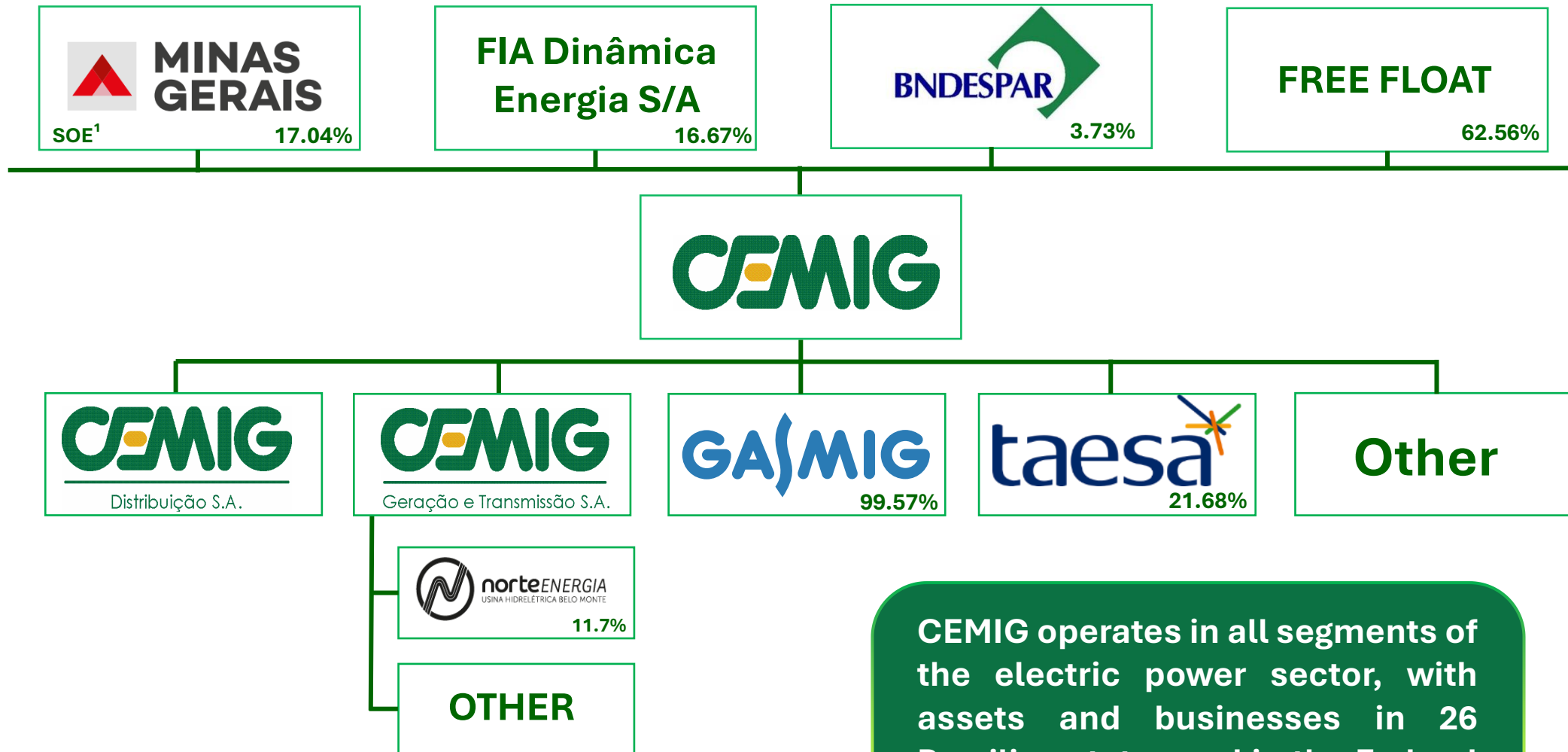
- Leader power trading to final clients
- 15% of market share
- > 4,500 free clients



Natural Gas

- > 108,000 customers
- 47 municipalities
- 2.8 million m³
(Average daily volume)

Ownership Structure



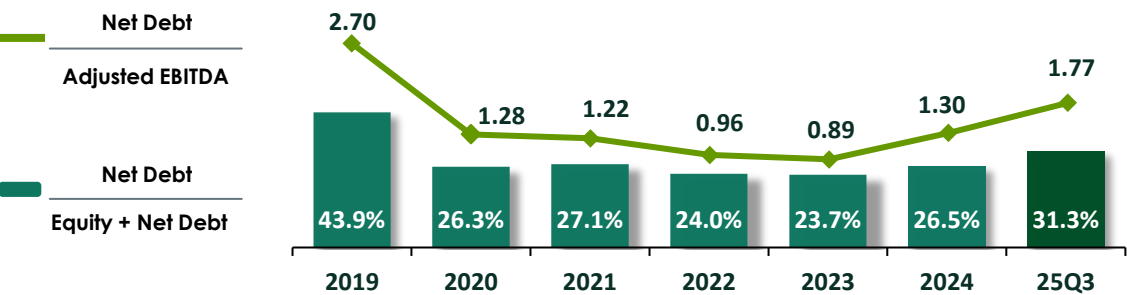
CEMIG operates in all segments of the electric power sector, with assets and businesses in 26 Brazilian states and in the Federal District.

¹ SOE: 50.97% of Common Shares

Debt and Leverage Remain at Historically Low Levels

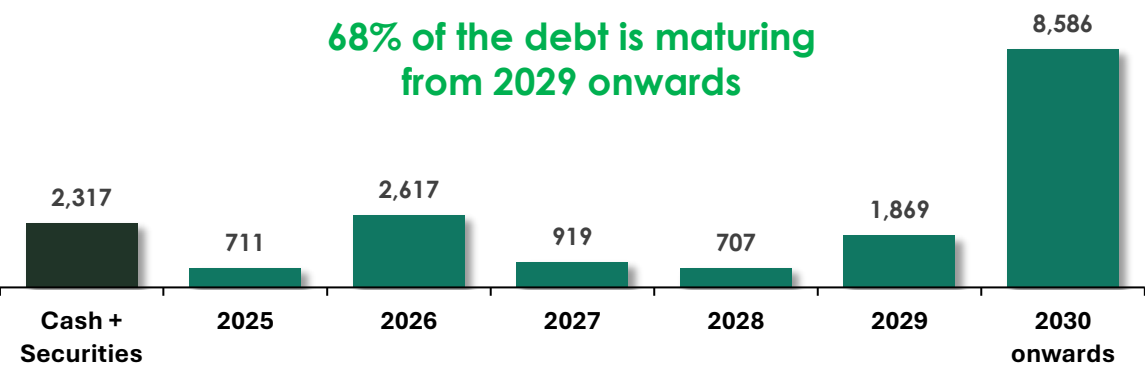
LOW LEVERAGE RATIO AND DEBT-CAPITAL RATIO

Covenants (Net Debt / Adjusted EBITDA):
3.0x up to jun-26; 3.5x up to jun-29; 4.0x onwards



MATURITIES TIMETABLE

Net Debt (Debt minus Cash & Securities): R\$ 13.1 Billion
Average Debt Maturity: 5.7 years



68% of the debt is maturing
from 2029 onwards

53% CDI linked; 46% IPCA inflation linked;
1% SOFR (swapped to CDI) linked

RATINGS

Global Rating

Ba1

BB

BB-

Local Rating

AAA

AAA

AA+

MOODY'S

FitchRatings

S&P Global

MOST RECENT FUND RAISING

R\$ 4.0 bln

Brazilian Local Bonds, linked to inflation and
long term maturity

1st Tranche

2nd tranche

Maturity

2037 (12 years)

2040 (15 years)

Coupon

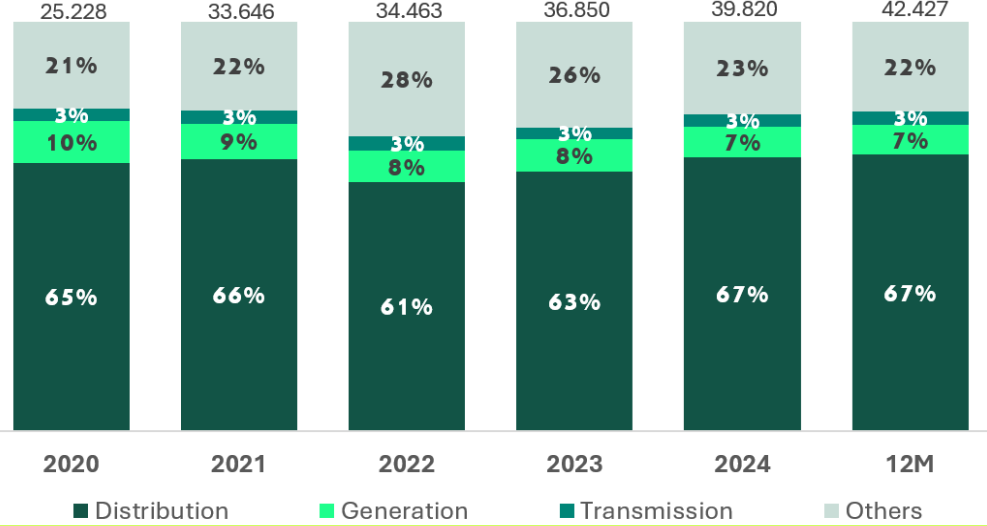
58 bps under sovereign
NTN-B 2035

55 bps under sovereign
NTN-B 2040

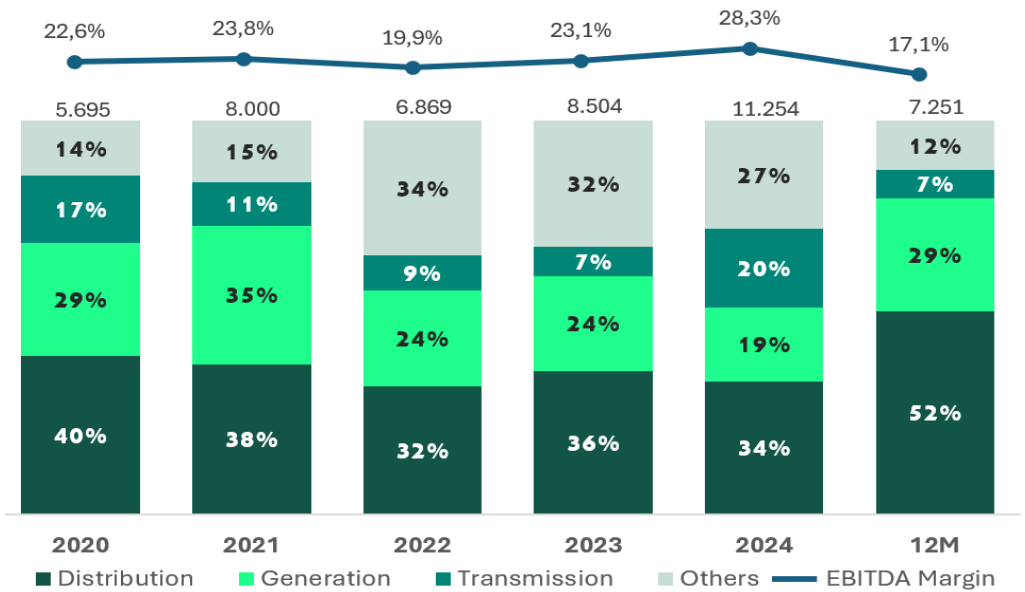
Financial Highlights

Twelve month
(3Q25)

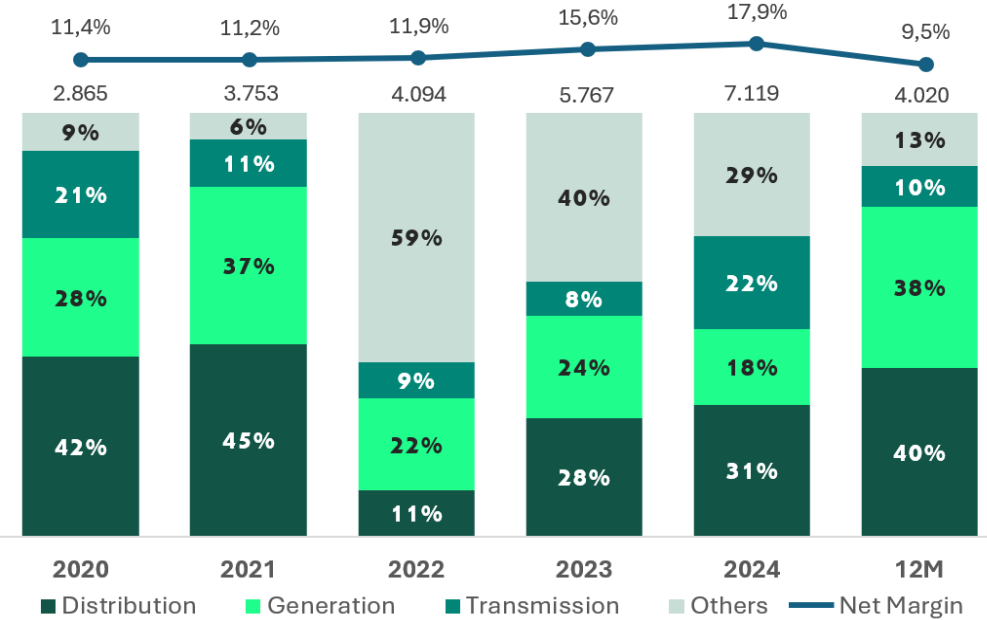
Net Revenue (R\$ million)



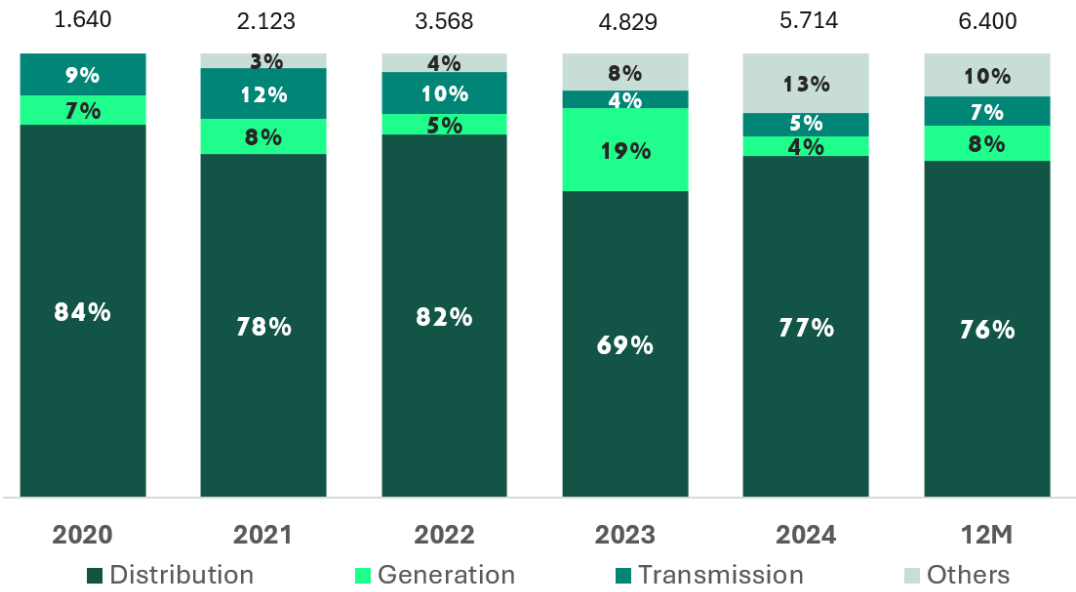
EBITDA & EBITDA Margin (R\$ million)



Net Profit & Net Margin (R\$ million)



CEMIG'S INVESTMENTS (R\$ million)



Focus on Minas Gerais state

CEMIG'S LARGEST-EVER INVESTMENT PLAN



INVESTMENTS
TOTALING

**R\$ 59.1
BILLION***

IN 2019–2029

* R\$ 23.5 BILLION realized up to 1H25

2019 to 2029



**R\$ 36.9 BILLION
DISTRIBUTION**



**R\$ 5.7 BILLION
TRANSMISSION**



**R\$ 5.9 BILLION
GENERATION**



**R\$ 2.5 BILLION
NATURAL GAS**



**R\$ 3.8 BILLION
DISTRIBUTED
GENERATION**

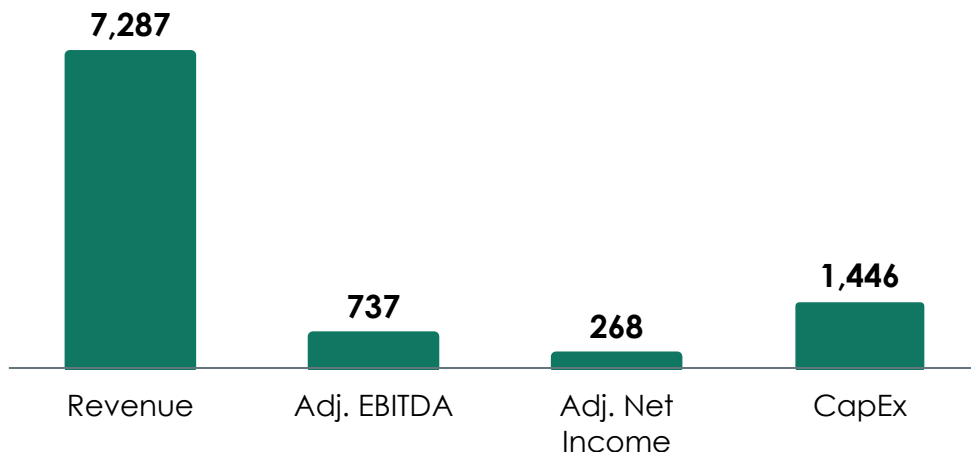


**R\$ 4.3 BILLION
INNOVATION AND
DIGITAL
TRANSFORMATION**

DISTRIBUTION

Distribution – Cemig

3 Q 2 5 (R\$m n)



STRATEGY



Focus on clients
to achieve NPS
Excellence Zone



Investing R\$ 23.2
billion in 2025–
2029 – to
modernize
the network



Reach 90%
of regulatory
OPEX



Collection
Efficiency



Reduce penalty
payments
and offsets

KEY METRICS

774

Municipalities

>9.4 Million

Customers Served

574,606 km

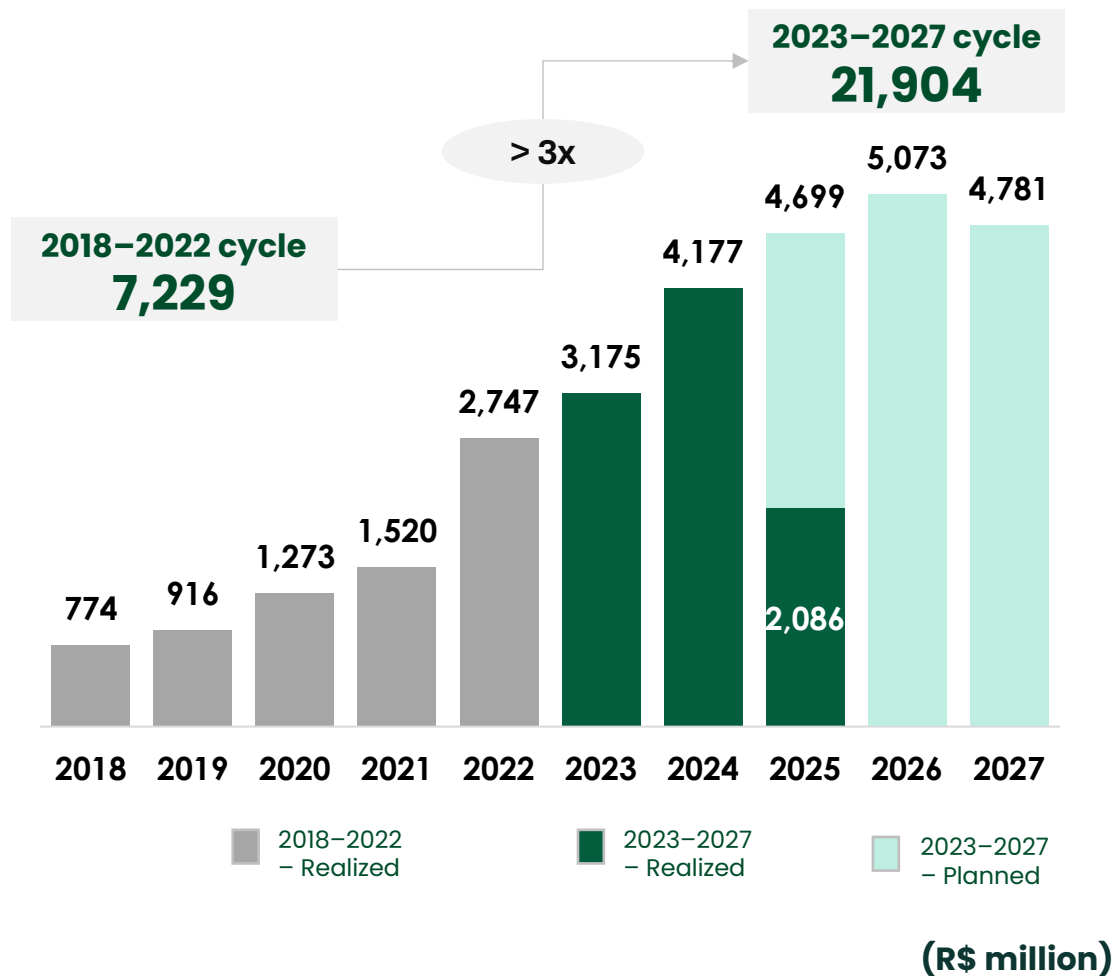
Grid

Largest Distributor

Largest concession in number
of customers, km of network
and energy distributed.

Cemig D

CAPEX Evolution



Tariff Review and Readjustment

Regulatory asset base (RAB)	2013	2018	2023
Remuneration Base – gross R\$	15,724	20,490	25,587
Remuneration Base – net R\$	5,849	8,906	15,200
Average depreciation rate	3.84 %	3.84%	3.95%
WACC	7.51%	8.09%	7.43%
Remuneration of the special obligations	-	149	272
CAIMI R\$	147	333	484
QRR R\$ - Depreciation (Gross RAB x Dep rate)	590	787	1,007
Remuneration of capital R\$ (Net RAB x WACC)	587	1,236	1,976

TARIFF READJUSTMENT - 2025 Cemig D

Average effects of the May 2025 Tariff Adjustment		
Low voltage average	High voltage average	Average effect
7.03%	9.45%	7.78%

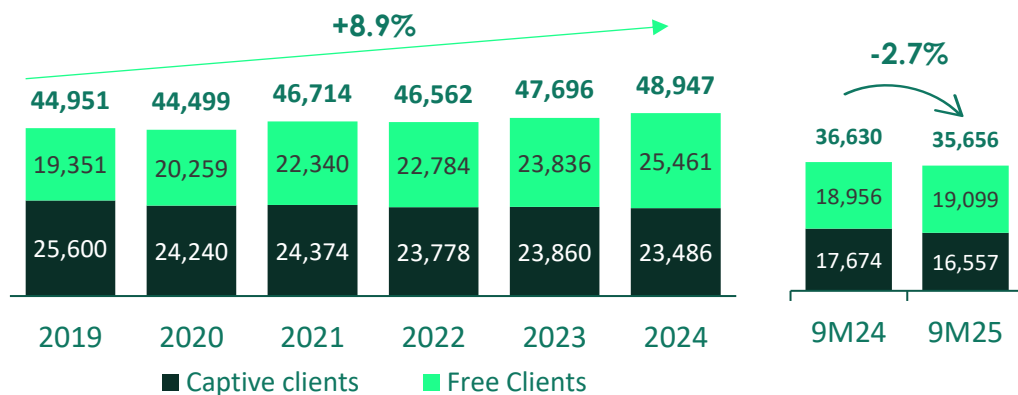
Regulatory WACC 2025

Regulatory WACC 2025		
Segment	Distribution	Generation and Transmission
WACC: Real After-Tax	8.03%	7.89%
WACC: Real Pre-Tax	12.1719%	11.9481%
Capital Structure Parameters		
Equity	51.69%	55.08%
Debt	48.31%	44.92%



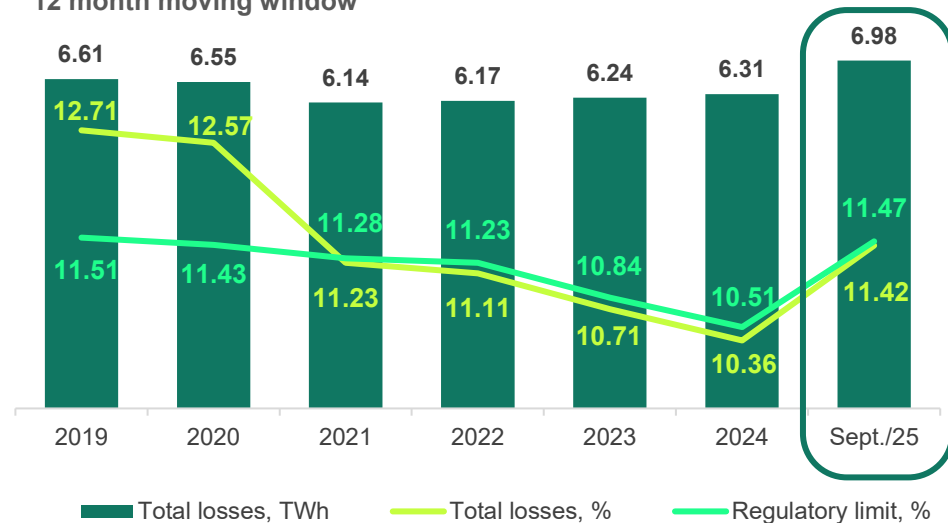
Cemig D's Figures

Cemig D – Market GWh

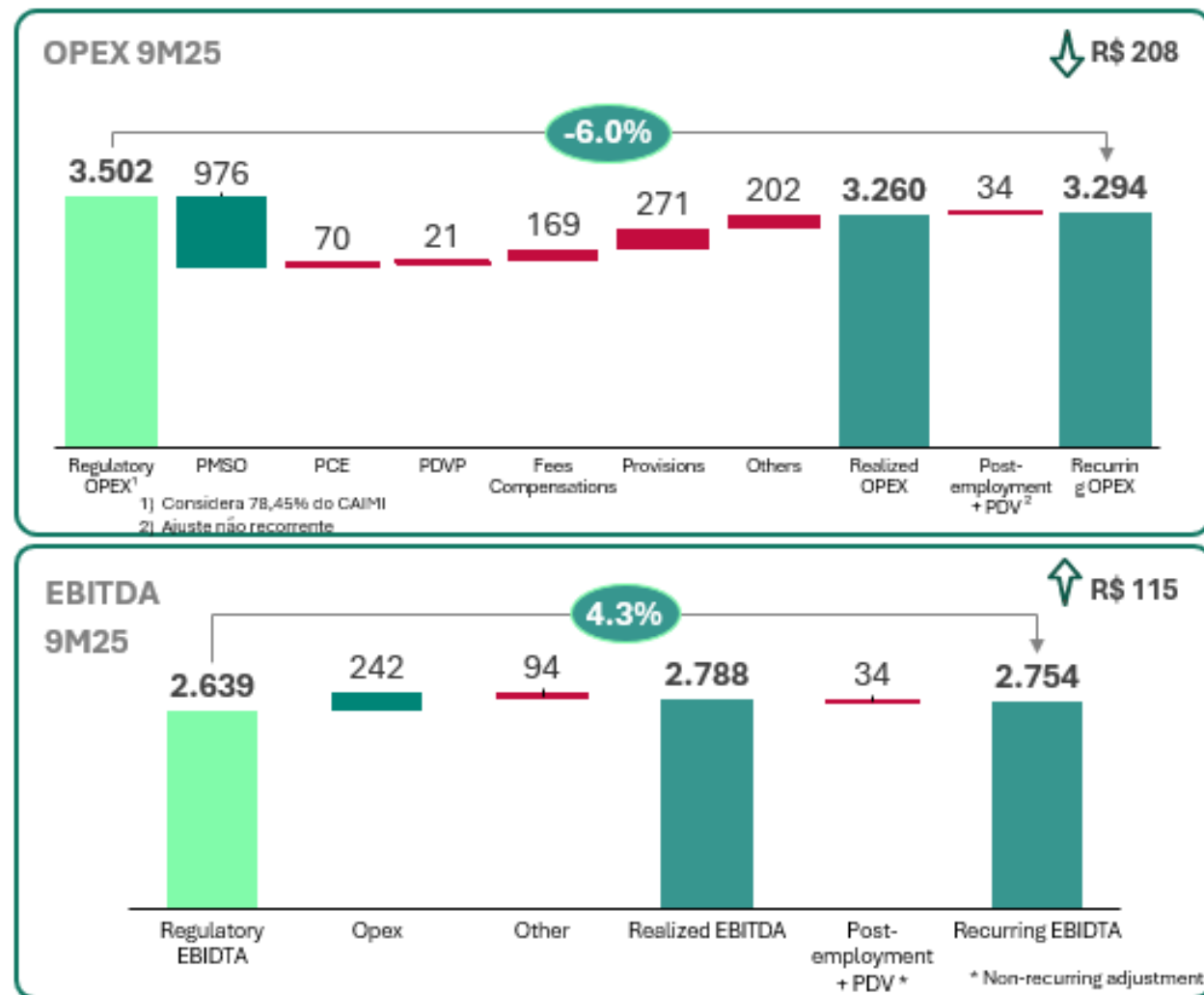


Energy Losses

12 month moving window



OPEX & EBITDA Regulatory

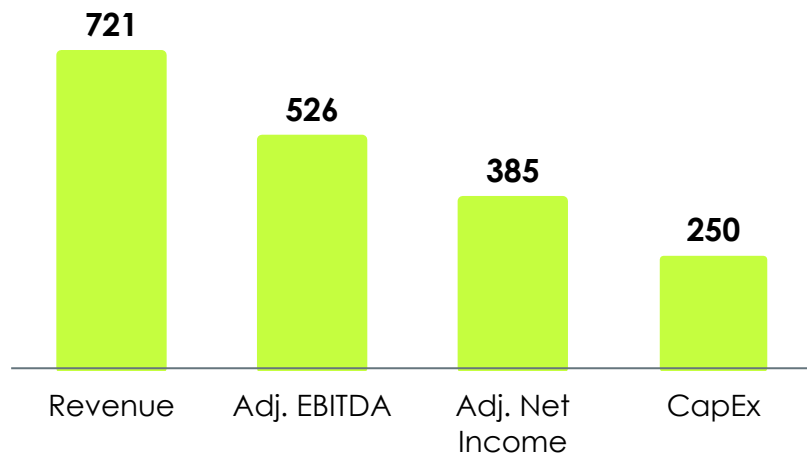


(R\$ million)

GENERATION

Generation

3 Q 2 5 (R\$m n)



STRATEGY



Reduce OPEX
by 10%



Investing
R\$4,2 billion
in 2025–2029



Divest Small
Hydro Plants



Add/Renew
~870 MW
average
by 2028



Modernize generation
plants with new
technologies to increase
productivity/plant
availability

KEY METRICS

4.7

Gigawatts

42

Power Plants

37

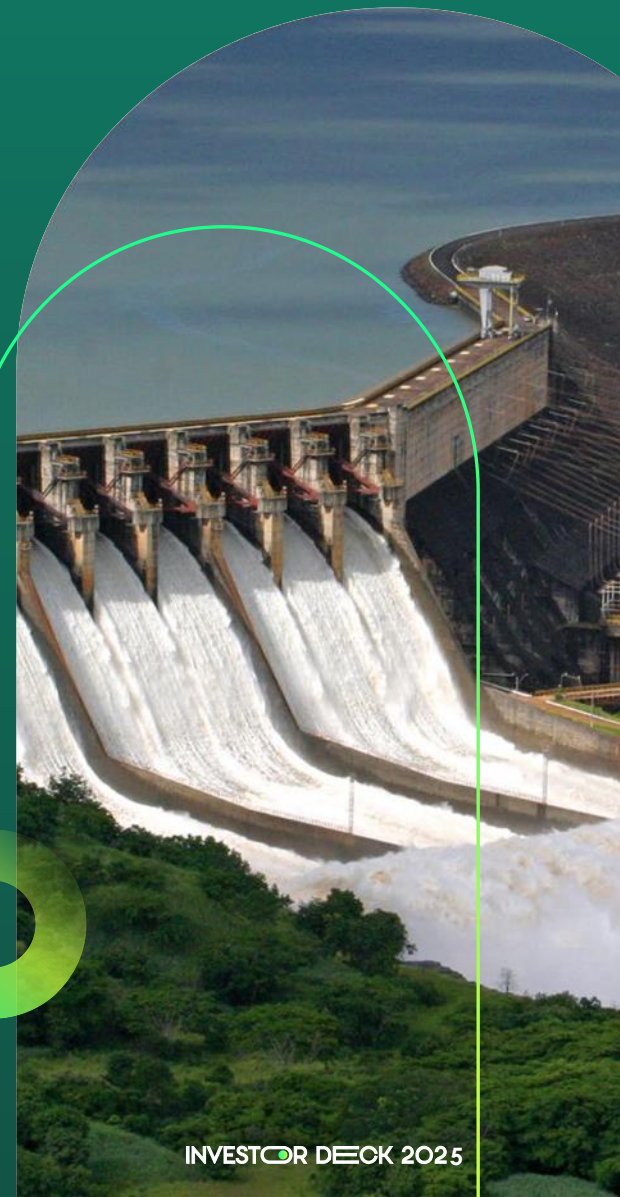
Hydro Plants

2

Wind Plants

3

Solar Plants



Generation – Operational Numbers

- 3.4 GW
- 34 Power plants



29



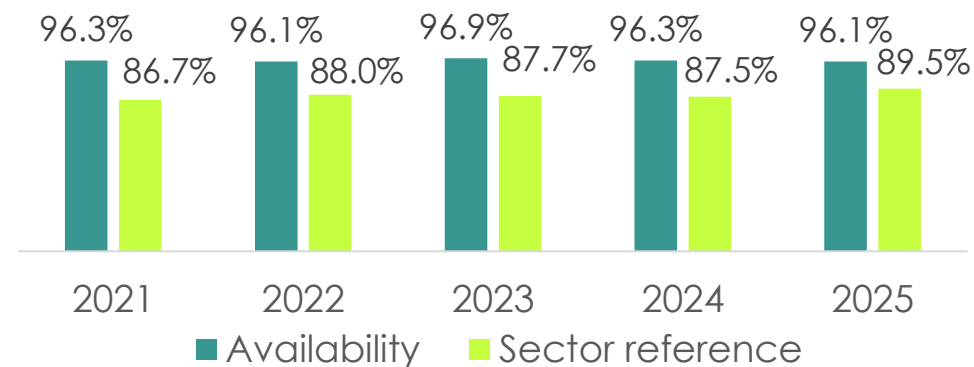
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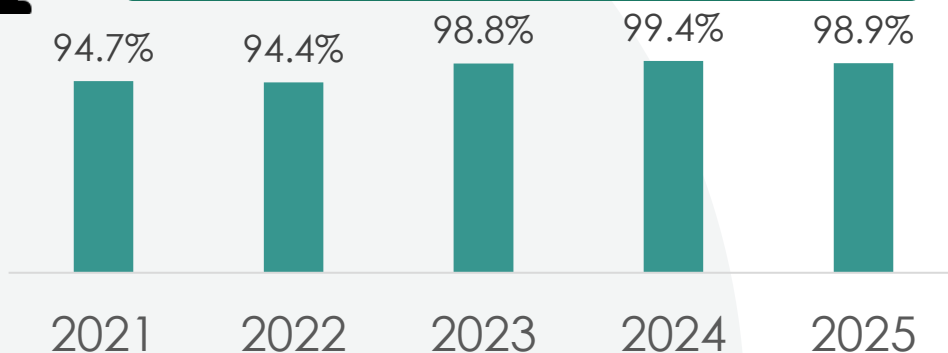
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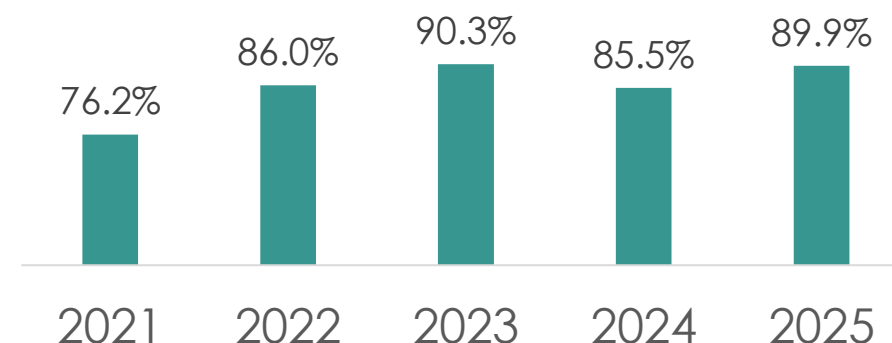
HYDRO PLANTS – AVAILABILITY



SOLAR PLANTS – AVAILABILITY



WIND PLANTS – AVAILABILITY



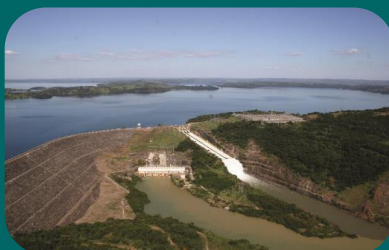
Generation – Renewal of Concessions

Sá Carvalho (SC)



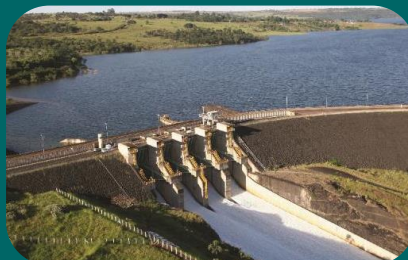
- **Installed capacity:** 78MW
- **Guarantee:** 56.1 MW_{average}
- **End of concession:** 08/26
- **Piracicaba River**

Emborcação (EMB)



- **Installed capacity:** 1,192MW
- **Guarantee:** 499.7 MW_{average}
- **End of concession:** 05/27
- **Paranaíba River**

Nova Ponte (NP)



- **Installed capacity:** 510 MW
- **Guarantee:** 270.1MW_{average}
- **End of concession:** 08/27
- **Araguari River**

Cemig GT's **applications for renewal** of **Quota Concessions** under Federal Law 12,783/2013 are in progress:



Aneel
Technical
Opinion
in favor
of renewal



Decision of
Aneel
Governing
Council



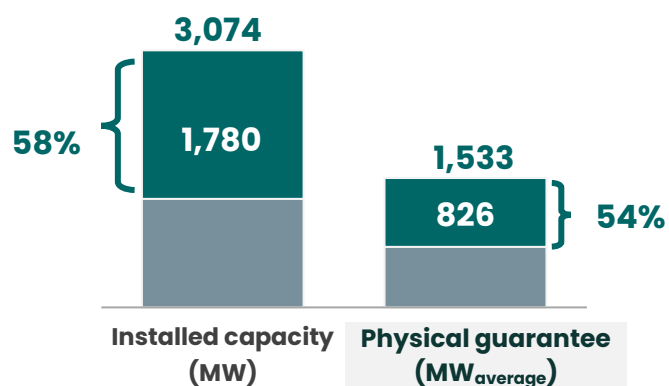
Decision of Mining and
Energy Ministry

SC ✓
EMB ✓
NP ✓

SC ✓
EMB ⌚
NP ⌚

SC ⌚
EMB ⌚
NP ⌚

100% Cemig GT hydro plants

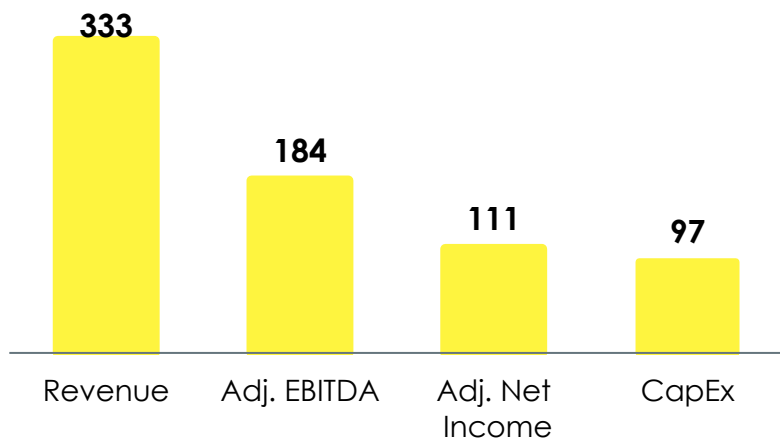


■ Total of the 3 hydro plants

TRANSMISSION

Transmission

3 Q 2 5 (R\$m n)



STRATEGY



Reach 90%
of regulatory OPEX



Assess expansion avenues offering
CEMIG sustainable growth, through:
Auctions & Project M&A



Investing R\$4.3 billion (2025–
2029) : focus on network
strengthening /improvement

KEY METRICS

5,060
Kilometers

47
Substations

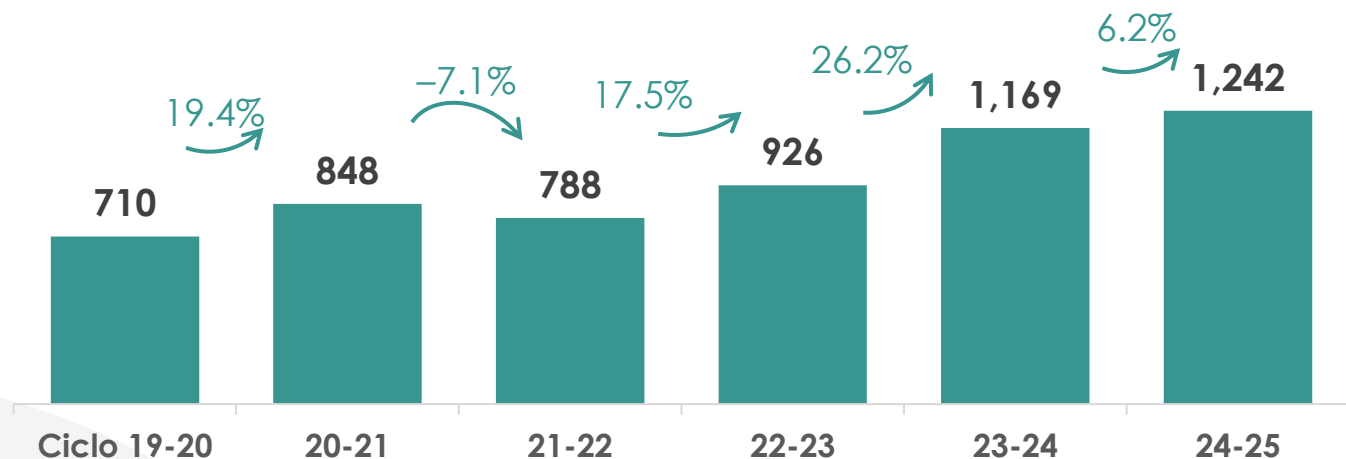
R\$1.24 bn
RAP¹

21.68%
Stake in TAESA's RAP

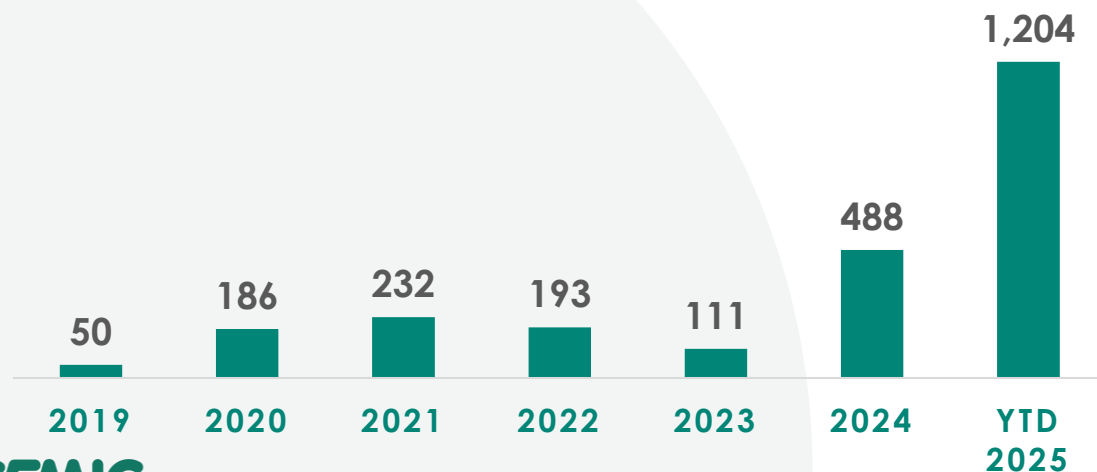


Transmission – Operational numbers

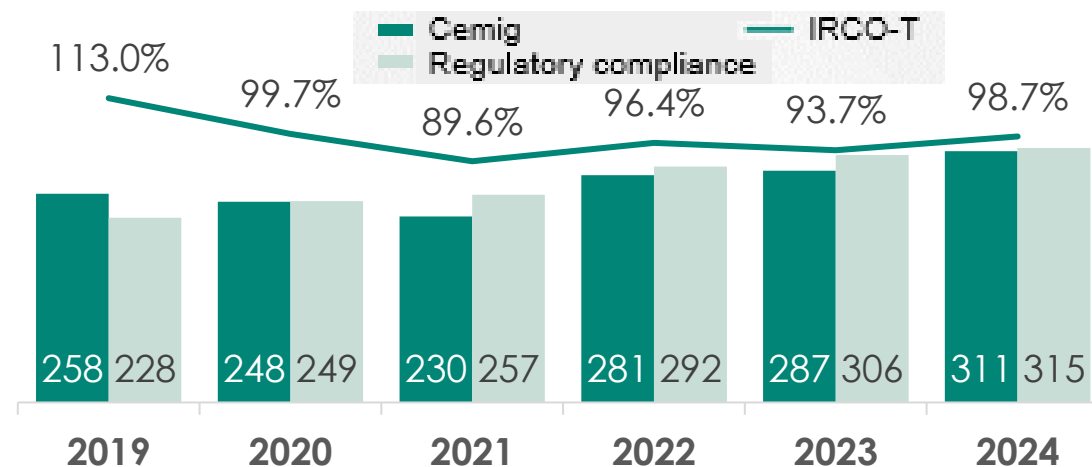
RAP (Permitted Annual Revenue) – R\$ million



Contracted investment: 2019 to 2025 – R\$ million



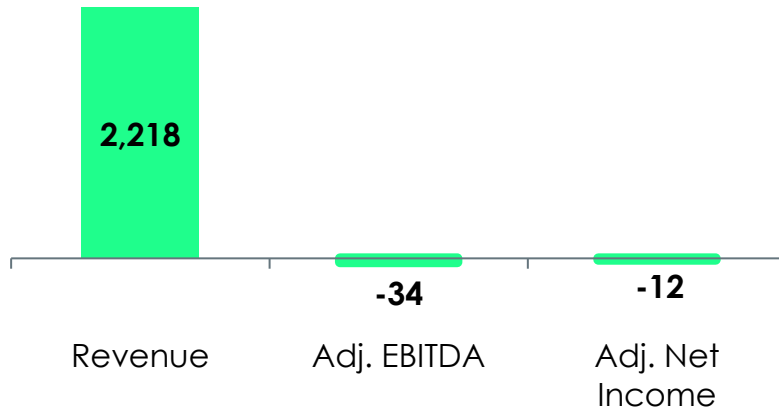
Regulatory Compliance (%)



OTHER

Trading

3 Q 2 5 (R\$mn)



STRATEGY



Seek growth
in the most
profitable
segments



Excellence
in risk
management



Increase sales
effort in the
Northeast region,
reducing exposure
to price difference



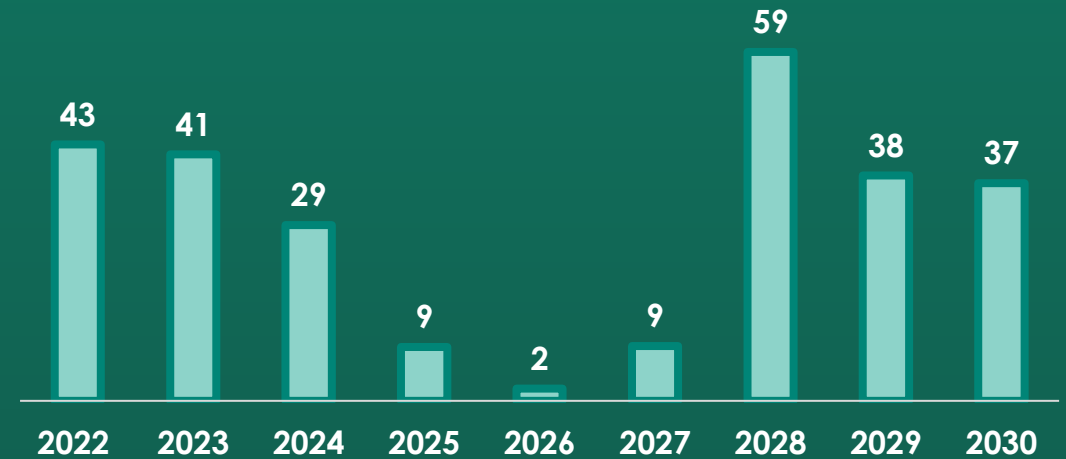
Develop digital
channels; adapt
the operational
model



Consolidate already-
won leadership with
final clients; gross
margin above
market average

Proper trading strategy to maintain good results in terms of purchase and sale prices, and margins

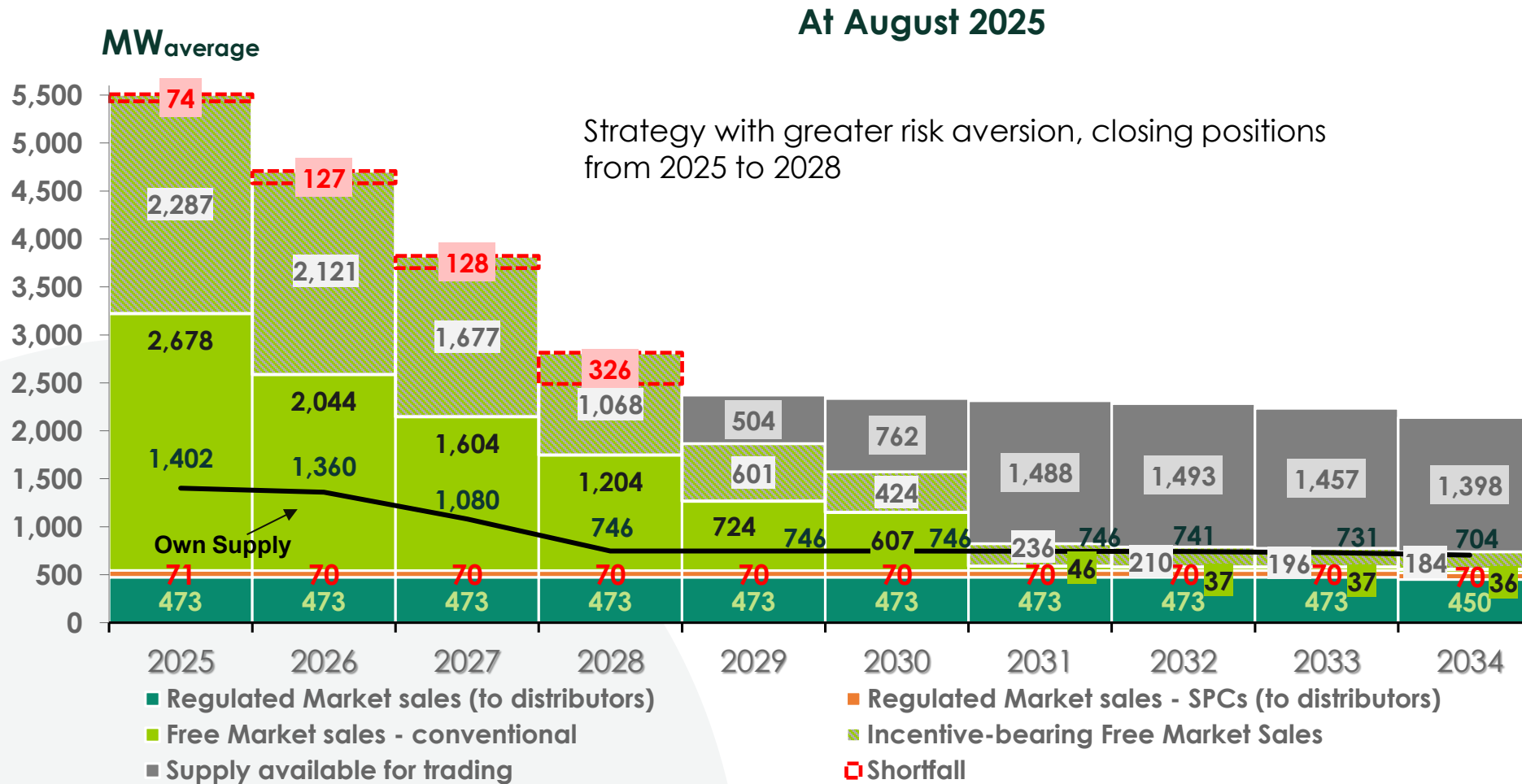
Margin– R\$/MWh*



(*) Operational margin. Difference between buying and selling prices, without considering sub-market effects.

CEMIG Group: Supply And Demand

24



**Regulated market
Sales price**

Power plant
End Concession R\$/MWh

Queimado
Jul/34* 354.87

Irapé
Sep/37* 354.87

Poço Fundo
May/52 274.62

* GSF Credit Auction
Extension of concession
Queimado: 7 years
Irapé: 3 years

Prices - Aug/25

RAG* Lote D - R\$641 mm

Value for cycle
2025/2026. The main
plants are entitled to
RAG until January 2046

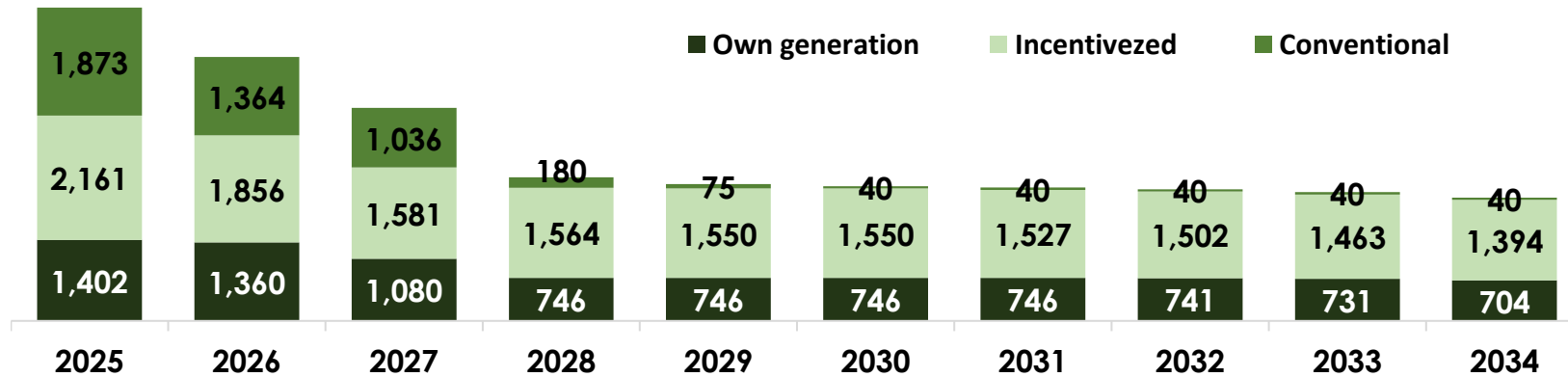
*Annual generation revenue

(*) Includes the total availability of energy from Cemig Group companies (GT, H, Cemig Trading, Sá Carvalho, Rosal, Cemig Geração Itutinga, Cemig Geração Camargos, Cemig Geração Leste, Cemig Geração Oeste, and Cemig Geração Sul, plus the *Esperança* and *Jusante* solar plants), and energy traded as intermediaries by ESCEE and Cemig Trading. Volta do Rio and Parajuru wind farms are not included

(**) In 2025 and 2026, own resources includes effect of expected GSF (0.889 for 2025, and 0.910 for 2026).

Cemig group: Supply and demand

Supply

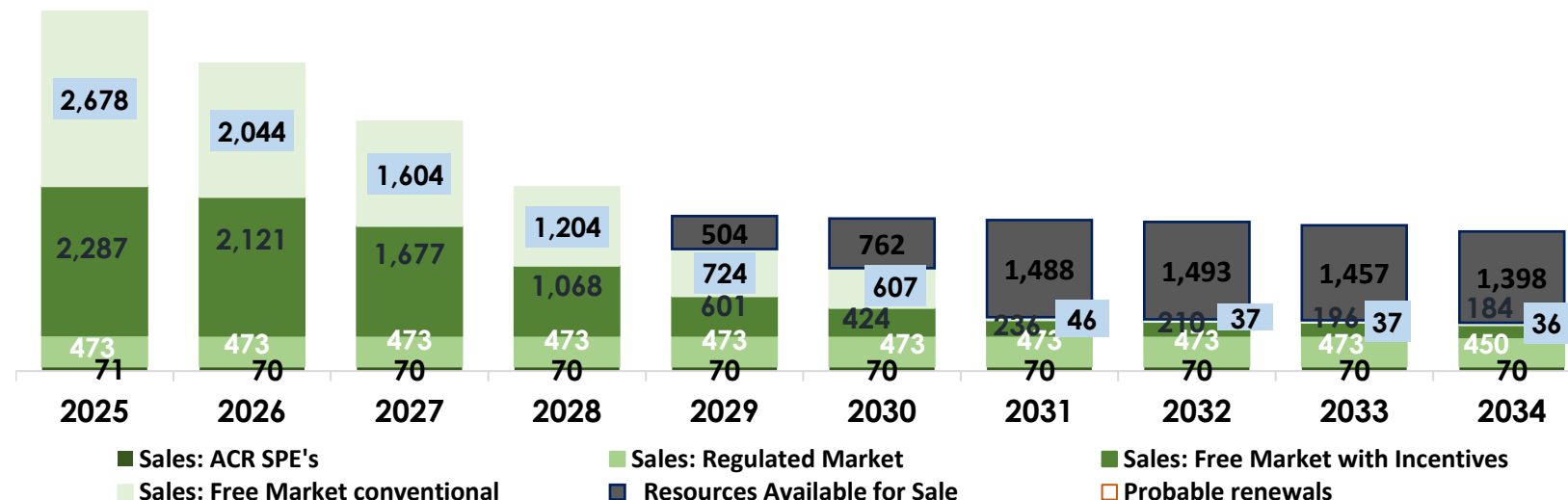


Total Supply	5,436	4,580	3,697	2,490	2,371	2,336	2,313	2,283	2,234	2,138
Current Balance	-74	-127	-128	-326	504	762	1,488	1,493	1,457	1,398
Total Sales	5,509	4,708	3,824	2,816	1,868	1,574	824	790	776	740

 **MW average**
August/2025

Includes total availability of energy from companies of the Cemig Group (Cemig GT, Cemig H, Cemig Trading, Sá Carvalho, Horizontes, Cemig PCH, Rosal, Cemig Geração Itutinga, Cemig Geração Camargos, Cemig Geração Leste, Cemig Geração Oeste, Cemig Geração Sul, and Poço Fundo; and the Esperança and Jusante solar plants). Volta do Rio and Parajuru wind farms are not included.

Demand



GSF 

Note:
In 2025 and 2026, own resources includes effect of expected GSF (0.889 for 2025, and 0.910 for 2026).
As from 2027: uses the structural balance profile

Distributed Generation

NUMBER OF GENERATIONAL PLANTS

- In Operation – **30**
- In Construction – **40**
- In Development – **3** (floating)

INSTALLED CAPACITY

- In Operation – **124 MWp**
- In Construction – **130 MWp**
- In Development – **274 MWp** (floating)

STRATEGY



Digitize trading model,
and customer service



Investing R\$2.6 billion by
2029 to achieve
leadership in Minas
Gerais solar farms

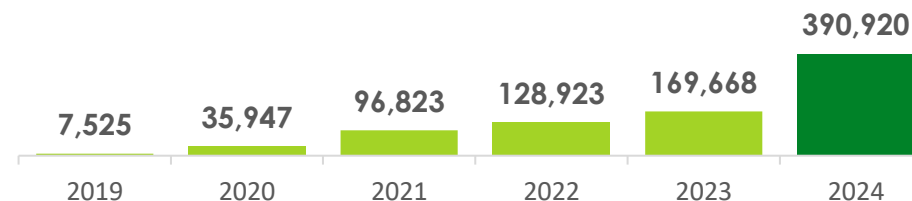


Develop and implement
a model for solar
generation leasing

INVESTMENTS

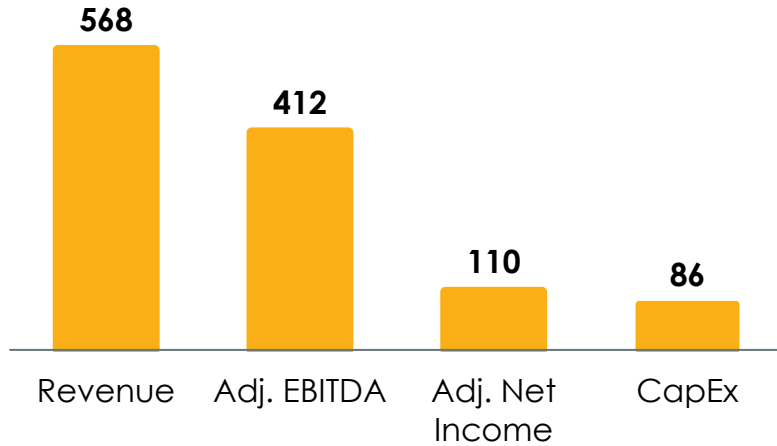
- From 2019 to 2023 R\$ 227 mn was invested in buying assets, and R\$ 117 mn in closing transactions for new photovoltaic plants
- Target: R\$ 2.6 bn by 2029, adding 540MWp
- Average real return between 11% and 14%.

Evolution of injected energy (MWh/year)



Natural Gas (GA|MIG)

3 Q 2 5 (R\$m n)



STRATEGY



Expanding the network to serve new regions of Minas Gerais



Investing R\$1.6 billion from 2025 to 2029



Increasing current network saturation; to expand client base (~105k new clients by 2028)

KEY METRICS

>108,000
Customers

47
Municipalities

2.8 Million m3
Average Daily Volume



CEMIG

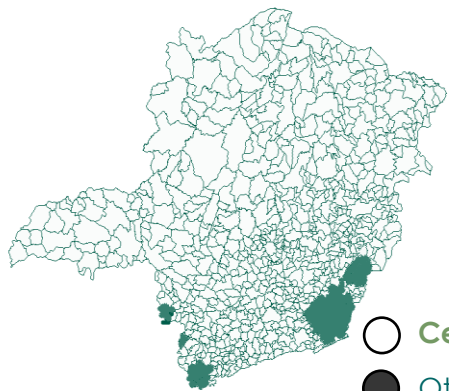
APPENDIX



#TRANSFORMING LIVES WITH OUR ENERGY.

Minas Gerais

- Brazil's 3rd-largest GDP (after SP and RJ)
- Brazil's 2nd most populous state (10% of Brazil's population)
- 4th-largest State (bigger than France / Spain)



○ Cemig's concession area
● Other distributors



1st in Electricity distribution

Cemig's lines and networks, together, circle the Earth 14 times



History: 72 years

Founded 1952 by Pres. Kubitschek



More than 9 million consumers

Largest in Brazil



Serves 774 municipalities

Present in 96% of the State



Concession area: 567,400 km²

Larger than the size of France

Cemig D's Figures – 2018 To 2028

	2018	→	2024	→	2028
 SUBSTATIONS	405 substations		479 substations		615 substations
 HIGH VOLTAGE LINES	17,620 km of lines		19,248 km of lines		21,950 km of lines
 DISTRIBUTION NETWORK ¹	519,062 km (Network:)		547,150 km (Network:)		577,582 km (Network)
 TRANSFORMER CAPACITY	10,691 MVA		12,579 MVA		16,000 MVA
 THREE-PHASE NETWORK	130,815 km (Network)		132,345 km (Network)		165,048 km (Network)
 MUNICIPALITIES WITH DUAL-VOLTAGE SUPPLY	667 municipalities		695 municipalities		774 municipalities
 SMART METERS	0 units		370,044 units		1,785,445 units
 DISTRIBUTED GENERATION: CONNECTIONS	MINI- DG 152 units		MINI- DG 2,012 units		MINI- DG 2,878 units
	MICRO- DG 10,745 units		MICRO- DG 301,666 units		MICRO- DG 377,787 units

Source: Cemig internal data - ED/PS, PC and EM/PE

Note: includes the DG network which, after connection, becomes part of D's assets.

Cemig D Rural Clients | Three-phase program

OBJECTIVES

- **Agriculture** and irrigation: more **energy** and **development**
- Networks: better **operational flexibility** and **reliability**

TARGET PUBLIC

- **Rural clients** and **municipal districts** previously served by single-phase networks
- **6,014 km** built by June 2024

MAIN NUMBERS (Forecast)

30,000

km: Conversion / construction of the rural 3-phase network in 2022–2027

R\$ 2.98

billion: investment

691

Municipal city halls already served by dual-voltage supply



CEMIG

INVESTOR DECK 2025

Cemig D AGRO Program

32

CLIENT RELATIONSHIP

Exclusive client service channels;
"Cliente Mais"
and "Aproximação".

THE ENERGY TRANSITION

Expansion of the electricity system,
to meet new demands, replacing diesel
with electric, improving power supply
quality, and an 8.6% increase in load
compared to Dec/23 (+305 GWh)

INNOVATION AND ENERGY EFFICIENCY

Disseminate and encourage
Innovation and Energy Efficiency
projects to serve rural consumers.



PREVENTIVE MAINTENANCE

100% inspection of the network;
cleaning of power line pathways;
mobilization of additional
teams with new bases in
76 municipalities

NETWORK AUTOMATION

Installation of approx.
30,000 reclosers in
single-phase and three-
phase networks

NETWORK RESILIENCE

Reduction of travel time and
restoration of supply

Cemig D – Mais Energia program

OBJECTIVES

- More quality and reliability of supply
- **Develop the economy: Serve the suppressed market and future loads**

TARGET PUBLIC

- **All regions** covered in the **Mais Energia** program
- **Substation locations** in accordance with **integrated planning** of the electricity system

▼ SUBSTATIONS IN 2018 (415)

▼ SUBSTATIONS DELIVERED, JUN. 2019 –JUN. 2024 (+100)

▼ SUBSTATIONS UNDER CONSTRUCTION (>100)

MAIN NUMBERS (Forecast)

100

Substations delivered

18

Substations per year
– previous average: **5**

615

Substations in distribution by 2027
200 more than in 2020

50%

Increase in power available to the market
(+5,500 MVA)

R\$ 5 bn

investment by 2027

More than
200

NEW



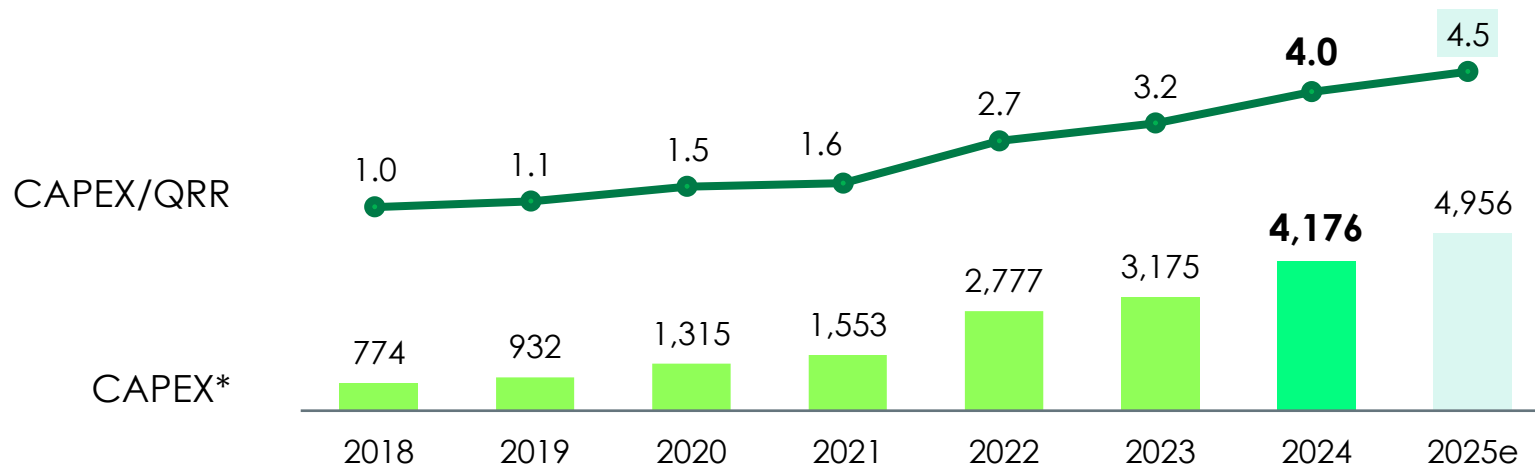
SUBSTATIONS

CEMIG

Cemig D CAPEX- Historical Trend

Focus on Minas Gerais

Focused Investments in **Minas Gerais**



REMUNERATION BASE – NET R\$

2018	2019*	2020*	2021*	2022*	2023	2024*
8,906	9,240	9,637	10,073	11,086	15,200	15,902

* Adjusted values - IPCA

Electrical CAPEX - values that affect the remuneration base

2018 and 2023

Values aligned with Aneel's technical note

Prudent investments, recognized by the regulatory body, increase Net Remuneration Base

Sustainability in Operations

Member of the NET Zero
UN Global Pact



Long-Term Sustainability for a Growing Population

Serving approximately **18 million people** (over 9.4 million customers) across **774 municipalities**, primarily in the state of Minas Gerais, Brazil. Operates the largest electricity distribution network in South America, spanning over **574,606 km of lines**.



GREEN POWER PLAYER
IN EMERGING MARKETS



100%

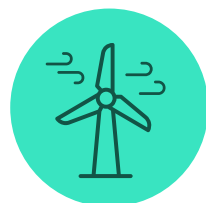
clean and renewable energy sources

100% Clean and Renewable



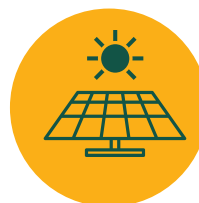
95.1%

Hydroelectric
Plants



3.4%

Wind
Farms



1.5%

Solar Power
Plants



Stakeholder Focus



20.6%

Percentage of women
in leadership positions



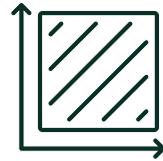
41.2%

Percentage of black and
brown people at Cemig



4,413.56

Hectares of
protected areas



684.06

Hectares of
restored areas



Environmental
Dimension



R\$ 45,400,000

applied in Environment



45,845.80 m³

Water consumption



GREEN POWER PLAYER
IN EMERGING MARKETS

CEMIG is Committed to
SUSTAINABILITY



Culture That Values
Customers



Social Wellbeing



Corporate Governance



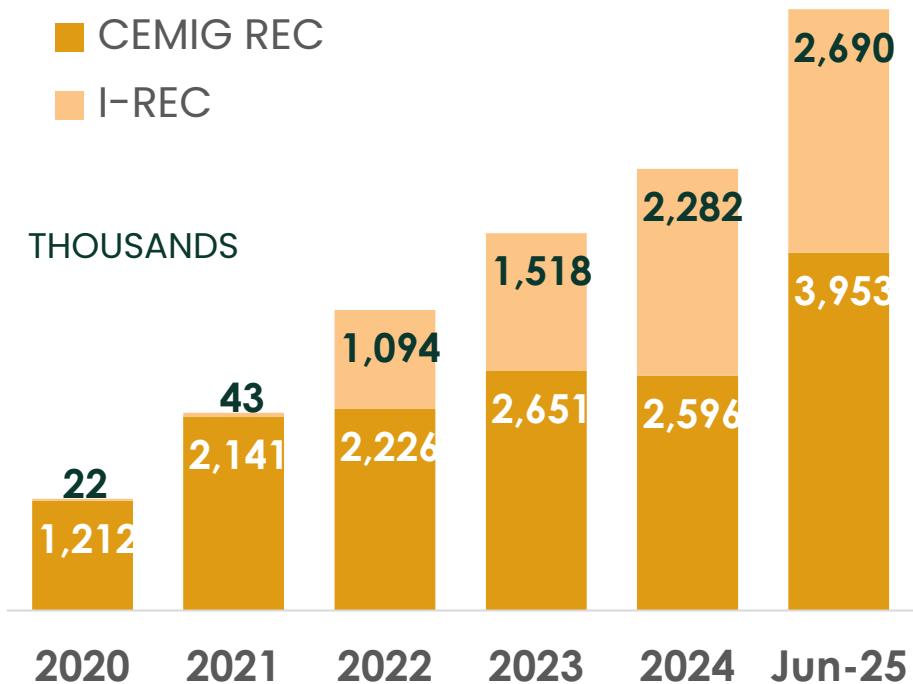
Environmental Practices



Culture of Excellence

ESG TRADING STRATEGY

ISSUE OF CERTIFICATES – GROWTH



**22,427 MILLION
CEMIG REC**



**7,648 MILLION
I-REC**



CEMIG REC

I-REC

CEMIG REC SEAL



**TOTALLY IN LINE WITH SUSTAINABLE
DEVELOPMENT OBJECTIVES**

Green Power Player in Emerging Markets



Significant investments were made in reliable, efficient, and affordable green energy solutions across Brazil



100% clean and renewable energy ensuring long-term sustainability for a growing population



Stakeholder engagement



RECOGNITION

INNOVATION



Valor
2025 Brazil
Innovation
Award – Top 5



100 Open Startups
ranking: top 10
most innovative
companies

FINANCE



National
Finance
Management
and Law
Summit awards



ANEFAC
Transparency
Trophy

PROJECT MANAGEMENT



PMI International
Competencies
Development
Award

ESG



S&P power sector
sustainability
ranking:
Top 5%



“Ser Humano”
Award, 2022 –
Minas Gerais
HR Association



S&P Global
2025
Sustainability
Yearbook



CDP (Carbon
Disclosure Project)
International
Water Security
Award



Included in
CDP 2024
Climate
“A List”

Why Invest In CEMIG?

Payout - **50%**



**Strong
performance
driving investment
returns**



**Strategic outlook
and
long-term vision**



**Focus on operating
sustainably**



**High Governance
standards**



#TRANSFORMING
lives with our energy

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IE/E B3

ISE B3

ICO2 B3

