

2024

CEMIG

CEMIG

## ACCELERATING CEMIG'S VALUE CREATION AND TRANSFORMATION



2

Some statements and estimates in this material may represent expectations about future events or results that involve risks and uncertainties known and unknown. There is no guarantee that the events or results referred to in these expectations will occur.

These expectations are based on present assumptions and analyses from the viewpoint of our management, based on their experience, the macroeconomic environment, market conditions in the energy sector and our expected future results, many of which are not under Cemig's control.

Important factors that can lead to significant differences between actual results and projections about future events or results include Cemig's business strategy, Brazilian and international economic conditions, technology, Cemig's financial strategy, changes in the energy sector, hydrological conditions, conditions in the financial markets, uncertainty regarding future results of operations, plans and objectives as well as other factors. Because of these and other factors, our actual results may differ significantly from those indicated in or implied by these statements.

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To evaluate the risks and uncertainties as they relate to Cemig, and to obtain additional information about factors that could lead to different results from those estimated by Cemig, please consult the section on Risk Factors included in our Formulário de Referência filed with the Brazilian Securities Commission – CVM, and in Form 20-F filed with the U.S. Securities and Exchange Commission – SEC.

In this material, financial amounts are in **R\$ million (R\$ mn)** unless otherwise stated. Financial data reflect the adoption of IFRS



# CEMIG

## **OVERVIEW**

## CEMIG – Largest integrated utility

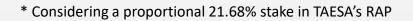
Leader in Renewable 100% of our generation is renewable

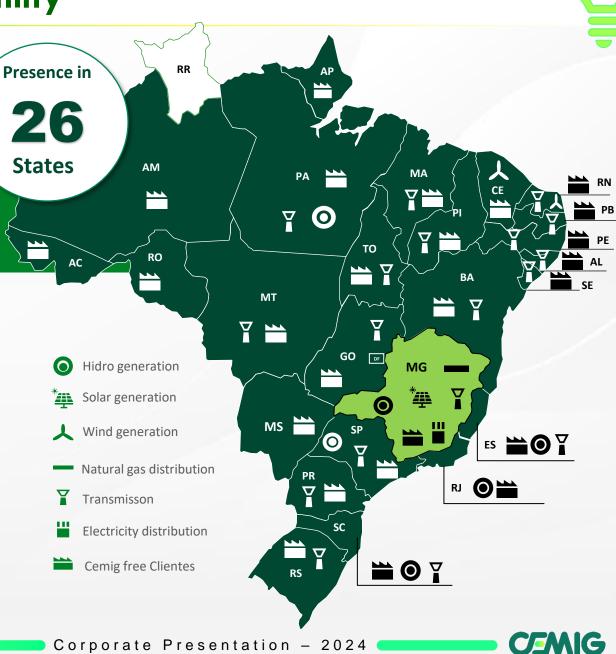
**CEMIG GT** One of the largest transmission group\* and important electric power generation group Largest trading company Largest energy supplier for free clients 15% market share

CEMIG D - Concession area the size of Spain

Largest energy distribution concession in the country

- ✓ >9.3 million clients in jun/24
- ✓ 47.7 thousand GWh of distributed energy in 2023
- ✓ >574 thousand Km of lines





## **CEMIG in Numbers**

## Integrated portfolio making it possible to capture synergies and reduce risks



4.5 GW62 Power plants

### Transmission

23

• 5,060 km

37

- 40 substations
- 21.68% stake in TAESA's RAP

## Distribution

- >9.3 million customers
- Area size of Spain
- 774 municipalities
- 574,844 km Grid
- Retail largest distribution company

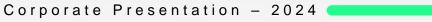
### Trading

- Highest power trading
- 15% of market share
- More than 10,273 client consumer units



## **Natural Gas**

- >100.000 customers
- 46 municipalities
- 2.8 million m<sup>3</sup>
   Average daily volume





## **CEMIG** at a Glance

## Shareholder structure - Based in State of Minas Gerais



#### Among the most liquid stocks in Brazil's electricity sector

- Listed on New York, São Paulo and Madrid
- More than 460,000 shareholders in 36 countries
- Average daily trading volume in 2023
   R\$139.0 mn in B3 and US\$9.0mn (R\$44.5 mn) in NYSE

#### Solid dividend policy

- Payout 50%
- The minimum annual dividend guaranteed to the preferred shares – R\$0,50/share



#### Best-in-Class Corporate Governance

- Board of Directors Nine members
  - Eight members have the characteristics of an Independent Board Member, by the criteria adopted by the Dow Jones Sustainability Indexes (DJSI) / nine by IBGC

October/24

 Present for 24 years in the Dow Jones Sustainability Index (the only company in the sector in Latin America) and main indexes (ISEE, ICO2, IGCX, among others)

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## **Concession - Highlights**

#### **Distribution** – Concession extended for 30 years

Concession contracts renewed for a further 30 years, from Jan/2016, **until dec/2045** New concession contracts make distributors subject to

efficiency requirements:

- ✓ Service quality
- ✓ Sustainability of economic and financial management

#### **Generation** – Lote D - Concession extended - until 2046

**Cemig GT** won Lot D in the Auction, **18 plants** with installed capacity of 699.6 MW , in the amount of **R\$1.44 bn** 

- ✓ 100% of the physical offtake guarantee to go to the Regulated Market from January 1 to December 31, 2016;
- ✓ as from January 1, 2017 this reduces to 70%.

**Cemig GT** files statement of interest in extending concessions of hydroelectric plants

Expire In 2027								
Emborcação	Nova Ponte							
499.7 MWaverage	270.1 MWaverage							

Expire In 2026

**Sá Carvalho** 56.1 MW<sub>average</sub>

#### *Transmission* – Concession extended until 2043 (006/97)

The old transmission concessions, granted before the year 2000, were renewed as of January 1, 2013 in accordance with Law 12,783/13, where the assets belong to the Granting Authority and the Company is entitled to revenue, for the operation and maintenance of these assets.

#### **GAS** – Concession extended - until 2053

The execution of the Amendment assures Gasmig the extension of its concession term until 2053.

Granting bonus, in the amount of **R\$852 mm** 

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## **Commitment to ESG policies**

CEMIG reaffirms its **commitment** to sustainability through practices of **environmental conservation**, **social responsibility** and **corporate governance** 

## ENVIRONMENTAL PRACTICES

Proactive implementation of best environmental practices



### **SOCIAL WELLBEING**

Action to enable social development through directed initiatives

## CORPORATE GOVERNANCE

Corporate governance model led by transparency and equity

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## Other programs



## LOW INCOME TARIFF

- 1,187,000 families benefited
- Number of beneficiaries increased by more than 100% from 2018 to 2022
- Inclusion of a total population equal to that of Belo Horizonte
- Families inscribed save an average of R\$ 56.00 per month\* on their energy bills

## ENERGIA LEGAL program

- Regularize supply in poor communities
- Greater safety for the population
  - lower non-technical losses
  - increased quality of supply
- 240,000 families benefited by 2027, for investment of ~R\$ 1 billion



### MINAS LED program

- **490 municipalities** participating
- More than 120,000 public
   lighting points will be replaced
- Investment of **R\$ 103 million**

\* Based on average ticket for Cemig low-voltage supply – 132 kWh (R\$ 103.88).



## **Presence in Major Sustainability Indexes**



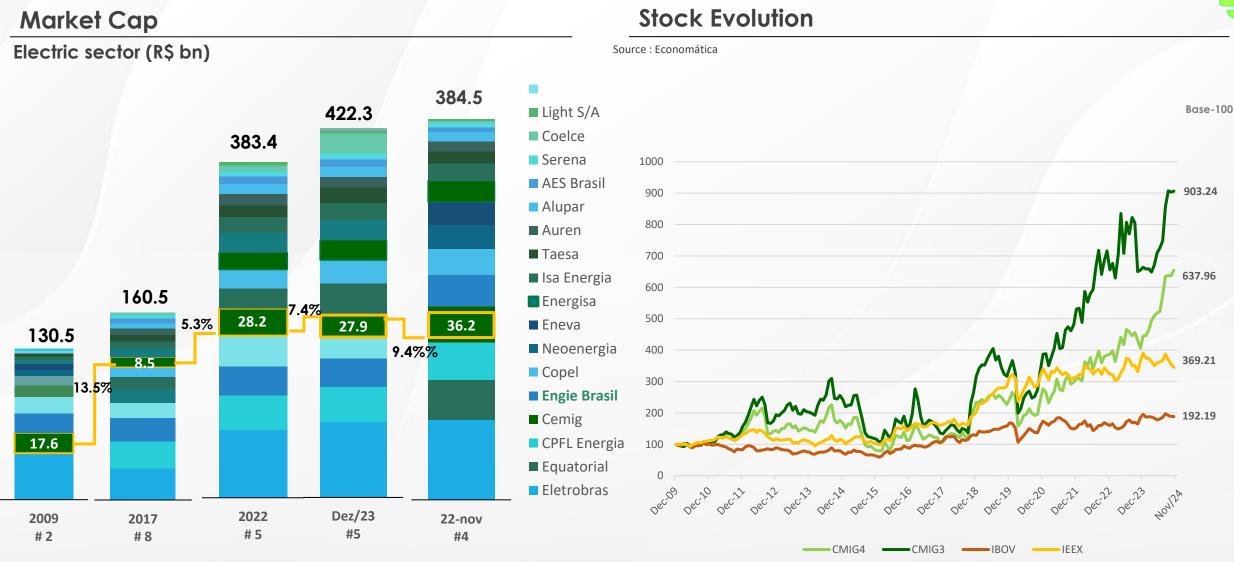
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# Results CEAIG

Transforming lives with our energy

## **CEMIG - Recovery of representativeness in the sector**

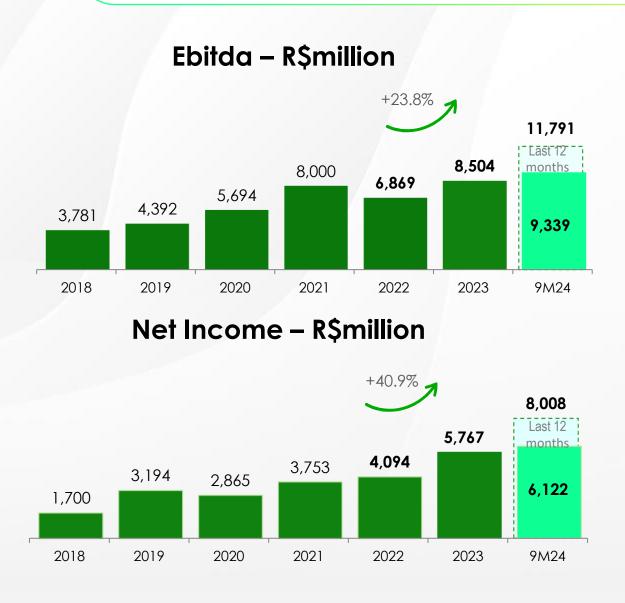


Cemig position in the ranking



13

## **Cash generation**



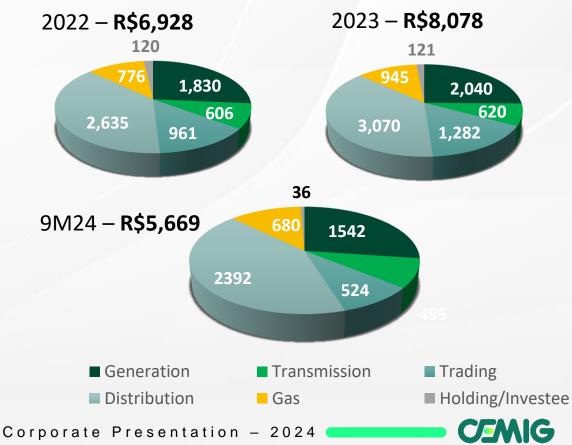


#### **Diversified**

Low Risk Business Portfolio Most of the revenues are inflation protected

#### Breakdown of Ebitda (Adj)

14



## **Shareholders Remuneration**

Dividend policy guarantees attractive remuneration to shareholders, while enabling us to maintain investment plan FOCUS ON MINAS GERAIS

2024 – Dividends and Interest on equity (JCP)



### R\$1,289 million - JCP

R\$386 million - March R\$430 million - June R\$473 million - September

## Dividends and JCP **R\$2.7 Billion**

15

**R\$1,419 million** - Additional Dividends (declared and paid in Aug/2024)

Cemig establishes itself as one of highest dividend paying companies

Dividend yield 12.4% **2023 -** Dividends totaling **R\$3,124 million** Interest on equity: **R\$ 2,591 mn** Dividends approved at AGM: **R\$ 533 mn** 

## **Debt profile – Consolidated**

16

Current leverage level enables the execution of the investment program and attractive investment policy

#### Maturities timetable

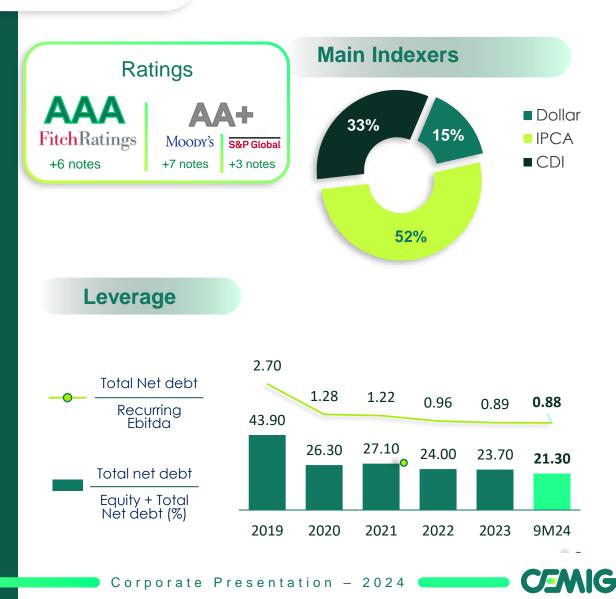
Average tenure **4.3 years** 

Net debt (Debt – Cash and securities): R\$7.4 billion Total Net debt (Net debt – Hedge): R\$6.9 billion



Debt in USD is protected by hedge converting FX variation within a band to % of Brazilian CDI rate





## Best ratings in CEMIG's history

#### Upgrades of Cemig's ratings reflect

• reduction of leverage and improved operational performance

					In	vestme	ent Gra	de						Spec	ulative	grade		
		AAA	AA+	AA	AA-	A+	А	A-	BBB+	BBB	BBB-	BB+	BB	BB-	B+	В	B-	CCC+
<b>Fitch</b> Ratings	2009																	
rnunnaungs	2018															Bond		
	2024												Bond					

AAA AA+ AA AA- A+ A A- BBB+ BBB-										Speculative grade								
STANDARD		AAA	AA+	AA	AA-	A+	А	A-	BBB+	BBB	BBB-	BB+	BB	BB-	B+	В	B-	CCC
SIANDARD	2009																	
&POOR'S	2018															Bond		
	2024													Bond				

									estment Grade Speculative grade									
		AAA	AA+	AA	AA-	A+	А	A-	BBB+	BBB	BBB-	Bal	Ba2	Ba3	B1	B2	B3	Caal
Moody's	2009																	
IVICODI S	2018																	
	2024																	

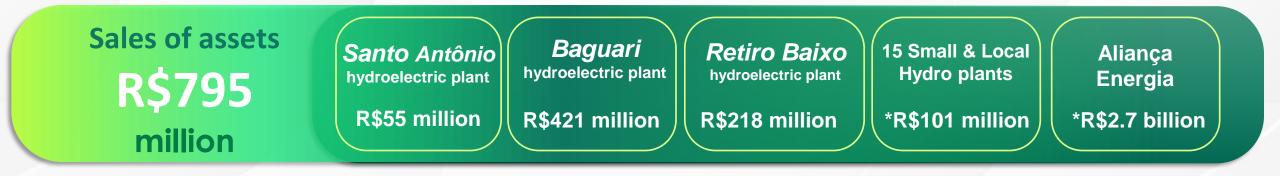
Brazilian scale

Global scale

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## **Optimizing capital allocation**

Firmly executing our strategic planning – better capital allocation and portfolio optimization



#### Simplified shareholder structure

- $\checkmark$  R\$ 5.6 billion cash inflow from sales since 2019
- ✓ R\$ 4.9 billion subscriptions in holdings avoided
- ✓ >R\$ 1.0 billion in tax credits gained

#### **Additional benefits**

- Guarantees reduced (Santo Antônio)
  - Corporate: R\$ 830 million
  - Sales: R\$ 203 million
- Cash preserved (subscriptions elimination) )



18

## Sucessful divestment of Aliança Energia's stake

Enhancing the efficiency of the investment portfolio and capital allocation discipline

## Divestment of a direct 45% stake in Aliança Energia for R\$3.0 billion

#### **Operation details**

- R\$2.7 billion for 45% of Aliança
- ✓ Adjusted by CDI rate from 06/30/2023 to closing
- Adjusted by dividends and IOC received until closing
- ✓ Concluded the disposal of its 45% stake held in Aliança - August 13, 2024
  - https://ri.cemig.com.br/docs/cemig-2024-08-13-MdnL69Qm.pdf

#### **Further gains**

- Right to 45% of future payments to Aliança for HPP Candonga: estimated amount of **R\$223 million** (net of taxes)
- ✓ "Closed door" sale (no legacy liabilities)

## **CAPEX** 2024 - 2028

## Updated strategic plan, 2024–2028



Largest investment plan in CEMIG's history – underlines the strategy: "FOCUS AND WIN!"

Focus on Minas Gerais

In power generation, transmission and distribution, providing **excellent service to the client,** with **safety and maximum efficiency,** through **sustainable management based on results,** while making the largest **investments in the company's history.** 





### Regulated sectors – networks with monopoly

- **R\$23.0 billion** in Distribution
- **R\$3.8 billion** in Transmission
- R\$1.8 billion in natural gas

#### Free markets – competitive environments

- R\$2.1 billion in generation
- **R\$1.6 billion** in innovation and IT
- **R\$3.3 billion** in distributed generation



### **Investment program** – Execution

Realized investments in 9M/24 totaled **R\$4,044 million** Total realized investments of 65.1% of planned for 2024



## Investment in modernization and maintenance of the electricity system





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Reinforcements and improvements with increase in RAP

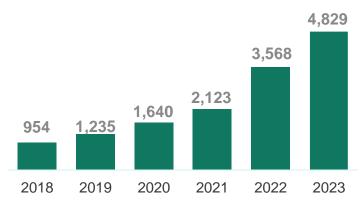
Generation **R\$104** million

Expansion and modernization of generation plants



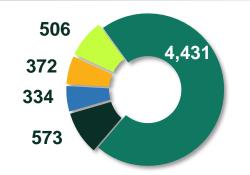
Distributed generation R\$376 million Infrastructure and other 

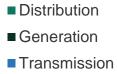
#### **Investment execution**



+21.4% 4,044 3,332 9M23 9M24

Planned, 2024





Gas

Distributed generation

Investment of **R\$6,216 million** 

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## **CAPEX Cemig D - Evolution**

#### Investments with a Focus on Minas Gerais

- Cemig has planned investments of 4X the regulatory depreciation in 2024



REMINERATION BASE - NET BS

#### 2018 and 2023

Values in accordance with the aneel technical note

_		IL IVIO			NLINÇ		
	2018	2019*	2020*	2021*	2022*	2023	2024*
	8.906	9.302	9.834	10.966	11.656	15.200	15.883

\*Values adjusted by IPCA (12M)

Prudent investments, recognized by the regulatory body, increase Net Remuneration Base



23

#### Cemig D's physical numbers – 2018 to 2028 2018 2028 **404** substations 615 substations **SUBSTATIONS 19,156** km of lines 21,950 km of lines **HIGH VOLTAGE LINES** 551,086 km (Network:) 577,582 *km* (Network) **DISTRIBUTION NETWORK1** 調算 10,586 MVA 16,000 MVA TRANSFORMER CAPACITY

130,815 *km* (Network)

667 *municipalities* 

MICRO-DG

10,745 *units* 

**0** units

152 units

MINI-DG

165,048 km (Network)

774 municipalities

1,785,445 units

MINI- DG MICRO- DG **377,787** *units* 

Source: Cemig internal data - ED/PS, PC and EM/PE

Note: includes the DG network which, after connection, becomes part of D's assets.

**DISTRIBUTED GENERATION:** 

**THREE-PHASE NETWORK** 

**MUNICIPALITIES WITH** 

**SMART METERS** 

**CONNECTIONS** 

**DUAL-VOLTAGE SUPPLY** 



## The Mais Energia program: Load, Quality, Reliability

## 25

#### **OBJECTIVES**

- More quality and reliability of supply
- Develop the economy: Serve the suppressed
   market and future loads

#### TARGET PUBLIC

- All regions covered in the Mais Energia program
- Substation locations in accordance with integrated planning of the electricity system



#### ▼ SUBSTATIONS IN 2018 (415)

▼ SUBSTATIONS DELIVERED, JUN. 2019 – JUN. 2024 (+100)

▼ SUBSTATIONS UNDER CONSTRUCTION ( >100)

## The Minas Three - phase program 2022-2027

## 26

#### **OBJECTIVES**

- Agriculture and irrigation: more energy and development
- Networks: better operational flexibility and reliability

#### **TARGET PUBLIC**

- Rural clients and municipal districts previously served by single-phase networks
- 6,014 km built by June 2024

#### MAIN NUMBERS (Forecast)

30,000km: Conversion / construction of the<br/>rural 3-phase network in 2022–27R\$ 2.98billion: investment691Municipal city halls already served by dual-<br/>voltage supply





## **CEMIG GT**

#### **ROBUST GROWTH UNDER THIS ADMINISTRATION**

#### **INVESTMENT RESUMED**

- From 2009 to 2018 Cemig invested less than R\$ 135 million/year in generation and transmission, without expansion or construction of any new generation plant
- New investments in **generation** approved in 2022, and in execution, include:
  - 274 MWp in floating solar plants (R\$ 1.7 billion)
- After 22 years, Cemig again bids and wins a contract in a Transmission auction (Auction 02/2022)

#### PLANNING FOR 2024–2028

**Renewal of concessions** 

1,702 MW<sup>1</sup>

Reinforcements and improvements R\$3.5 billion



Solar – construction of floating plants



Modernization and expansion of centralized Generation R\$2.1 billion

(1) Based on 75% interest in plants with concessions renewed

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## Expansion of generation – 100% RENEWABLE

#### **Commitment to sustainable management**



Works in full swing



92% of works completed



Cemig's power is 100% renewable



#### UFV Três Marias Jusante 88 MWp

City: Três Marias (MG state) Planned capex: **R\$ 400** million



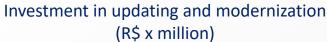


## Investments in transmission

## Portfolio of investments in transmission

#### Straightening and enhancement

- Investments focused on updating and modernization of assets, enabling increased in BRR
- 26 projects currently being installed in Minas Gerais state
- Investments between R\$500/R\$600 million/Year







Barreiro Substation (1) Investment of R\$ 115 million

#### Expansion

- **Cemig GT won Lot 1** of Aneel Auction 2/2022: construction of the **165km** 230kV transmission line connecting the Governador Valadares 6 substation (in Minas Gerais) to the Verona substation (in Espírito Santo).
- Aneel estimated capex: R\$ 199 million
- Deadline for completion: 60 months
- Date for signature of concession contract: March 30, 2023



30



Focus on development of proprietary Renewable Generation projects, especially in Minas Gerais



Continue studies for disruptive projects, aligned with the Company's ESG policies



#### **Competitiveness** in Transmission **Auctions**;

Efficiency in strengthening and enhancement of the transmission network



Best project management practices, ensuring final works are in line with specification



In management of generation and transmission assets, maintain **high levels of availability**, above market benchmarks



In operation of generation and transmission assets, consolidate **remote operation** of largest plants and substations



Focus on **operational efficiency** 



## Retail market – Trading opportunities 2024

#### Potential of the retail market

(Brazil, clients still captive, Group A)

Demand range (=D) (kW)	Number of consumers	Total consumption (MWaverage)	Average consumption (MWaverage / consumer)
500 > D > 300	6,312	339	0.054
300 > D > 100	69,835	2,478	0.035
D < 100	77,158	937	0.012
TOTAL, high voltage	153,305	3,754	0.024

#### Assumptions:

- We expect 80% of retail customers still in the captive market who have demand below 500 KW to migrate by 2032:
  - 3,000 MWaverage
  - 123,000 consumer units
- In Dec. 2028, Cemig would be serving 20% of these consumers:
  - 600 MWaverage
  - 24,500 consumer units



- Structuring of an **area dedicated** to the retail market
- Adaptation of products to the needs of smaller clients
- Digitization of customer service processes and automation
- Marketing action to promote Cemig in the Free Market

## **CAPEX - CEMIG SIM 2024 - 2028**

### Investments

- From 2019 to 9M24 R\$227 mm was invested in buying assets, and R\$117 mn in closing transactions for new photovoltaic plants
- Target: R\$ 3.3 bn by 2028, adding 540MWp
- Average real return between 11% and 14%.





32









Expand use of the **existing gas pipelines** Add **105,000 new clients** Build **1,331 km of network** Invest **R\$ 1.8 billion** in the gas distribution system **Diversify suppliers of gas** through **public tenders** Study use of **Biomethane in distribution** 

Strengthen Gasmig's presence in Minas Gerais State

#### **CENTER-WEST PROJECT**

• 300 km of network to be built

Serve 2 more meso-regions of Minas Gerais

- Investment of R\$ 780 million
- 24 months of works from 2024

#### EXTREMA PROJECT – POUSO ALEGRE

- Connection to transport pipeline
- 258 km of network to be built
- Investment of R\$ 550 million
- Works from 2026



## Distribution Business



## Transforming lives with our energy



Economy of the State of Minas Gerais grows 3.1% in **2023** and **GDP** exceeds **R\$ 1 trillion** for the **first time** 



Minas Gerais has the 3rd largest GDP in Brazil, behind only São Paulo and Rio de Janeiro GDP **MG** 2023: R\$1,028 bn (+3.1%) GDP **Brasil** 2023: R\$10.9 trillion (+2.9%) Growth Expectation 2024: **+3.1%** 

Average Income(2021) R\$ 2,277

**IDEB** – Early years in elementary

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HDI (2010) 0.731

school (2019) 6.3

**GDP** 

2r

21**M**M

Inhabitants

Ø

2nd largest population in Brazil, approx. 10% of the country's population

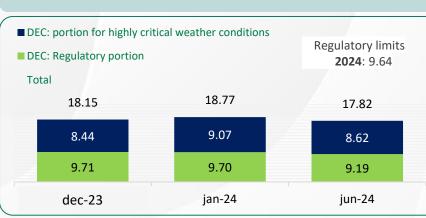


4th largest in size, slightly larger than France and Spain, 40% larger than California

> Source: IBGE Corporate Presentation - 2024

## Outage indicators (DEC, PCADEC, TMI)

## **100% inspection program** > proportionately **higher preventive maintenance costs** > improving the company's **quality indicators**



**GLOBAL OUTAGE TIMES** 

**DEC** = Average Outage Duration per Consumer



PREVENTIVE MAINTENANCE

Budget strengthened



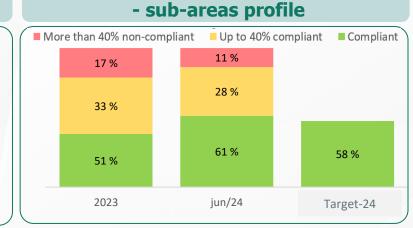
#### READINESS

151 **new** emergency teams ready for instant a ction



#### CLEANING OF POWER LINE PATHWAYS

42,700 km of pathways cleaned (21% more than in 2023)



**Outage breakdowns** 

**PCADEC** = % of concession sub-areas compliant with regulatory DEC.

#### RECLOSERS INSTALLED

1.000 illumination failure locators

1,240 single-phase reclosers

2,053 three-phase reclosers



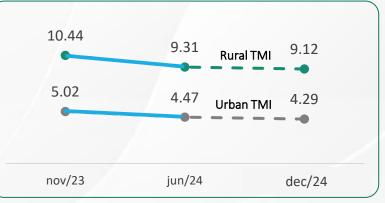


**POWER SYSTEM IMPROVEMENT WORKS** ~R\$ 1.2 bn – medium-voltage works

800 km of new high-voltage lines **38** new substations

Satellite communication: 1,000 BGAN (Broadband Global Area Network) terminals 5,300 VHF Radios

#### Cemig: average outage time (AOT = TMI)



TMI = Average outage time (Tempo Médio de Interrupção.)



#### URBAN TREE PRUNING

581,000 prunings executed (6% more than in 2023)



#### **RURAL WORKFORCE PERFORMANCE**

More than 9,000 staff working on buildup



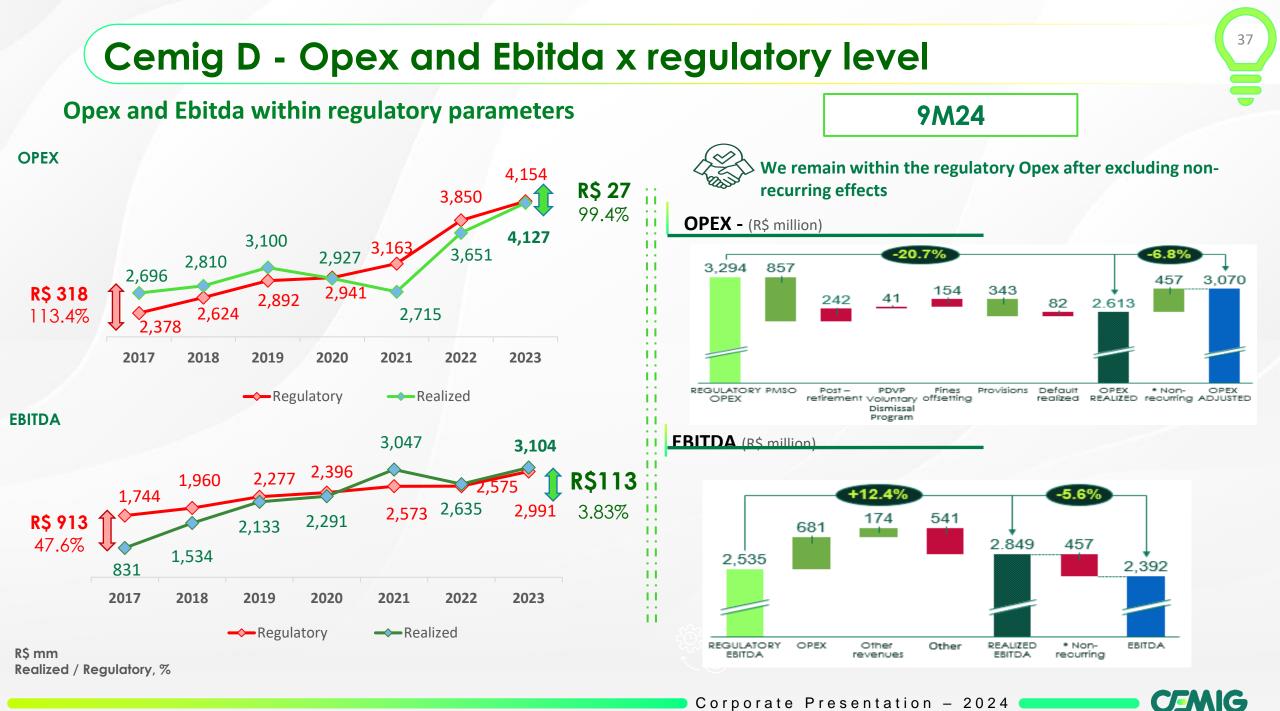
#### NETWORK INSPECTIONS

Urban and rural networks: 141,000 km



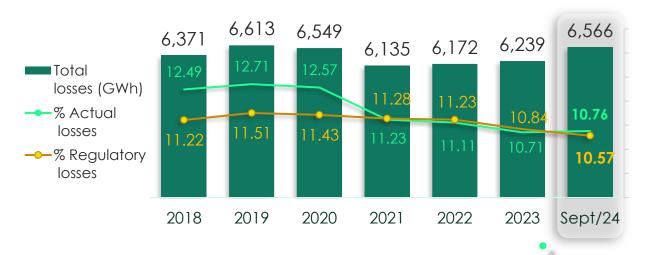
36

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# **CEMIG D: Energy losses within regulatory limit**

### Total losses - 12-month moving window





### 9M24 - Main initiatives to combat losses



301,500 customers inspections



Protection of metering in housing complexes through Shielded Metering Panels (QMB) for 4,427 consumer units



57,400 conventional meters replaced by smart meters 400,400 smart meters installed since the beginning of Sept. 2021



9,500 clandestine connections regularized with – 'bulletproofed' installations 18,000 regularizations under Energia Legal Program since inception in Feb. 2023



38

# Cemig D's market and distributed generation



NOVA SUBESTAÇÃO NOVA SUBESTA NOVA





### Cemig has connected approximately 270,000 D.G. units

Minas Gerais: DG: 12% of Brazil's installed capacity, and number of units

**3,691 GW** Installed power **271 mil** Units



39

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# **Tariff Review and Readjustment**



Aneel approved tariff review in the Technical Note 12/2023 STR/ANEEL

Regulatory asset base (RAB)	2013	2018	2023
Remuneration Base – gross R\$	15,724	20,490	25,587
Remuneration Base – net R\$	5,849	8,906	15,200
Average depreciation rate	3.84 %	3.84%	3.95%
WACC	7.51%	8.09%	7.43%
Remuneration of the special obligations	-	149	272
CAIMI R\$	147	333	484
QRR R\$ - Depreciation (Gross RAB x Dep rate)	590	787	1,007
Remuneration of capital R\$ (Net RAB x WACC)	587	1,236	1,976

The tariff reviews occur every 5 years, and the next one will take place in May 2028

66

Moeda de abril/2018

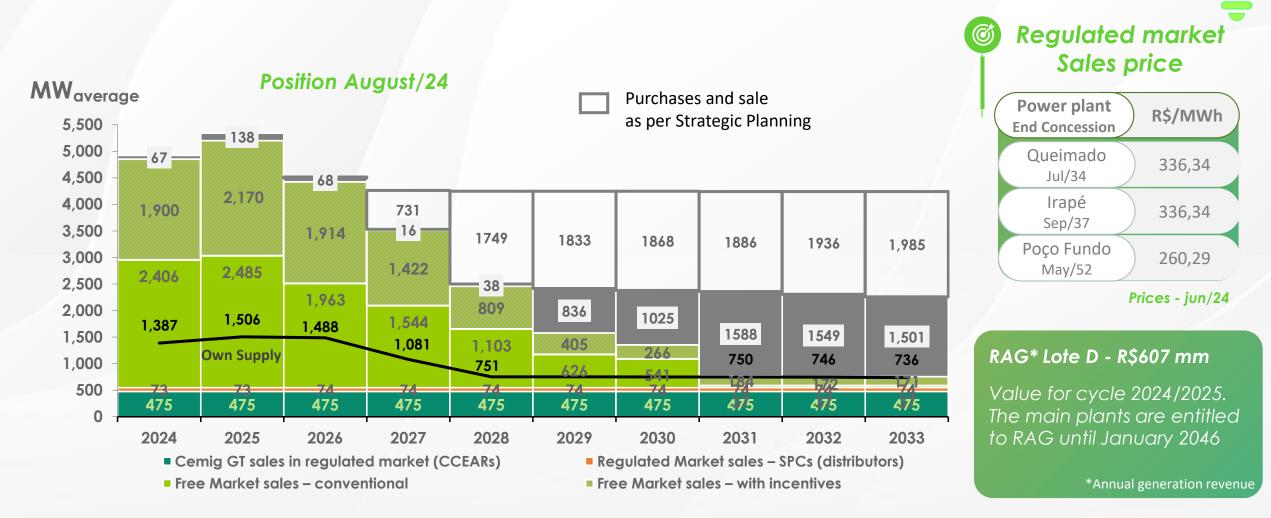
### Tariff Readjustment - 2024 Cemig D

Average effects of the May 2024 Tariff Adjustment				
Low voltage average	High voltage average	Average effect		
6,72%	8,63%	7,32%		



# Generation, Transmission and Trading business

# **CEMIG** group: Supply and demand



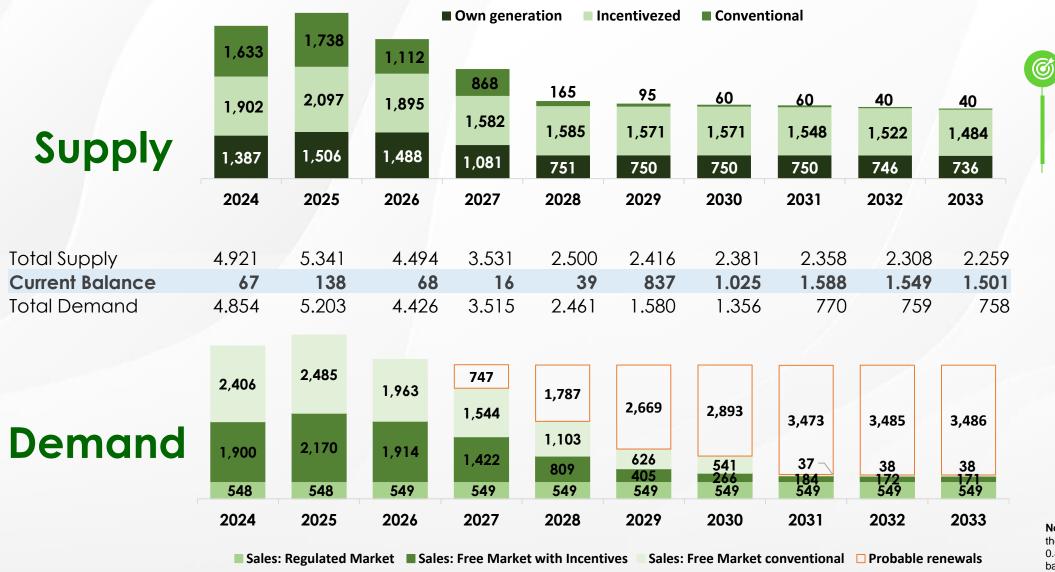
Cemig group - Includes total availability of energy from companies of the Cemig Group (Cemig GT, Cemig H, Cemig Trading, Sá Carvalho, Horizontes, Cemig PCH, Rosal, Cemig Geração Itutinga, Cemig Geração Camargos, Cemig Geração Leste, Cemig Geração Oeste, Cemig Geração Sul, and Poço Fundo; and Boa Esperança and Jusante solar plants).

Note: 2024: Energy balance including the GSF fator expected for the year, of 0.87. As from 2025: uses the structural balance profile.

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42

# **Cemig group: Supply and demand**



**Note:** 2024: Energy balance including the GSF fator expected for the year, of 0.87. As from 2025: uses the structural balance profile

**MW** average

Updated in

August 2024

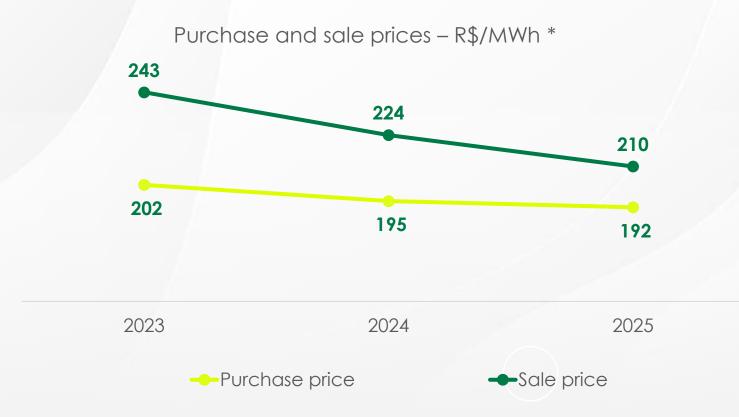
Cemig group - Includes total availability of energy from companies of the Cemig Group (Cemig GT, Cemig H, Cemig Trading, Sá Carvalho, Horizontes, Cemig PCH, Rosal, Cemig Geração Itutinga, Cemig Geração Camargos, Cemig Geração Leste, Cemig Geração Oeste, Cemig Geração Sul, and Poço Fundo; and Boa Esperança and Jusante solar plants).

Corporate Presentation - 2024

**CEMIG** 

# Trading strategy

Appropriate power trading strategy leads to good results in terms of purchase and sale prices, and margins.



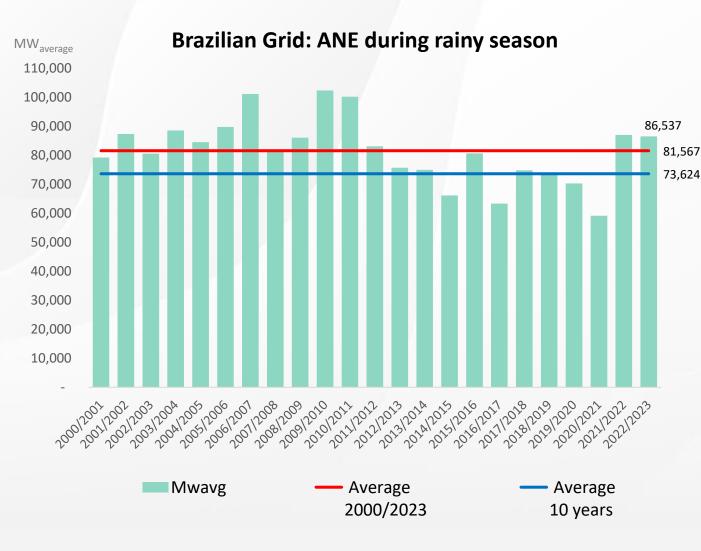
Base: Jan. 2024 (\*) Purchase prices shown include purchases of conventional and incentive-bearing supply from outside parties and transfer pricing of own generation. Note: Prices include taxes except for ICMS

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# Affluent Natural Energy (ANE)

### Scale of the total Affluent Natural Energy in reservoirs of Brazil's National Grid



### Useful volume stored in reservoirs

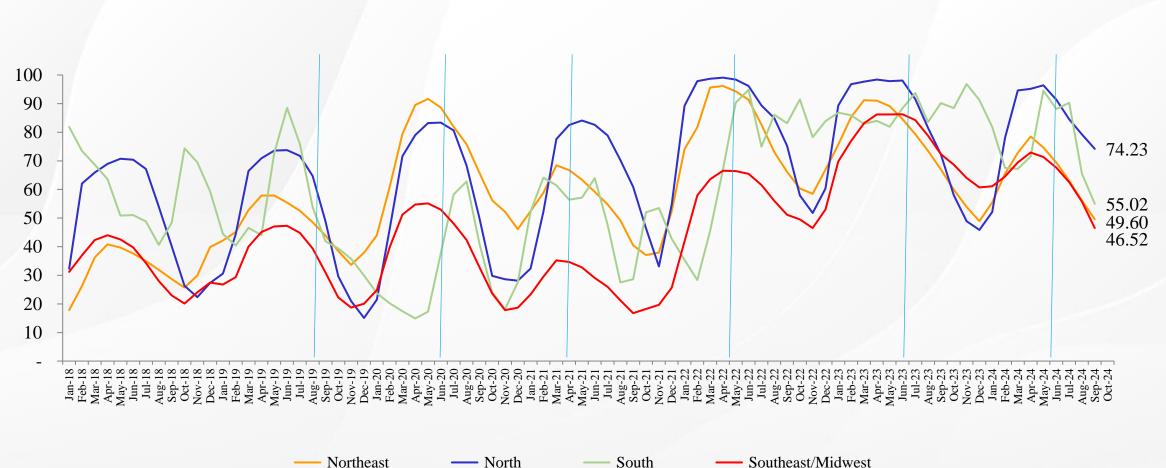


### Source: Brazilian National Grid

\* Sum of usable volumes of all reservoirs, and all generation plants with reservoirs, in the National Grid.

# Level of reservoirs (%)

By region (%)\*

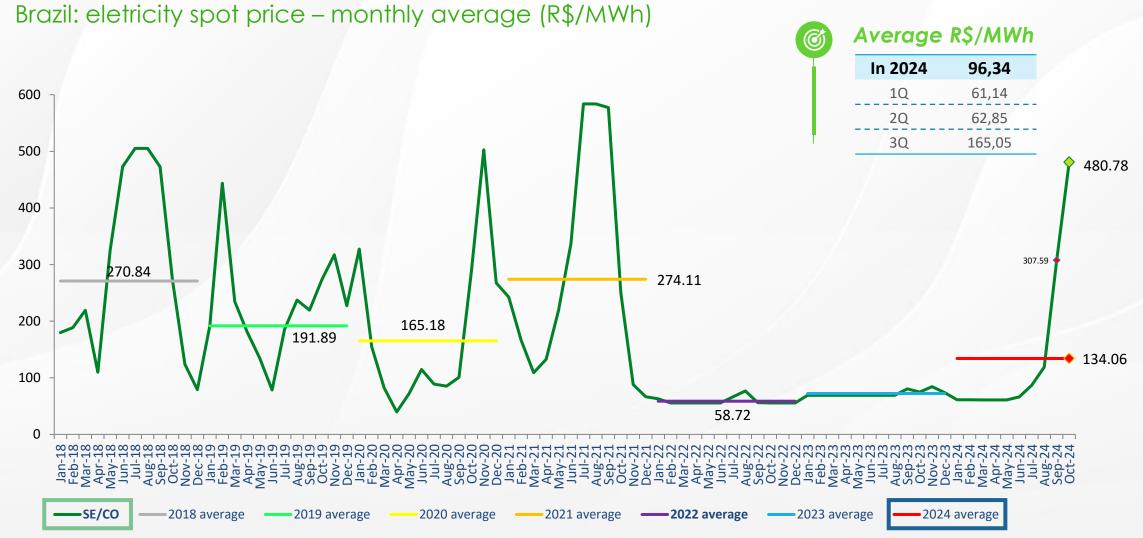


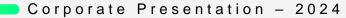
Source: <u>http://www.ons.org.br</u>



# Spot price







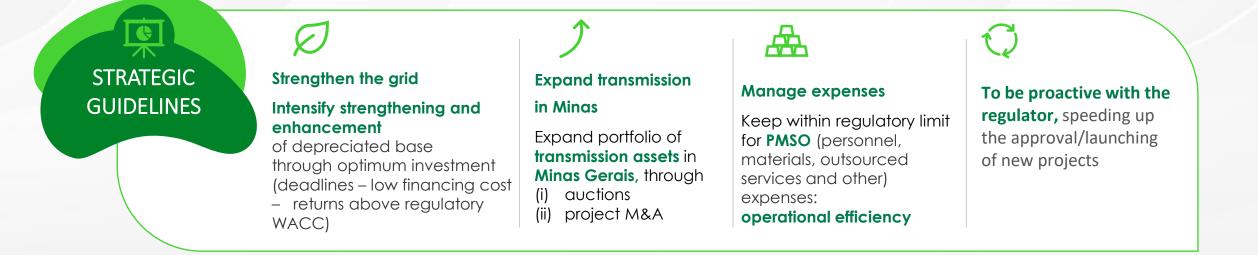


# Transmission



### AMBITION

Focus on investments in:
(i) strengthening and enhancement of the network,
(ii) continuous improvement of efficiency;
(i) increased participation in transmission in Minas Gerais – R\$3.8bn until 2028





# Transmission

### RAP (Permitted Transmission Revenue) R\$ 2.0 billion for 2024–25

The Permitted Annual Revenue RAP of Cemig, including the Adjustment Component, received an increase of 18.8% as from July 2024:

- ✓ inflation in the period,
- ✓ strengthening and improvement of the network, and
- ✓ reprofiling of its National Grid (RBSE) contribution.

#### Cemig GT: Permitted Annual Revenue (RAP) in the 2024–2025 cycle – as per Aneel Ratifying Resolution (ReH) 3348/2024

R\$ '000	RAP	Adjustment component	Total	Expiration
Cemig	1,243,011	115,284	1,358,295	
Cemig GT	1,161,990	117,855	1,279,845	Dec. 2042
Cemig Itajubá	43,096	-1,524	41,572	Oct. 2030
Centroeste	26,008	-1,284	24,724	Mar. 2035
Sete Lagoas	11,917	237	12,154	Jun. 2041
Taesa (Cemig stake: 21.68%)	625,278	-32,793	592,485	
TOTAL RAP			1,950,780	

REIMBURSEMENT FOR NATIONAL GRID ASSETS*							
R\$ '000	2020–21	2021–22	2022–23	2023–24	2024–25 <sup>1</sup>	2025–6, through 2027–8	2028–9, through 2032–3
Economic	144,547	144,547	144,547	144,375	21,662	83,019	26,039
Financial	332,489	88,662	129,953	275,556	275,556	275,556	_
TOTAL	477,036	233,209	274,500	419,931	297,218	358,575	26,039

\*\* The figures for indemnity of National Grid components are included in the RAP of Cemig (first table).



**Cemig GT** was the winner of Lot-1 of ANEEL's auction 2/2022 Lot-1 has important synergies and takes advantage of

Cemig GT's existing operation and maintenance structure

LOT 1 - Details				
RAP	16,9 million			
Discount	48,05%			
Localization	MG/ES			
Extension	165 KM, 230 KV			
CAPEX	199,3 million			
Construction Period	60 months			



Cemig currently has state environmental (REA) approval from Minas Gerais for additional large-scale strengthening and enhancement works, with total capex of R\$ 820 million, and for investments of R\$ 220 million related to Lot 1 of Auction 02/2022 (with completion of works planned for 2028).

Planned operational startup date	Capex (R\$ '000)	RAP (R\$ '000)
2024	233,722	35,176
2025	301,424	49,239
2026	207,363	33,103
2027	77,945	12,825
2028	219,615	3,721
Total	1,040,069	134,064

# **Trading business**



CENIG

AMBITION

(i) Consolidate our position of **leadership** with final clients, bringing them to the center of all decisions, ensuring their satisfaction; (ii) achieve **sales volume** in the Free Market of **3.7 GW**<sub>average</sub> in 2026, with

(iii) gross margin higher than the market average, adopting the best risk management practices in the sector





# Strategy summary – Gasmig

AMBITION

- (i) Increase **presence** of Gasmig in Minas Gerais;
- (ii) (ii) greater **transparency** of management and governance;
- (iii) make client the center of decisions, targeting **client satisfaction**, increasing **commercial efficiency**;
- (iv) increase investments to expand the network: capex of R\$ 1.8 billion by 2028

STRATEGIC GUIDELINES

IPO Prepare Gasmig for IPO, aiming for greater efficiency, efficacy and transparency of management.

#### Saturate use of network

Increase **saturation** of the existing network, **expanding the client base** 

in the urban segment



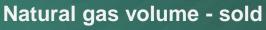
#### New network expansion

52

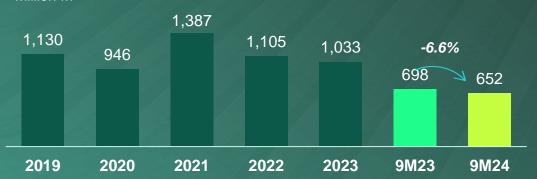
Expand the HDPE and steel pipeline network, reaching selected major urban centers, investing in service to large industrial clients

# GASMIG Expansion Phase

Consumption by categoryImage: Displaying the systemImage: Displaying the system<td



million m<sup>3</sup>





### Results were affected by

- - Lower industrial volume consumed, in the metallurgical sector

53

 ✓ 3Q24 was impacted by lower value of the compensation tariff component

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# Gasmig: Tariff review



The results of Gasmig's **second 5-year Tariff Review**, decided by the Minas Gerais Economic Development Department (SEDE), were published in **April 2022:** 

In spite of the reduction averaging 10.05% across all the consumer categories, we highlight:

- ✓ WACC reduced from 10.02% p.a. to 8.71% p.a.
- ✓ Regulatory Ebitda for 2022: R\$ 620 million
- ✓ Net Remuneration Base (BRL): R\$ 3,480 million
- $\checkmark\,$  Cost of PMSO was recognized in full by the regulator.



Gasmig's concession contract is valid until the year 2053





# Strategy summary – Distributed generation

56

### AMBITION

Achieve important **position** in distributed generation in the state of Minas Gerais, (i) **focus** on excellence in attention to the client, (ii) **investing R\$ 3.3 bn** (2028) in verticalized **solar farm projects** (equivalent to 600 MWp).

STRATEGIC GUIDELINES

### Focus on Minas Gerais

Operate only in **solar** farms (verticalized operator). Other products and services: less priority. Evolve a majority-stockholder **model**  Develop solar farm projects in DG, organically Establish digitalized model for trading, and optimized client service, – operating with minimum viable structure

# Ensure that the **model for entry** into DG **is long-term sustainable**

(i.e. benefits appropriately included in the tariff model)



# Innovation with tradition and credibility

### **100% Renewable source**

- Subscription Solar Energy
- Construction of solar power plants

### **Sustainability**

- More than 36 thousand tons of CO2 avoided since the beginning of our operations in 2019
- More than R\$ 107 million saved by our customers

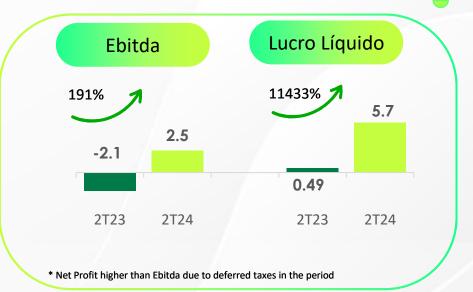
### Guarantee of 100% clean and renewable energy

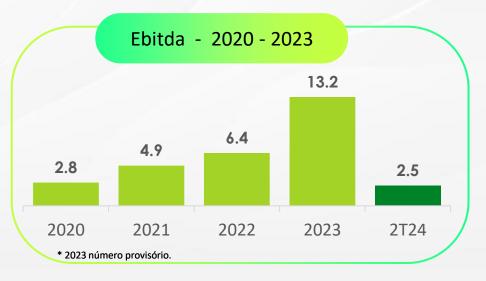


Requirements - Compliance with the demanding standards of the GHG Protocol, CDP and other standards

- Market Meeting the new requirements
  - Traceable Complete traceability tool for renewable energy generation

Certification - Declaration of commercialization of renewable energy





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# **Cemig SIM in numbers**

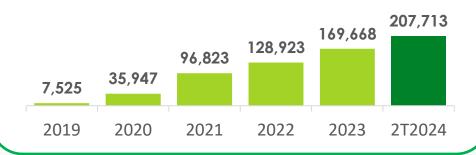
### Number of generation plants

- In operation 20
- In construction 50
- In development 3 (floating)

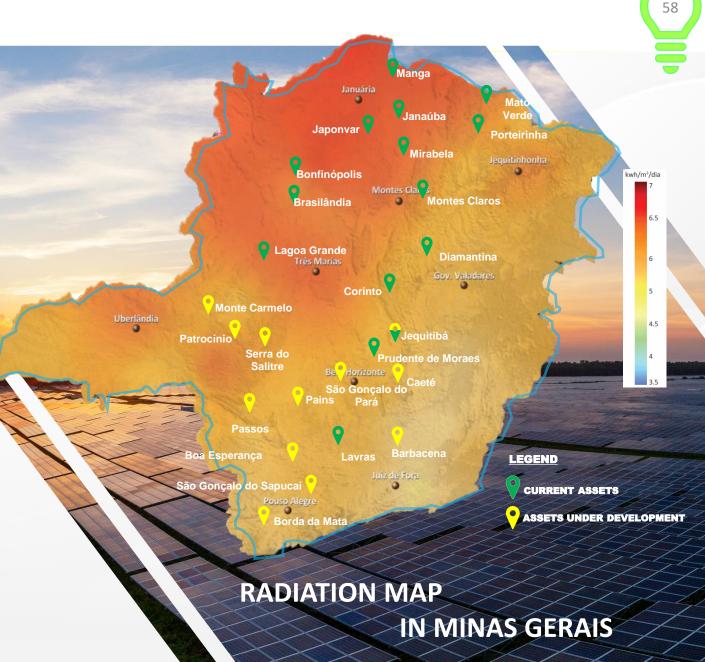
### **Installed capacity**

- In operation 88 MWp
- In construction 167 MWp
- In development 274 MWp (floating)

### **Evolution of injected energy (MWh/year)**



Plant	Capacity (MWp)	Expected start of operation
Projeto Ouro Solar	57.5	Jun to Sep 2024
Projeto Bloco Azul	32.6	Jun to Oct 2024
Projeto Solar do Cerrado	70.0	Jun to Nov 2025
Jequitibá l	6.55	Jun to Dec 2024
Total	166.7	



JMG

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# **Complying with commitments assumed**

### Achieved

2

Strengthening Cemig D's investment program

Divestment of holdings with complexities

Management of bonds' liability

Maintaining Opex within regulatory limit

### In progress

Implementing initiatives to comply with non-technical losses within regulatory level

Divestment of minority holdings

Digital transformation and investment in technology

Focus on being leaders in energy retail trading

To comply with DEC Outage indicator per set

# Future challenges and opportunities

59

CEMIG

Renewals of generation concessions

### Technologies for energy transition



### WHY INVEST IN CEMIG?



Turnaround already reflecting in the results



Robust investment plan with well-defined goals



Robust governance, with clear accountability for results



Dividend policy with a minimum payout of 50%

Customer focus, competitiveness and efficiency



# **Transforming lives with our energy**

### **Investor Relations**

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